



CITY OF YUCAIPA

STATE OF CALIFORNIA

ANNUAL BUDGET FISCAL YEAR 2020-2021

CITY OF YUCAIPA

California

CITY COUNCIL

Mayor

David Avila

Mayor Pro Tem

Denise Allen

Councilmember

Greg Bogh

Councilmember

Bobby Duncan

Councilmember

Dick Riddell

CITY OFFICIALS

City Manager

Raymond Casey

City Attorney

David Snow

Assistant City Manager / City Clerk

Jennifer Crawford

Director of Development Services / City Engineer

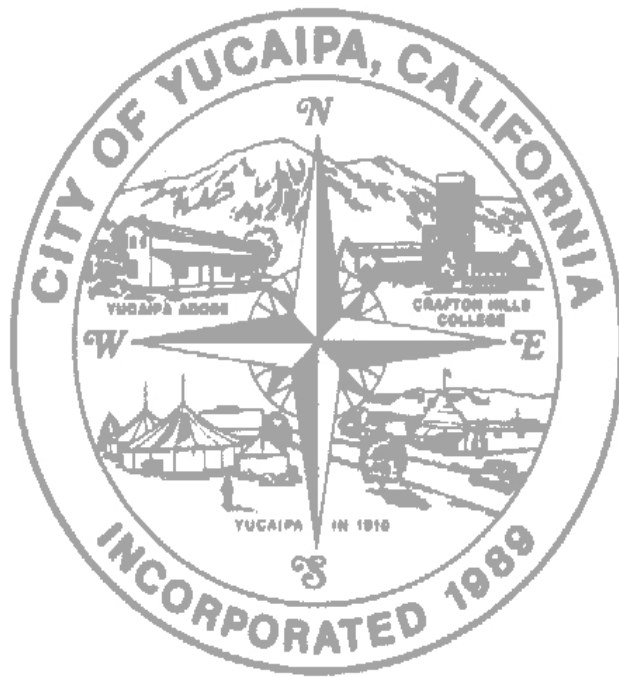
Fermin Preciado

Director of Community Services

Megan Wolfe

ANNUAL BUDGET 2020-2021







GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Yucaipa
California**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2019-2020

Presented to the

City of Yucaipa

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

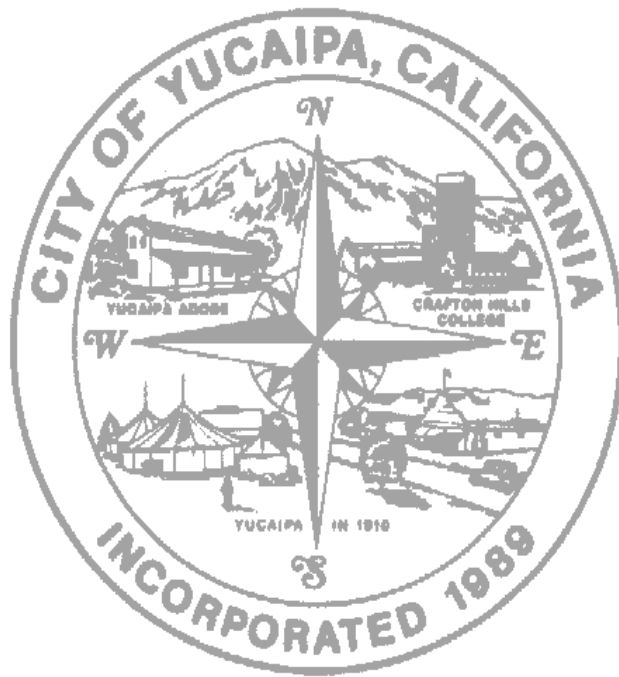
Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

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CITY OF YUCAIPA
2020/2021
AMENDED BUDGET MESSAGE

DATE: June 22, 2020

TO: Honorable Mayor and City Council and
Honorable Chairman and Successor Agency Members

FROM:  Raymond A. Casey, City Manager

Attached for Council review and consideration is the fiscal year 2020/2021 Proposed Budget. The City continues to maintain its strong financial condition while making substantial investments in public infrastructure and public facilities throughout the community, despite the current economic environment.

As you are aware, like many cities, Yucaipa experienced a very real reduction in total operating revenues over the period beginning nine years ago, including the loss of the Redevelopment funding. Four years ago, for the first time, revenues exceeded 2008 levels. Now after four years of positive trending General Fund revenues since then, like so many other cities in San Bernardino County, Yucaipa was “hit” with unsustainable Public Safety cost increases this year, followed by the current Coronavirus recession we are experiencing. With respect to the General Fund Operating Budget, sales tax revenues are down significantly in FY 2019/2020 and are forecasted to stay down in FY 2020/2021 (15% below FY 2018/2019 levels), and according to the County Assessor’s office, property tax revenues are predicted to be slightly ahead of last year.

Despite the recent difficult economic times, as a result of a long-term fiscally conservative approach to budgeting, and the expedient reallocation of resources to meet the needs of the community, the City was able to balance its budget in FY 2019/2020 without drawing from its General Fund balance. However, in order to cover the Paramedic costs, the City did have to draw from its Fire Fund balance. With the completion of several Service Level Options prioritized in the Goals and Objectives process and included in the 2019/2020 Budget, and “freezing” of several others due to the COVID-19 recession, no new Service Level Options are being proposed for FY 2020/2021, except as required, with a focus on completing current priorities in programs and projects.

The FY 2020/2021 Proposed Budget being presented indicates operating revenues meeting operating expenditures with all departments making cuts to training, materials, supplies, and contract budgets. However, with the Paramedic Assessment approved in 2004 lacking an automatic CPI escalator clause, the City’s General Fund will continue to subsidize the paramedic costs at ever increasing levels. In addition, other projects and services will be affected by both the COVID-19 recession and the growing Public Safety budget imbalance.

In keeping with the City Council’s direction over the years, this budget has once again been developed with the following, very conservative strategies:

1. The budget has been developed on a conservative/worst case scenario as it relates to General Fund expenditures.
2. The budget has been developed so that the impact on current levels of service is reduced to the best of our abilities and no new service level options are being presented for Council consideration.
3. That the historical practice of using Undesignated (Unassigned) General Fund Balance for priority capital improvements is temporarily suspended and a new Development Impact Fee policy, including 50% repayment to the General Fund of all “net” Development Impact Fee payments will be included with the Final Budget, subject to City Council approval.
4. The Paramedic Assessment Program, as approved in 2004, was projected to cover expenses for a period of 10 years. Lacking an escalator clause (CPI), and with ever increasing costs in the program, it was understood that revenues would likely exceed expenses in the earlier years and expenses would start to exceed revenues later on in the program. Understanding that the budget reflects salaries at top step and the City’s CalFIRE agreement is based on actual costs, and based on that conservative approach to budgeting, expenses only exceeded revenues in the program for the first time several years ago. At Council direction, staff completed a draft Fire Strategic Plan two years ago, but that plan was essentially put on hold with the results of the ensuing ballot measure (Measure E).
5. The Capital Improvement Program Budget (CIP) has been based on conservative assumptions and despite the continuing “uptick” in commercial development in the community; residential permits are still well below historic levels as a result of high sewer, water, and school fees according to local builders. Consequently, Development Impact Fees are still being estimated at conservative levels.
6. The 2020/2021 Proposed Capital Improvement Program Budget (CIP), does not project any new capital improvement projects, but rather continues to emphasize the completion of projects that had been on the list previously. Even without any new capital improvement projects, the City has a substantial number of capital improvement projects to be constructed over the next several years, funded largely with Development Impact funds, Measure I, SB1 funding, grants, and partnerships. As a result, this will continue to remain a very active area for City staff.

MAJOR ACCOMPLISHMENTS FOR FY 2019-2020:

1. Completed the design and permitting of several more bridge and basin projects.
2. Once again partnered with the community in the management of several successful Festivals, Movies in the Park, and Concerts in the Park.
3. Completed the multi-agency street and utility improvement project on Yucaipa Boulevard between 15th Street and the I-10 Freeway.

4. Executed an agreement with SBCTA for the funding of the Project Approval and Environmental Document, initiated the design of, and completed the Project Study Report for the Wildwood Interchange.
5. Once again enhanced the condition of playing fields throughout the community through the use of Facility Enhancement Fees.
6. Continued the annual prepayment of Unfunded Actuarial Liability with CalPERS based on an accelerated payment schedule over a 15-year period created with the recent changes in the rate of return used by CalPERS for its investments.
7. Once again saw a continuing reduction in crime rates over previous years.
8. Completed additional Pickleball courts at Avenue I Park and the Community Center.
9. Completed the next phase of the “Uptown Crawl” (Yucaipa Boulevard between 2nd and 5th).
10. Completed permitting and necessary approvals for the Wilson III Multipurpose Basins Project.
11. Initiated construction of Phase I (Channel Wall) of the Wilson Creek Channel improvements (14th St. to I-10).
12. Implemented online permitting and plan checking to better serve the Community.

MAJOR OBJECTIVES:

This budget has been structured to focus on major objectives that remain of paramount importance to the City, and are consistent with the prioritized “Goals and Objectives” once again reviewed and approved by Council earlier this year. Some of these major objectives include the following:

1. To the greatest extent possible, limit the impacts of the Coronavirus recession and Public Safety budget issues on other City services.
2. Continue to provide cost-effective Community Services programming and special events for the community, pursuant to COVID-19 guidelines.
3. Successfully implement more efficient programming at the new Performing Arts Center, that is appealing to the community.
4. Complete Phase I of the Wilson III Basin and Housing Project.
5. Complete the Pendleton Bridge Project.
6. Facilitate implementation of Phase I of the Yucaipa Pointe Project.

AVAILABLE RESOURCES/SERVICE LEVEL OPTIONS:

The status quo General Fund budget for fiscal year 2020/2021 projects General Fund revenues meeting expenses, as a result of the Public Safety budget imbalance and COVID-19.

Staff is already in the process of implementing a number of Service Level Options this year that have been approved by the City Council over the past six to seven years. A number of projects prioritized by the City Council during the Goals and Objectives process are also included in the proposed CIP. In addition, staff believes that the attached additional Service Level Options should be considered as being included as part of the budget as well:

1. Prepayment of Unfunded Actuarial Liability (\$111,181, funding source: previous years net revenues over expenses)
This option represents an accelerated payment schedule for the unfunded liability with CalPERS over a 15 year period created with the recent change in the rate of return used by CalPERS for its investments.
2. Additional Staffing – Paramedic Squad (\$1,346,300, defer for future consideration)
Staff recommends the addition of a paramedic squad, which will increase the Fire Department's overall level of service. Recommended staffing would include two personnel daily, one Fire Apparatus Engineer Paramedic & one Firefighter Paramedic. Three, two person shifts would cover the entire work week as well as provide a relief component two days per week ultimately reducing the unplanned Paramedic overtime cost.
3. New Paramedic Vehicle and Equipment (\$317,000, defer for future consideration)
Staff recommends the addition of a paramedic squad, which will increase the Fire Department's overall level of service. Increasing this service level by adding a paramedic squad will reduce response times and provide a greater level of Paramedic service to the citizens. The addition of a paramedic squad would require a response vehicle outfitted with necessary equipment.
4. Battalion Chief (\$150,000 +/-, funding source: previous years net revenues over expenses)
The Battalion Chief position is currently funded by the state of California. However, the State has deemed it unfeasible to continue funding this position. Staff recommends that the City fund this position transitionally in order to maintain our current level of service. This cost will be phased in, with the City paying half of the salary cost plus necessary equipment and supplies in FY 2020/2021 and the full salary cost plus necessary equipment and supplies beginning in FY 2022/2023.
5. Reserve Fire Unit (\$55,000, eliminated due to community response)
Staff recommends the addition of a reserve vehicle for occasions when frontline equipment is out of service. The proposed unit would not incur any additional fire equipment costs, as equipment would be moved from an out of service unit. The addition of this reserve vehicle would help to maintain the current level of service.

GENERAL FUND:

The General Fund Miscellaneous Fund Balance, as of June 30, 2019 was \$21,971,211, including the Fire Services Fund.

FUND BALANCE:

For the ten year time period of fiscal year 2009/2010 (July 1, 2009) through fiscal year 2018/2019 (June 30, 2019) the City's operating revenues have exceeded its operating expenses by a total of over \$29M.

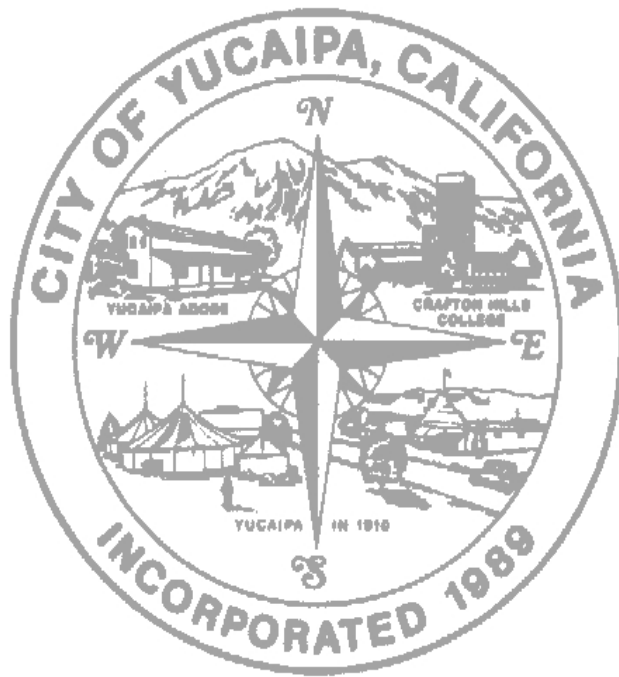
From that amount, \$8,377,000 was allocated to fund the new Police Station, \$2.5M was set aside to fund the EIP Program (much of which has now been repaid with interest) and approximately \$12,218,520 has been allocated for the construction of the Yucaipa Performing Arts Center (YPAC) with another \$5,851,155 allocated for indirect costs, the Uptown Park, and the public parking lot. The remainder has either been added to the Unassigned General Fund Balance, the General Fund Emergency Contingency Fund (currently set by City Council Policy at 30% of General Fund Expenditures), the General Fund Economic Stabilization Contingency (set at \$1,000,000 by City Council Policy), or been made available through the One-Time Capital Projects Fund for priority projects approved by the City Council. In addition, a total of \$4.6M +/- has been received by the City as reimbursement from SANBAG through FY 2012/2013 for their share of the Live Oak/Oak Glen Interchange as well as over \$1.4M +/- in savings on the project, which was allocated to the One-Time Capital Projects Fund in order to fund prioritized projects, including the new Police Station and the \$4.5M+/- previously allocated to the Yucaipa Performing Arts Center.

SHERIFF'S DEPARTMENT CONTRACT:

The Sheriff's Department contract for law enforcement services is experiencing another increase this year due to an increased cost of retirement benefits and negotiated salary increases passed along to contract cities and additional resources approved in early FY2019/2020. The total increase in the Sheriff's Department Budget over the ten year period between fiscal years 2011/2012 and 2020/2021 is \$4,289,458 or approximately 73%. This includes the addition of several deputies three years ago and again two years ago.

CONCLUSION:

This fiscal year 2020/2021 Proposed Budget attempts to minimize the impacts on the Community as a result of the Public Safety budget imbalances and the effects of the COVID-19 recession. "Freezing" 10% of the City's General Fund staff positions with one layoff, due to COVID-19 guidelines not allowing the opening of the YPAC at this time, will have an impact on non-Public Safety services. It is clear this will have some impact on Community Services, Parks and Street Maintenance, and the processing of land development applications. It will also slow down project delivery, somewhat.



RESOLUTION NO. 2020-11

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF YUCAIPA,
STATE OF CALIFORNIA, ADOPTING A BUDGET FOR FISCAL YEAR
2020-2021**

WHEREAS, it is necessary for the efficient operation of the City that the City Council adopt an annual budget, and

WHEREAS, Government Code Section 53901 requires each local agency to file with the County Auditor a copy of its annual budget.

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Yucaipa, State of California, does hereby RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

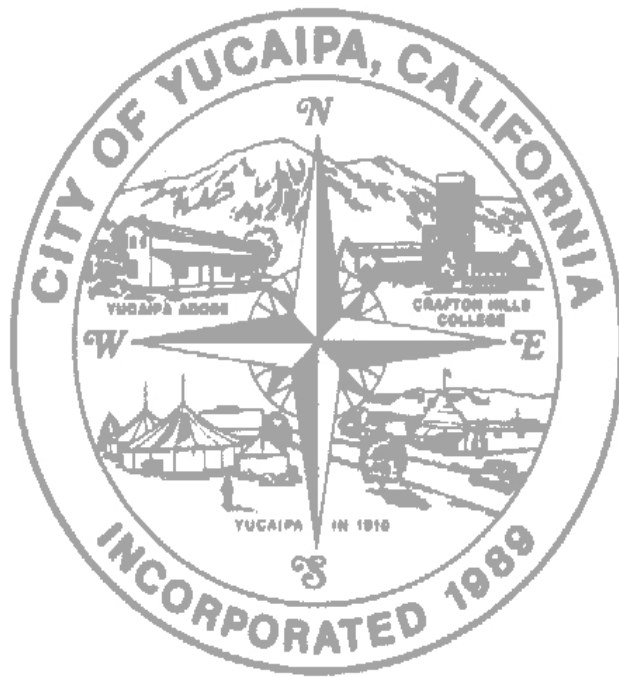
Section 1. That the Budget for Fiscal Year 2020-2021, a condensed copy of which is attached as Exhibit A and made part hereof, is hereby adopted for the City of Yucaipa General Fund, Special Revenue Funds, Capital Projects Funds, as presented in the Capital Improvement Program and Internal Service Fund, with total estimated revenues in the amount of \$34,445,586 and total estimated expenditures in the amount of \$34,445,586. In some instances, budgeted expenses may exceed budgeted revenues, but only to the extent carryover encumbrances exist to cover those specific project expenses. This occurs primarily in the Capital Project Funds whereby projects may be funded in multiple fiscal years.

PASSED APPROVED AND ADOPTED this 22nd day of June 2020.

DAVID AVILA, MAYOR

ATTEST:

JENNIFER CRAWFORD,
CITY CLERK



CITY OF YUCAIPA

Core Values

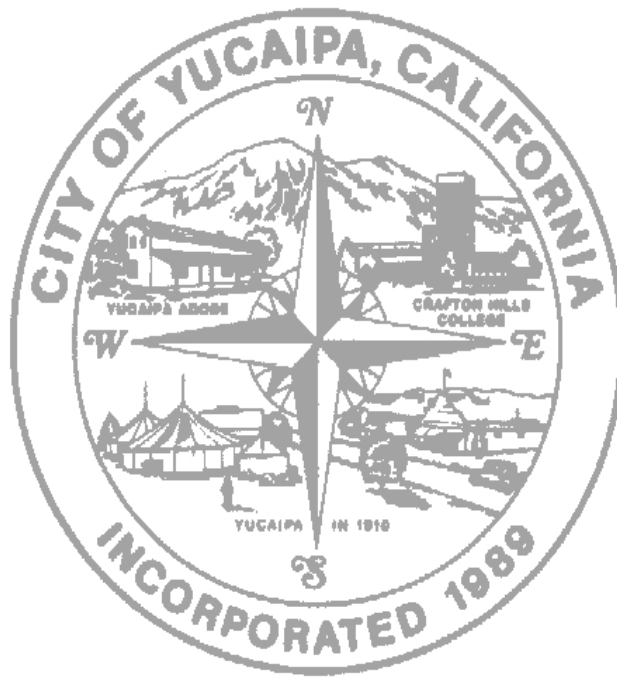
It is the desire of the City of Yucaipa to perform its governmental responsibilities in a manner that fosters public trust and confidence. This is accomplished with the underlying premise that public service is a matter of great public trust and not one to be taken lightly. The citizens of the City of Yucaipa are entitled to responsible, fair and honest local government which has earned the public's full confidence for integrity. The proper operation of democratic government requires a framework in which decision makers are independent, impartial and accountable to the citizens they serve.

The Code of Ethics asserts the following core values as essential to the standards of behavior to which the City of Yucaipa shall aspire:



HONESTY
LAWFULNESS
RESPECTFULNESS
FAIRNESS
TEAMWORK
STEWARDSHIP
ACCOUNTABILITY

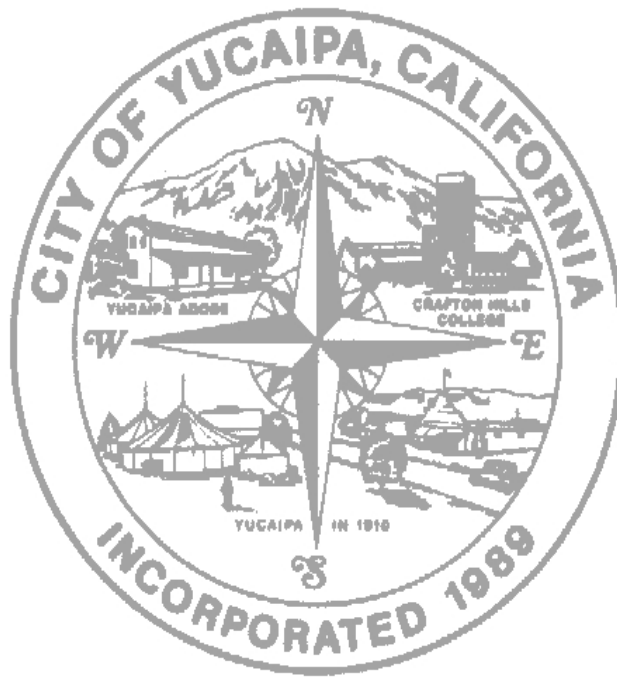
Excerpt from the adopted City of Yucaipa Code of Ethics (October, 2011)



Despite the recent difficult economic times, as a result of a long-term fiscally conservative approach to budgeting, and the expedient reallocation of resources to meet the needs of the community, the City was able to balance its budget in FY 2019/2020 without drawing from its General Fund balance. However, in order to cover the Paramedic costs, the City did have to draw from its Fire Fund balance. With the completion of several Service Level Options prioritized in the Goals and Objectives process and included in the 2019/2020 Budget, and “freezing” of several others due to the COVID-19 recession, no new Service Level Options are being proposed for FY 2020/2021, with a focus on completing current priorities in programs and projects.

1. To the greatest extent possible, limit the impacts of the Coronavirus recession and Public Safety budget issues on other City services.
2. Continue to provide cost-effective Community Services programming and special events for the community, pursuant to COVID-19 guidelines.
3. Successfully implement more simplified programming at the Yucaipa Performing Arts Center (YPAC), that is appealing to the community.
4. Complete Phase I of the Wilson III Basin and Housing Project.
5. Complete the Pendleton Bridge Project.
6. Facilitate implementation of Phase I of the Yucaipa Pointe Project.







Yucaipa is a mature, well-established community nestled in the foothills of the San Bernardino Mountains. Residents enjoy cleaner air and cooler temperatures as a result of the higher elevations, and a comprehensive approach to community safety has produced one of the lowest rates of crime for comparably-sized cities anywhere in the State of California.

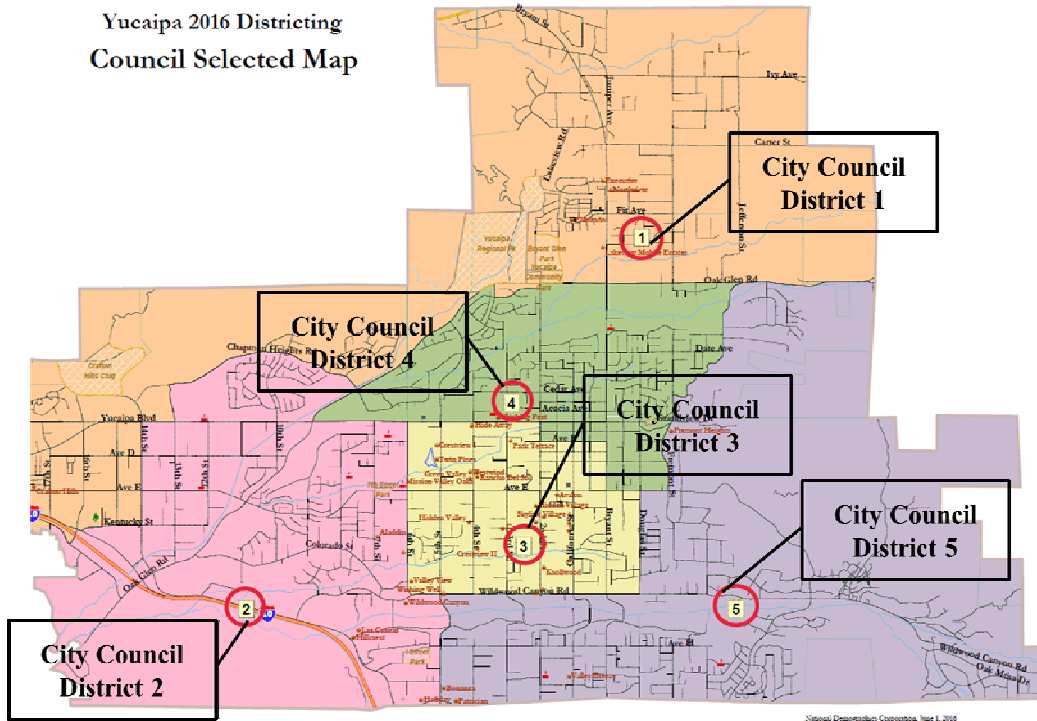
Yucaipa's history follows the first settlers to the boom of apple harvesting and ends with a successful balance between small town residential and growing business and commercial opportunities. The early settlers were drawn to the area by the attractive plant and animal life, water resources and terrain. The fertile land and comfortable climate brought ranchers and the agricultural lifestyle grew with the expansion of the Southern Pacific Railroad. The harvesting of fruits and goods is what kept Yucaipa afloat and by the 1950's, the town began to prosper into the developing community it is today. The community incorporated in 1989 and has a current population of approximately 55,000.

Residents and visitors alike are able to enjoy several types of outdoor amenities, anywhere from cooling off at the municipal pool, riding horses at the equestrian park or enjoying time at any of the local parks. The Yucaipa-Calimesa Joint Unified School District has an outstanding reputation, and it ranks at or near the top in every category of educational achievement. In addition, Crafton Hills College offers day and evening programs of continuing education and training opportunities for personal and professional development. Housing to accommodate all lifestyles is readily available, and three museums, a library, a Senior Center, an art gallery, and a performing arts center, two



The City of Yucaipa was incorporated on November 27, 1989. It is a “General Law” City and governed by a City Council/City Manager form of government. The City observes State laws and makes local laws (i.e. speed limits). The City Council has the power to make and enforce all laws and regulations with respect to municipal affairs.

The Yucaipa City Council is comprised of five Councilmembers. Each shares equal voting powers on all items coming before the Council up until 2016. Councilmembers were elected at-large to four-year terms, with elections held in November of even-numbered years. The Council meets annually to choose one of its members as Mayor and another of its members as Mayor Pro-Tem. Beginning with the November 2016 Election, Councilmembers were elected from geographically defined districts. The City Council appoints the City Manager and City Attorney and members of all advisory boards, commissions and committees. The City Council also serves as the Board of Directors for the Successor Agency to the Yucaipa Redevelopment Agency and the Yucaipa Housing Authority. City Council meetings are held on the 2nd and 4th Monday of each month in the City Hall Council Chambers. Agenda packets, minutes and on-demand audio of the meetings can be accessed online at www.yucaipa.org.



Map of City geographically defined districts.



City Councilmembers

from left: Greg Bogh (District 2), Bobby Duncan (District 3), Mayor Pro Tem Denise Allen (District 4), Mayor David Avila (District 1), and Dick Riddell (District 5).



City Manager: Raymond Casey

COUNCIL LEGISLATION

Ordinance: An Ordinance is a law enacted by the City Council under powers delegated to it by State laws. Ordinances are the laws of a municipality and generally pertain to issues including, but not limited to: land use changes, building guidelines and noise limitations. An ordinance is introduced at one meeting and then considered for passage at a second meeting of the City Council. It becomes effective 30 days after final passage. An ordinance can be repealed or amended by a subsequent ordinance and is subject to referendum by the electorate. It is the most binding form of action taken by the Council.

Resolution: A resolution may be passed expressing the policy of the City Council or directing certain types of procedural or administrative actions. They are generally used for approving agreements, procedures or fund appropriations. It requires only one reading and may be changed by a subsequent resolution.

Motion: A motion requires majority council approval for a procedural or administrative action. Motions are usually used for disposition of business items on the agenda. When the City Council is not prepared to take definite action or when further study or information is needed, the City Council may refer the matter to staff, and advisory body, or a citizens' group for study or report.

CITY ADVISORY BODIES

An important part of the city government policy making process is its various appointed boards and commissions. Serving on a city advisory body provides an opportunity for real public service.

CITY COMMISSIONS AND COMMITTEES

Economic Development Advisory Committee: This is an ad-hoc Committee that meets the 2nd Tuesday quarterly (January, April, July, October) to discuss the Economic Development within the City of Yucaipa and works toward the future of the economic development of the Yucaipa Valley.

Healthy Yucaipa Committee: Acts in an advisory capacity to the City Council in all policy matters pertaining to promoting community health, while reviewing proposals for programs, projects and facilities promoting healthy guidelines and choices for youth.

Mobilehome Rent Review Commission: Reviews, hears and determines rent adjustment applications pursuant to the provisions of the rent stabilization program and to adjust maximum rents or maintain rents upon completion of its hearings and investigations.

Parks and Recreation Commission: Advises the Council on parks development and recreation programs and gives general guidance to the Recreation Department.

Planning Commission: Makes final decisions as well as recommendations to the City Council on most types of development applications. Also advises the Council on long-range planning.

Trails and Open Space Committee: Advises the Council on implementing directives as related to the City's Master Trails Plan and to the acquisition and maintenance of public open space.

Youth Advisory Committee: Serves as an advisory body to the City Council to empower youth, create opportunities for their input into community projects, programs and events, and provides a vehicle by which youth become involved in a process which enables them to have an influence and impact on issues and decisions they care about.

COMMERCE

Strategically located 75 miles east of Los Angeles, with 4 miles of mostly undeveloped frontage on Interstate 10, Yucaipa offers exceptional development opportunities to new or expanding businesses. The City's immediate market area population currently exceeds 70,000 residents, and with strong growth projected to occur for several more decades, Yucaipa will remain a highly desirable location for new investments. Local government is business friendly and fiscally sound - there are no utility taxes levied on residents or businesses, and recent improvements to waste water treatment and water supply systems provide adequate capacity to meet almost any need. An ambitious program to revitalize the Uptown Business District was completed by the Yucaipa Redevelopment Agency during Fiscal Year 2011-2012. Long known as one of the premier residential communities of the Inland Empire, Yucaipa also provides one of the greatest untapped economic development opportunities in the Southern California region.



Pictured here: Some of the new businesses that opened in Yucaipa in FY 2019-2020.

TRANSPORTATION ACCESS

Yucaipa is strategically located with easy access to both surface and air transportation. A major east-west interstate highway, the I-10 bisects the City with three interchanges in Yucaipa. Since incorporation, approximately \$72,000,000 has been spent widening and improving the interchanges and major streets of the City, and additional improvements are underway.

Transit service is provided through OmniTrans, with regular service connecting with local services provided in Calimesa and the Beaumont/Banning area. Transfers are available to extend travel to major shopping areas in both San Bernardino and Riverside Counties. OmniLink service is available within Yucaipa and to several points in Calimesa. The new OmniGo Service also reaches a large segment of the community with the new Transit Center serving as the transit hub for the community.

Air transportation is currently available from Ontario International Airport, just 34 miles to the west, the Palm Springs Airport 40 miles to the east, and may be available from San Bernardino International Airport.



Top Left: Live Oak Interchange (at I-10) Monument.

Bottom Left: County Line Road and Avenue H ATP Project.

Top Right: Roundabouts in the Historic Uptown.

Middle Right: Oak Glen Road en route to Five Winds Ranch and El Dorado Ranch Park.

Bottom Right: Transit Center.

PARKS AND RECREATION

The City contains 17 neighborhood parks, encompassing approximately 544 acres, including an equestrian arena and a municipal pool, as well as a 200 acre regional park with 3 lakes for swimming, boating, and fishing, plus campgrounds and playgrounds for the entire family.

Park Amenities *Not a City Facility	Sports Field	BBQ	Picnic Shelter	Gymnasium	Museum	Pool / Swimming	Skate Park	Basketball Courts	Sports Field Lights	Community Center	Public Restrooms	Tennis Courts	Concession Stand	Open Turf Area	Playground	Parking Lot	Veterans Memorial	Equestrian	Chess / Checker Tables	BMX Park
13th Street Sports Complex							•				•		•	•		•				•
7th Street Park	•	•	•			•	•	•	•		•			•	•	•				•
Ave A Park			•		•															
Ave I Park	•	•	•					•	•		•	•	•	•	•	•				
Bryant Glen Sports Park	•	•	•						•		•		•	•	•	•				
Center Park		•	•					•						•	•					
Crafton Hills Aquatic Center*						•					•					•				
Crafton Hills Park			•					•						•	•					
El Dorado Ranch Park		•	•								•					•				
Flag Hill Veterans Memorial Park			•					•			•			•	•	•	•			
John Tooker Civic Park														•		•			•	
Lillian Eaton Park			•																	
Scherer Senior Center										•	•					•				
Uptown Park																				
Wildwood Park		•	•								•			•	•	•		•		
Wildwood State Park*			•								•					•		•		
Yucaipa Community Park / Center	•	•	•	•				•	•	•	•	•		•	•	•				
Yucaipa Equestrian Center											•		•		•	•		•		
Yucaipa Performing Arts Center											•									
Yucaipa Regional Park* (Also includes camping, paddle boats, water slides, fishing, & trails)			•			•			•		•				•	•		•		



Top left: Ave. I Park

Bottom left: Flag Hill Veterans Memorial Park

Top right: Yucaipa Performing Arts Center

Bottom right: Dottie Potter Arena Cover at

SPECIAL EVENTS

The City of Yucaipa annually hosts or co-sponsors a variety of community-wide special events. City sponsored events including the Autumnfest, Winterfest, Eggstravaganza, Yucaipa Music and Arts Festival, Equestrian Days, weekly Farmer's Markets, as well as the July 4th Fireworks display. In addition, the City hosts weekly events such as Uptown Friday Nights, Summer Concert Series, and Movies in the Park activities and facilitates Make-a-Difference-Day projects throughout the community.



*Top Left: Uptown Unplugged.
Top Right: 2017 Autumn Fest performing stage.
Left: 2018 Eggstravaganza Easter Egg Hunt.
Below: 2019 Yucaipa Music and Arts Festival.*



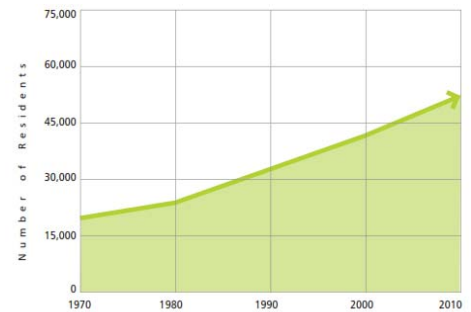
DEMOGRAPHICS

Yucaipa Population	
2020	55,712
Rank	25

* Rankings include all 52 cities in San Bernardino and Riverside Counties

Yucaipa is the 16th most populous of the 24 cities in the San Bernardino County. Shown to the right, the City has had a steady growth in population. The largest population increase is seen between the years 2000 and 2010, when the city saw an increase of almost 25% as a result of the real estate boom and the building of new subdivisions.

Source: Yucaipa General Plan: Community Profile



Source: US Census, 1970-2010.

Growth Trends	1990	2000	% Chg	2010	% Chg	2016	% Chg	2020	% Chg
Population/ County	1,418,380	1,709,434	20.5%	2,035,210	19.1%	2,139,570	5.1%	2,180,537	1.0%
Population/ City	32,824	41,207	25.5%	51,367	24.7%	53,779	4.7%	55,712	1.0%
Households/ City	13,319	15,193	14.1%	18,231	20.0%	19,987	9.6%	20,339	1.0%

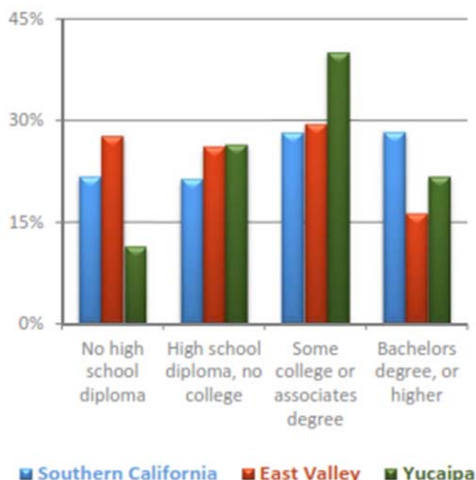
2018 Crimes Per 1,000 People			
Category	Redlands Rate	Yucaipa Rate	Highland Rate
Total Crimes	77.14	34.24	48.75

Household Data	
Median Household Income	\$58,168
Median Home Price	\$360,000
Median Contract Rent	\$1,693
Owner Occupied Units	20,339
Homeownership Rate	72.4%

AGE STATISTICS

Under 5 years	6.3%
5 to 9 years	7.1%
10 to 14 years	7.5%
15 to 19 years	7.7%
20 to 24 years	6.9%
25 to 29 years	6.4%
30 to 34 years	5.7%
35 to 39 years	5.3%
40 to 44 years	7.2%
45 to 49 years	7.1%
50 to 54 years	6.9%
55 to 59 years	7.0%
60 to 64 years	5.2%
65 to 69 years	4.3%
70 to 74 years	3.4%
75 to 79 years	2.3%
80 to 84 years	1.9%
85 years and over	1.7%

Educational Attainment of the Population Age 25 and older



The chart to the left shows the educational attainment of the population, age 25 years and older, comparing the City of Yucaipa to Southern California and East San Bernardino County. This information is from the Yucaipa General Plan Update: Economic Profile.

Source: PlaceWorks, 2012 using data from the US Census Bureau's 2007-2011 American Community Survey 5-Year Estimates.

Year Growth		
2019	2020	
55,629	55,712	0.01%
Rank	County	13
	State	124

CITY OF YUCAIPA BUDGET SUMMARY

FUND	Estimated Fund Balance 6/30/2020	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/2021
General Fund²	\$ 37,840,753	\$ 23,059,364	\$ 23,059,364	\$ 37,840,753
General Fund (Fire Services)²	11,949,678	4,179,883	4,360,821	11,768,740
Total General Fund	\$ 49,790,431	\$ 27,239,247	\$ 27,420,185	\$ 49,609,493
Special Revenue Funds:				
Asset Forfeiture	\$ 29,436	\$ 1,500	\$ 5,000	\$ 25,936
Business Improvement District	34,954	41,294	41,294	34,954
Energy Independence Program	-	65,000	65,000	-
Gas Tax Fund	108,275	1,443,209	1,142,628	408,856
Household Hazardous Waste	(9,553)	69,000	75,319	(15,872)
Landscape and Lighting Maintenance	2,196,960	865,861	865,861	2,196,960
Law Enforcement Grant	-	175,000	175,000	-
Lease Fund	40,000	38,000	66,000	12,000
Measure I-Maintenance	1,991,325	800,400	800,300	1,991,425
Paramedic Zone	-	1,636,715	1,636,715	-
Used Oil Grant	21,349	14,000	14,000	21,349
Vehicle Fines	-	16,500	16,500	-
Total Special Revenue Funds	\$ 4,412,746	\$ 5,166,478	\$ 4,903,617	\$ 4,675,607
Capital Projects Funds:				
Air Quality Management	\$ 37,409	\$ 60,000	\$ 71,140	\$ 26,269
Community Development Block Grant	63,000	292,631	292,633	62,998
Federal Emergency Management Agency	-	25,000	25,000	-
*Drainage Facilities ¹	3,245	92,404	91,000	4,649
*Fire Facilities	44,662	23,997	63,000	5,659
*Park Facilities ¹	5,487	86,203	77,000	14,690
*Public Facilities ¹	(477)	42,343	42,000	(134)
*Traffic Facilities ¹	(5,089)	258,099	250,000	3,010
Total Capital Projects Funds	\$ 148,238	\$ 880,677	\$ 911,773	\$ 117,142
Internal Service Funds:				
Self-Insurance Fund	\$ 430,269	\$ 385,000	\$ 624,731	\$ 190,538
Total Internal Service Funds	\$ 430,269	\$ 385,000	\$ 624,731	\$ 190,538
Successor Agency to the Yucaipa Redevelopment Agency:				
Redevelopment Property Tax Trust Fund	\$ 963,463	\$ 774,183	\$ 690,333	1,047,313
Total Successor Agency Funds	\$ 963,463	\$ 774,183	\$ 690,333	\$ 1,047,313
Yucaipa Housing Authority				
20% Housing Set Aside from GF Advances Repayment	(24,009)	-	37,228	(61,237)
Total Housing Authority Funds	\$ (24,009)	\$ -	\$ 37,228	\$ (61,237)
Total Fund Balances:	\$ 55,721,138	\$ 34,445,586	\$ 34,587,867	\$ 55,578,856

* Reference the Capital Improvement Program. Budgeted revenues may include General Fund Contributions/Loans. In some instances, budgeted expenses may exceed budgeted revenues, but only to the extent carryover encumbrances exist to cover those specific project expenses.

¹ May include grants and transfers for General Fund contributions for one-time capital Service Level Option items.

² Fund Balance includes amounts advanced to development related funds for one-time capital projects.

SUMMARY OF REVENUES

FUND	Actual Revenues 2018-2019	Estimated Revenues 2019-2020	Adopted Revenues 2020-2021
General Fund	\$ 22,037,888	\$ 22,088,307	\$ 23,059,364
General Fund (Fire Services)	3,874,200	4,297,020	4,179,883
Total General Fund	\$ 25,912,088	\$ 26,385,328	\$ 27,239,247
Special Revenue Funds:			
Asset Forfeiture	\$ 1,018	\$ 436	\$ 1,500
Business Improvement District	41,331	\$ 38,112	41,294
Energy Independence Program	89,699	\$ 273,246	65,000
Gas Tax Fund	1,146,216	\$ 1,264,970	1,443,209
Household Hazardous Waste	68,808	\$ 55,399	69,000
Landscape and Lighting Maintenance	609,815	\$ 674,782	865,861
Law Enforcement Grant	164,453	\$ 194,687	175,000
Lease Fund	622,651	\$ 83,926	38,000
Measure I-Maintenance	1,089,629	\$ 770,573	800,400
Paramedic Zone	1,096,323	\$ 1,292,201	1,636,715
Used Oil Grant	15,389	\$ 17,970	14,000
Vehicle Fines	18,960	\$ 8,339	16,500
Total Special Revenue Funds	\$ 4,964,293	\$ 4,674,640	\$ 5,166,478
Capital Projects Funds:			
Air Quality Management	\$ 80,075	190,849	\$ 60,000
Community Development Block Grant	805,707	419,095	292,631
Federal Emergency Management Agency	2,379	1,020	25,000
*Drainage Facilities ¹	232,130	223,003	92,404
*Fire Facilities	53,904	14,590	23,997
*Park Facilities ¹	231,896	29,921	86,203
*Public Facilities ¹	132,278	29,272	42,343
*Traffic Facilities ¹	4,997,090	1,621,174	258,099
Total Capital Projects Funds	\$ 6,535,459	\$ 2,528,923	\$ 880,677
Internal Service Funds:			
Self-Insurance Fund	\$ 92,462	334,685	\$ 385,000
Total Internal Service Funds	\$ 92,462	\$ 334,685	\$ 385,000
Successor Agency to the Yucaipa Redevelopment Agency:			
Redevelopment Property Tax Trust Fund	\$ 730,419	377,084	\$ 774,183
Total Successor Agency Funds	\$ 730,419	\$ 377,084	\$ 774,183
Yucaipa Housing Authority			
20% Housing Set Aside from GF Advances Repayment	-	-	-
Total Housing Authority Funds	\$ -	\$ -	\$ -
Total	\$ 38,234,721	\$ 34,300,660	\$ 34,445,586

*Reference the Capital Improvement Program. Budget revenues may include General Fund Contributions/Loans and Transfers In. Actuals do not include interfund transfers. In some instances, budgeted expenses may exceed budgeted revenues, but only to the extent carryover encumbrances exist to cover those specific project expenses.

¹ May include grants and transfers for General Fund contributions for one-time capital Service Level Option items.

SUMMARY OF EXPENDITURES

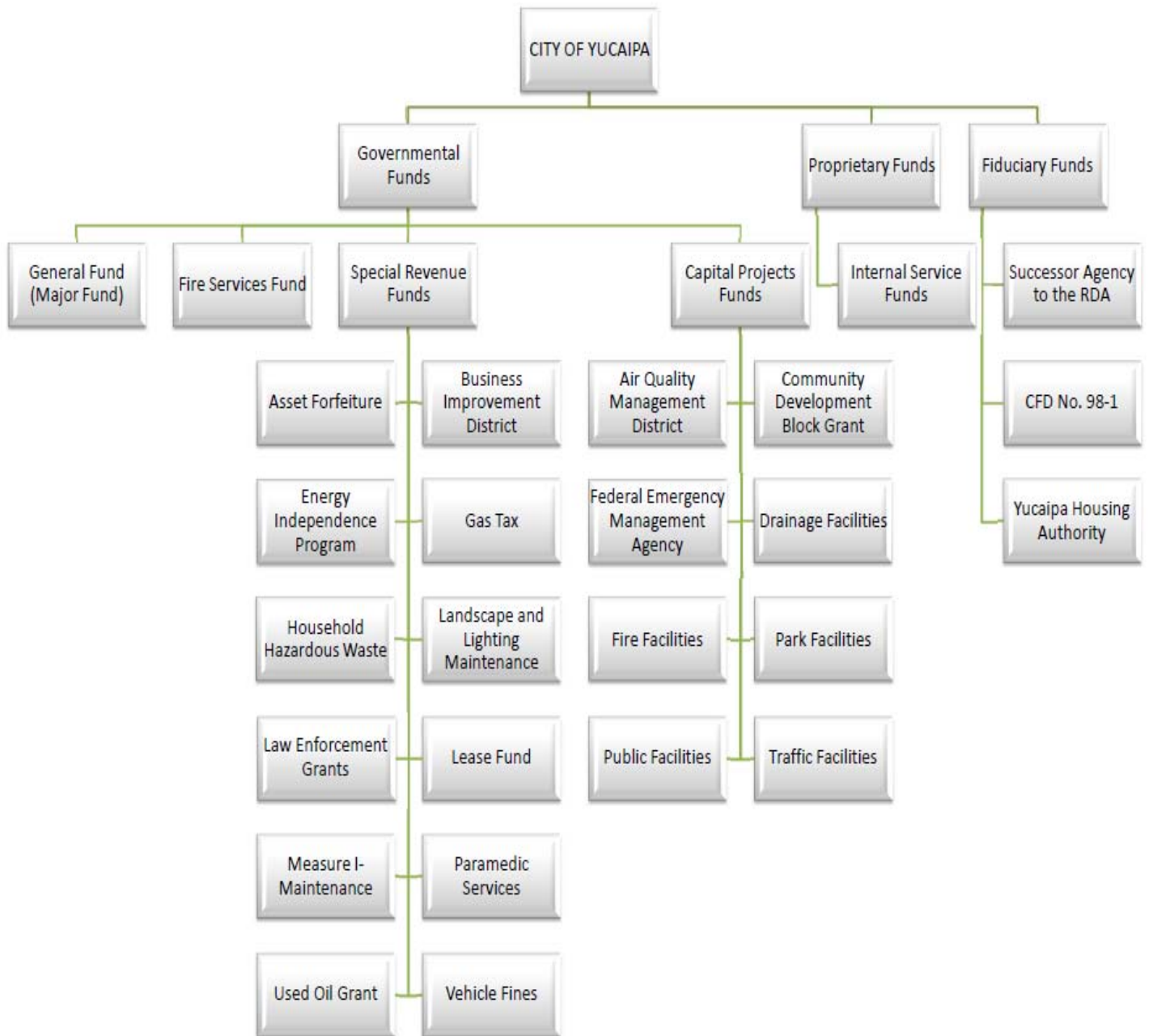
FUND	Actual Expenditures 2018-2019	Estimated Expenditures 2019-2020	Adopted Expenditures 2020-2021
General Fund	\$ 22,655,946	\$ 22,053,899	\$ 23,059,364
General Fund (Fire Services)	3,864,860	4,158,422	4,360,821
Total General Fund	\$ 26,520,806	\$ 26,212,321	\$ 27,420,185
Special Revenue Funds:			
Asset Forfeiture	\$ -	\$ 1,000	\$ 5,000
Business Improvement District	41,851	\$ 38,000	41,294
Energy Independence Program	85,924	\$ -	65,000
Gas Tax Fund	1,090,673	\$ 910,033	1,094,226
Household Hazardous Waste	70,995	\$ 87,750	75,319
Landscape and Lighting Maintenance	420,998	\$ 824,664	865,861
Law Enforcement Grants	54,434	\$ 65,171	175,000
Lease Fund	62,872	\$ 44,778	66,000
Measure I-Maintenance	212,664	\$ 850,000	800,300
Paramedic Zone	1,589,010	\$ 953,640	1,636,715
Used Oil Grant	14,907	\$ 5,600	14,000
Vehicle Fines	24,610	\$ -	16,500
Total Special Revenue Funds	\$ 3,668,939	\$ 3,780,636	\$ 4,855,214
Capital Projects Funds:			
Air Quality Management	\$ 1,376,341	\$ 486,301	\$ 71,140
Community Development Block Grant	405,909	\$ 382,982	292,633
Federal Emergency Management Agency	-	\$ -	25,000
*Drainage Facilities ¹	550,271	\$ 1,298,897	91,000
*Fire Facilities	2,685	\$ -	63,000
*Park Facilities ¹	101,527	\$ 125,633	77,000
*Public Facilities ¹	111,600	\$ 157,565	42,000
*Traffic Facilities ¹	6,664,384	\$ 10,374,745	250,000
Total Capital Projects Funds	\$ 9,212,717	\$ 12,826,123	\$ 911,773
Internal Service Funds:			
Self-Insurance Fund	\$ 537,461	\$ 422,116	\$ 624,731
Total Internal Service Funds	\$ 537,461	\$ 422,116	\$ 624,731
Successor Agency to the Yucaipa Redevelopment Agency:			
Redevelopment Property Tax Trust Fund	\$ 757,867	\$ 745,638	\$ 690,333
Total Successor Agency Funds	\$ 757,867	\$ 745,638	\$ 690,333
Yucaipa Housing Authority			
Yucaipa Housing Authority	\$ 28,097	\$ 46,007	\$ 37,228
Total Housing Authority Funds	\$ 28,097	\$ 46,007	\$ 37,228
Total	\$ 40,725,888	\$ 44,032,843	\$ 34,539,465

*Reference the Capital Improvement Program. Budget revenues may include General Fund Contributions/Loans. In some instances, budgeted expenses may exceed budgeted revenues, but only to the extent carryover encumbrances exist to cover those specific project expenses.

¹ May include grants and transfers for General Fund contributions for one-time capital Service Level Option items.

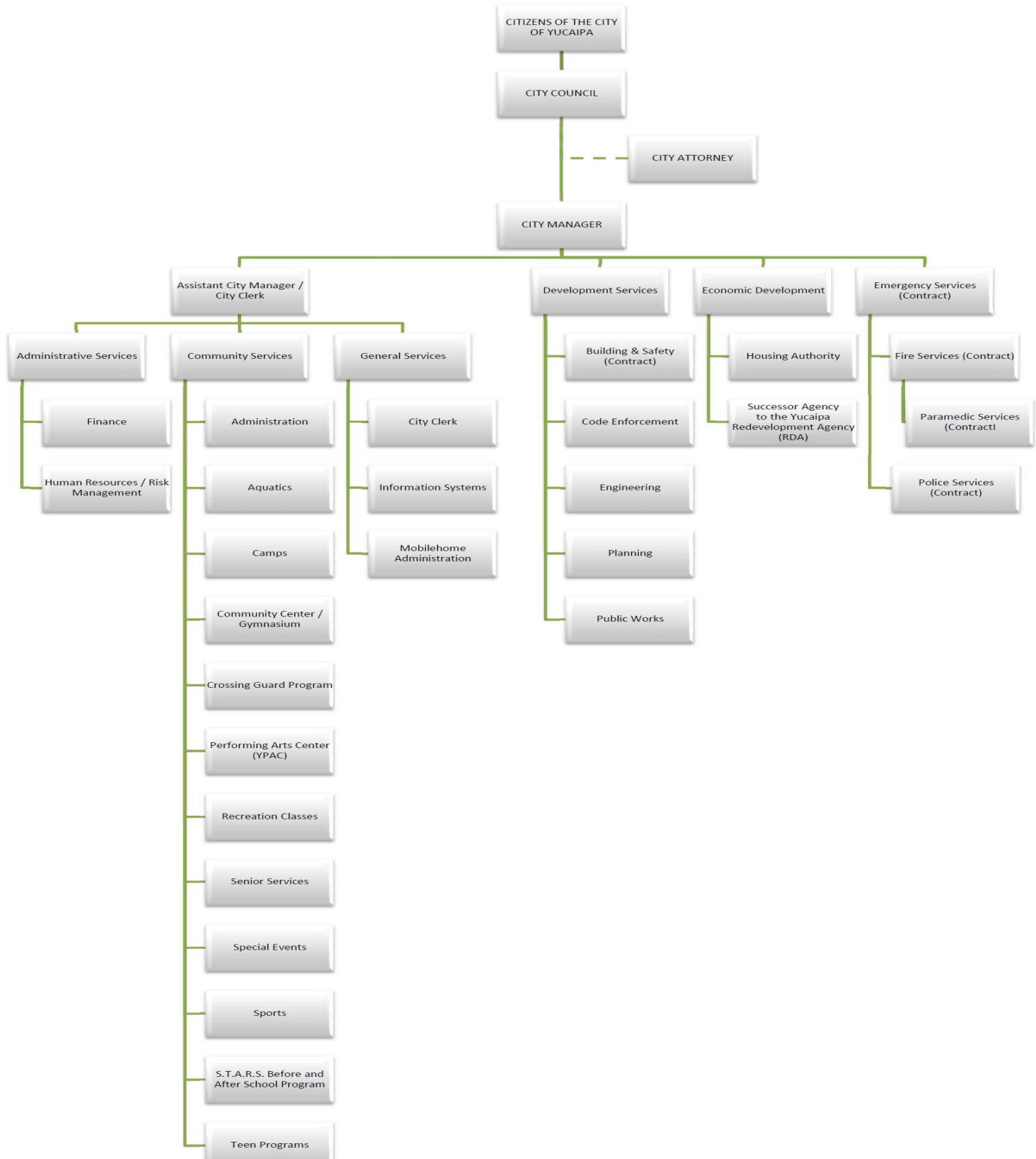
CITY OF YUCAIPA

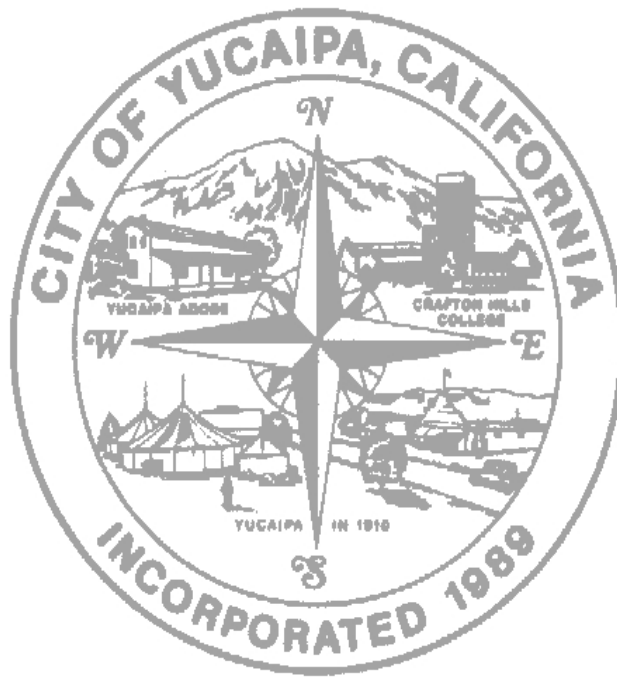
Fund Structure



CITY OF YUCAIPA

Organizational Services by Department





GENERAL FUND BUDGET SUMMARY

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Taxes (Less Fire)	\$ 13,324,824	\$ 13,459,824	\$ 12,589,520	\$ 12,713,900
Charges for Services (Less Fire)	1,806,872	1,806,872	1,562,641	1,777,776
Licenses and Permits	582,068	582,068	570,128	555,153
Fines and Forfeitures	16,000	16,000	16,000	16,000
Use of Resources (Less Fire)	566,798	566,798	355,095	518,000
Other Revenue (Less Fire)	538,727	538,727	385,052	620,974
Due From Other Agencies	5,467,384	5,467,384	5,491,813	5,739,503
Interfund Transfers (Less Paramedic)	1,118,058	1,118,058	1,118,058	1,118,058
Subtotal General Fund Revenues	\$ 23,420,732	\$ 23,555,731	\$ 22,088,307	\$ 23,059,364
EXPENSES				
Salaries and Benefits	\$ 7,595,328	\$ 7,560,691	\$ 6,444,559	\$ 7,105,030
Operating Expenses	14,707,065	14,865,779	14,623,710	15,167,534
Capital Outlay	109,000	109,000	109,000	94,000
Capital Projects / Interfunds	901,800	901,800	801,800	591,800
Contingency/Admin Overhead	101,000	75,830	74,830	101,000
Subtotal General Fund Expenses	\$ 23,414,192	\$ 23,513,100	\$ 22,053,899	\$ 23,059,364
Net General Fund Revenue over Expenses	\$ 6,540	\$ 42,631	\$ 34,409	\$ -
Less: One-Time Capital Projects/Transfers Out	-	-	-	-
Subtotal General Fund Revenue over Expenses	\$ 6,540	\$ 42,631	\$ 34,409	\$ -
Fire and Paramedic Revenue	\$ 5,290,740	\$ 5,290,740	\$ 5,382,537	\$ 5,265,401
Transfer from Paramedic Fund Balance	350,000	350,000	350,000	-
Transfer from Fire Services Fund Balance ^A	378,013	378,013	257,783	732,135
Subtotal Fire and Paramedic Revenues	\$ 6,018,753	\$ 6,018,753	\$ 5,990,320	\$ 5,997,536
Fire and Paramedic Expenses	6,018,885	6,018,754	5,851,722	5,997,536
Subtotal Fire and Paramedic Revenue over Expenses ^B	\$ (132)	\$ -	\$ 138,598	\$ -
Total Revenue over Expenses	\$ 6,407	\$ 42,631	\$ 173,007	\$ -

A- Any FY19/20 net savings in the Fire Services Budget will be used to reduce FY20/21 allocation from Fire Fund Balance.

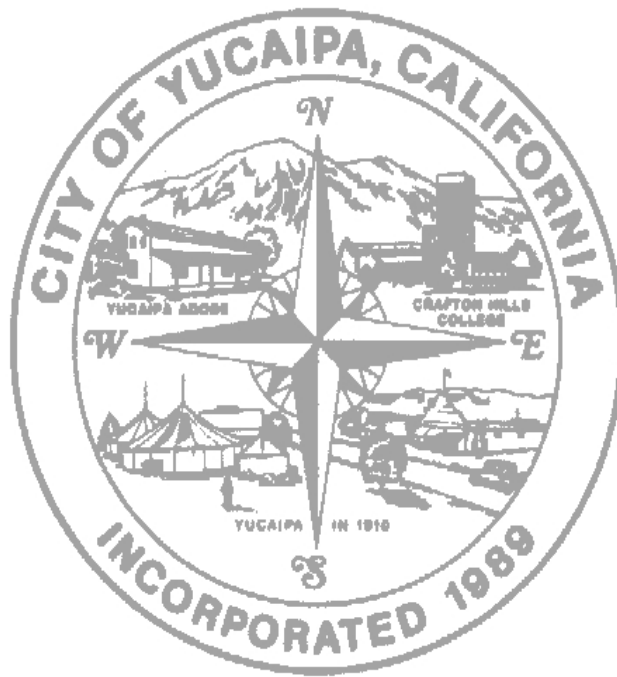
B- Net Fire and Paramedic revenue will be encumbered at year-end for future obligations.

GENERAL FUND EXPENSES BY ACCOUNT DESCRIPTION

Acct. No. Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110 Salaries	\$ 4,402,870	\$ 4,318,329	\$ 3,862,498	\$ 4,084,905
5112 Temporary	1,003,221	1,035,640	737,834	916,336
5118 Allotment	619,919	630,569	580,837	605,853
5140 Auto Allowance	22,680	21,137	20,340	18,000
5120 Overtime	8,500	8,500	7,496	6,300
5125 Self-Insurance Transfer	215,000	215,000	210,000	210,000
5130 Worker's Compensation	238,701	231,624	155,237	226,675
5131 PERS	753,002	766,311	603,100	723,782
5133 Unemployment	10,000	10,000	10,000	10,000
5134 Payroll Tax	149,718	148,887	117,255	133,971
5135 Life Insurance	14,358	14,684	5,106	14,132
5136 Vision	6,240	6,240	6,240	6,960
5137 Deferred Compensation	144,549	147,441	123,165	140,151
5145 Cell Phone Allowance	6,570	6,329	5,450	7,965
5201 Dues and Publications	117,110	109,935	107,385	84,839
5202 Postage	20,000	20,000	20,000	20,000
5203 Travel and Meetings	75,649	75,589	61,640	62,355
5205 Utilities	498,952	498,952	498,952	448,913
5206 Office Supplies	42,600	43,800	38,069	43,250
5207 Telephone	18,960	18,960	18,960	18,960
5208 Equipment Rental	4,000	4,000	3,800	4,000
5209 Professional Services, M.H.	71,000	125,502	125,502	71,000
5210 Professional Services	11,561,819	11,687,328	11,547,544	12,327,455
5211 Professional Services, Legal	300,000	293,500	250,000	250,000
5212 Special Supplies	13,110	13,110	12,710	9,910
5213 General Supplies	188,185	194,685	177,850	178,630
5214 Vandalism	5,000	5,000	4,000	4,000
5215 Election Expense	15,000	15,000	15,000	15,000
5217 Building Repair and Maintenance	157,899	157,899	157,899	86,170
5218 Hazardous Waste Expense	1,000	1,000	900	1,000
5219 City Reimbursable Services	1,638	1,638	-	-
5220 Misc./Special Dept. Expense	821,917	806,557	721,081	644,837
5221 Printing and Advertising	45,655	45,655	37,825	59,605
5222 Equipment Maintenance	337,935	337,935	335,935	401,699
5223 Uniform Expense	16,427	16,527	16,012	17,476
5225 Animal Control	275,708	275,708	355,146	373,000
5401 Community Funding	117,500	117,500	117,500	45,435
9100 Capital Outlay	109,000	109,000	109,000	94,000
9200 Capital Projects	901,800	901,800	801,800	591,800
9900 Contingency/Admin Overhead	101,000	75,830	74,830	101,000
Subtotal	\$ 23,414,192	\$ 23,513,100	\$ 22,053,899	\$ 23,059,364
Fire/Paramedic	6,018,885	6,018,754	5,851,722	5,997,536
Total General Fund Expenditures	\$ 29,433,078	\$ 29,531,853	\$ 27,905,621	\$ 29,056,901

GENERAL FUND EXPENSES BY DEPARTMENT / DIVISION

DEPARTMENT	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
Administrative Services Department				
Administrative Services	\$ 812,149	\$ 701,439	\$ 701,439	\$ 514,750
Finance	488,142	548,315	477,665	639,136
Total Administrative Services Department	\$ 1,300,291	\$ 1,249,754	\$ 1,179,104	\$ 1,153,886
City Council	\$ 75,935	\$ 75,935	\$ 75,493	\$ 75,870
City Manager Department				
City Manager	\$ 1,021,114	\$ 1,212,186	\$ 1,073,727	\$ 967,198
Economic Development	248,449	99,652	78,845	232,763
Total City Manager Department	\$ 1,269,563	\$ 1,311,838	\$ 1,152,572	\$ 1,199,961
Community Services Department				
Administration	\$ 331,571	\$ 334,843	\$ 310,282	\$ 352,599
Aquatics	193,627	206,177	154,081	92,416
Camps	108,117	108,117	102,244	135,174
Community Center/Gymnasium	279,748	279,748	250,660	337,515
Crossing Guard Program	41,025	41,125	30,836	-
Performing Arts Center (YPAC)	937,278	949,168	807,344	602,492
Recreation Classes	138,431	138,431	114,560	-
Senior Services	239,167	264,267	183,421	234,512
Special Events	382,810	383,420	300,530	359,022
Sports	45,540	45,540	37,378	49,825
S.T.A.R.S Before and After School Program	626,931	636,081	425,979	568,915
Teen Programs	15,976	15,976	15,055	9,862
Total Community Services Department	\$ 3,340,221	\$ 3,402,891	\$ 2,732,368	\$ 2,742,333
Development Services Department				
Building and Safety	\$ 393,276	\$ 393,276	\$ 391,325	\$ 393,276
Code Enforcement	486,936	471,990	401,442	440,037
Engineering	1,444,505	1,449,635	1,256,590	1,265,011
Parks and Facilities Maintenance	2,104,973	2,108,700	2,062,330	2,118,460
Planning	353,586	348,146	273,508	398,178
Streets and Highways	615,300	585,300	484,700	392,800
Total Development Services Department	\$ 5,398,575	\$ 5,357,046	\$ 4,869,896	\$ 5,007,761
General Services Department				
General Services / City Clerk	\$ 290,078	\$ 298,580	\$ 286,172	\$ 305,178
Mobilehome Rent Stabilization	233,100	293,089	285,482	257,302
Information Systems	546,523	564,207	513,051	726,219
Total General Services Department	\$ 1,069,701	\$ 1,155,875	\$ 1,084,705	\$ 1,288,699
Non-Department	\$ 872,960	\$ 747,815	\$ 747,815	\$ 738,486
Police Services	\$ 10,086,945	\$ 10,211,945	\$ 10,211,945	\$ 10,852,369
Subtotal	\$ 23,414,190	\$ 23,513,100	\$ 22,053,899	\$ 23,059,364
Fire Services	\$ 4,226,927	\$ 4,226,927	\$ 4,107,257	\$ 4,300,131
Fire/Oak Glen	55,580	55,448	51,165	60,690
Paramedic Services	1,736,378	1,736,378	1,693,300	1,636,715
Total Fire Services	\$ 6,018,885	\$ 6,018,754	\$ 5,851,722	\$ 5,997,536
Total General Fund Expenditures	\$ 29,433,076	\$ 29,531,853	\$ 27,905,621	\$ 29,056,901

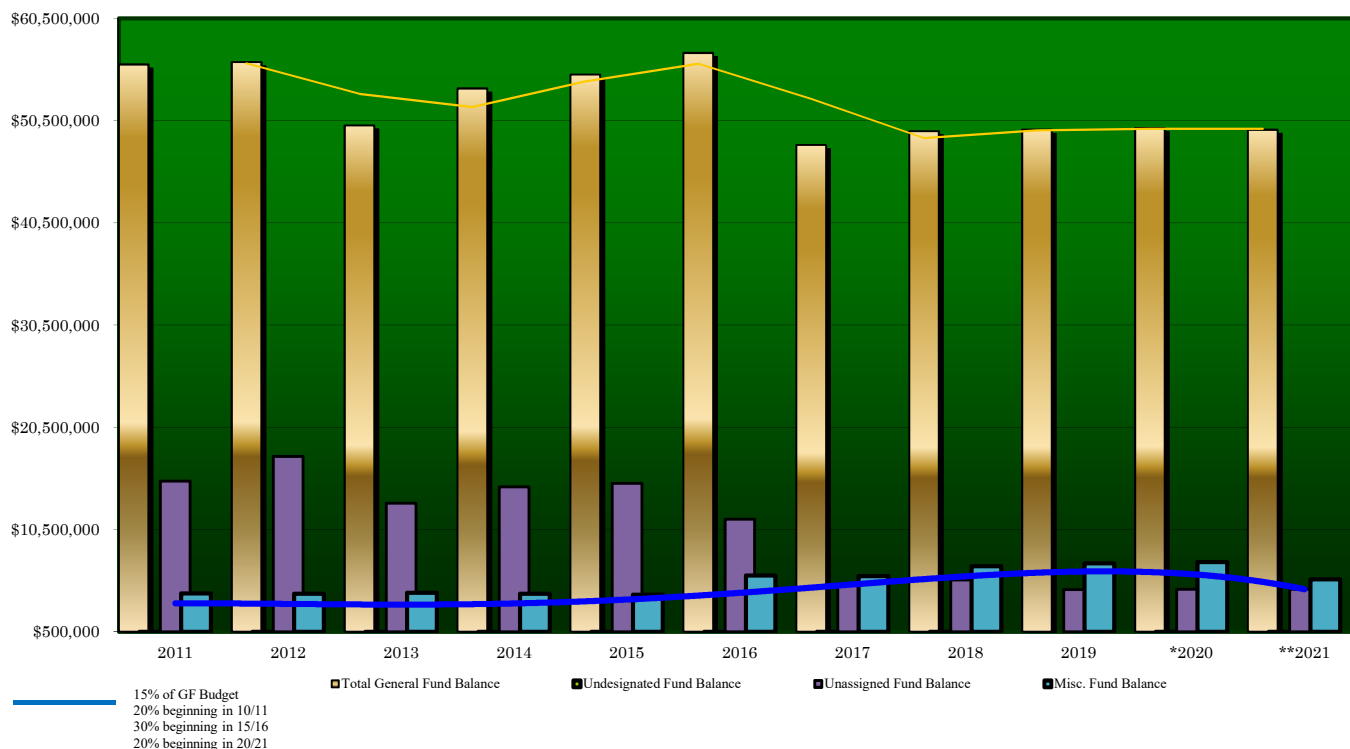


GENERAL FUND BALANCE

June 30, 2011 through June 30, 2021

Year Ended June 30	Revenues	Expenditures	Net Fire Revenues over/(under) Expenses	Total General Fund Balance	A	Undesignated Fund Balance	Unassigned Fund Balance	B	Misc. Fund Balance		
2011	16,119,451	C	16,291,241	466,022			-	D	15,241,836	4,258,248	
2012	15,802,387	E	16,104,979	536,325			-		17,644,570	4,220,996	
2013	16,528,537	F	22,677,961	(38,878)			-		13,074,022	4,311,857	
2014	20,065,564		16,816,497	359,391	G		-	H	14,689,175	4,226,845	
2015	17,912,461		16,959,582	403,993	I		-		15,028,726	4,131,096	
2016	19,166,005		17,456,776	408,425			-		11,528,265	J	5,996,700
2017	21,055,941		30,074,325	8,915	K		-	L	5,080,248		5,941,139
2018	21,027,951		19,669,594	9,340	M		-		5,567,230		6,904,216
2019	22,037,888		22,655,946	756,251			-		4,621,841		7,205,602
*2020	22,088,307		22,053,899	138,598			-		4,656,250		7,320,481
**2021	23,059,364		23,059,364	(180,938)			-		4,656,250	N	5,611,873

General Fund Balance



A--Fund Balance includes Fire Fund Balance. Fire related revenues and expenditures not included in General Fund revenue and expenditure columns above.

B--Miscellaneous Fund Balance includes General Fund Emergency Contingency (established at 30% of the annual operating budget) which is committed for severe economic emergencies and General Fund Economic Stabilization Contingency (established in the amount of \$1,000,000)

C--Includes contributions to 1X Capital Projects in the amount of approximately \$2.2 million. (Includes approximately \$1.4 million for Solar Carport Project.)

D--GASB 54 Fund Balance Policy effective.

E--Includes the amount of \$1,180,210 in payments for Uptown, pending RDA dissolution.

F--Beginning in 2012-2013 all contributions to 1X Capital Projects are allocated in the CIP.

G--Includes contributions to 1X capital in the amounts of \$1,600,000 for the Performing Arts Center and \$262,279 for miscellaneous one-time capital in FY 2013-2014.

H--Includes \$1,800,000 for FY 2014-2015 for General Fund Loan in CIP.

I--Includes contribution to 1X capital in the amount of \$829,000 for the Performing Arts Center in FY 2014-2015.

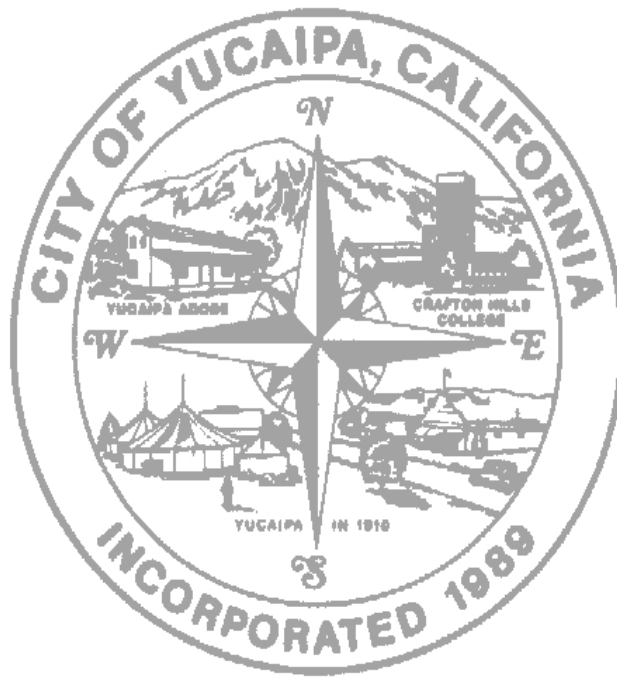
J--2015-2016 represents a change from 20% of budgeted expenditures to 30% as a Council approved minimum reserve for Emergency Contingency.

K--Reflects one-time transfers to several capital projects including the YPAC.

L--Reflects loans to Public Facilities Fund for Yucaipa Performing Arts Center in the total amount of \$6,336,029 during FY 2016-2017 and \$300,000 to General Fund One-Time Capital Projects Account and \$373,972 to Service Level Options from 2016-2017 net revenues over expenditures.

M--Includes reconciliation of outstanding loans/advances to Development Impact Fee funds.

N--2020-2021 represents a change from 30% of budgeted expenditures to 20% as a Council approved minimum reserve for Emergency Contingency.

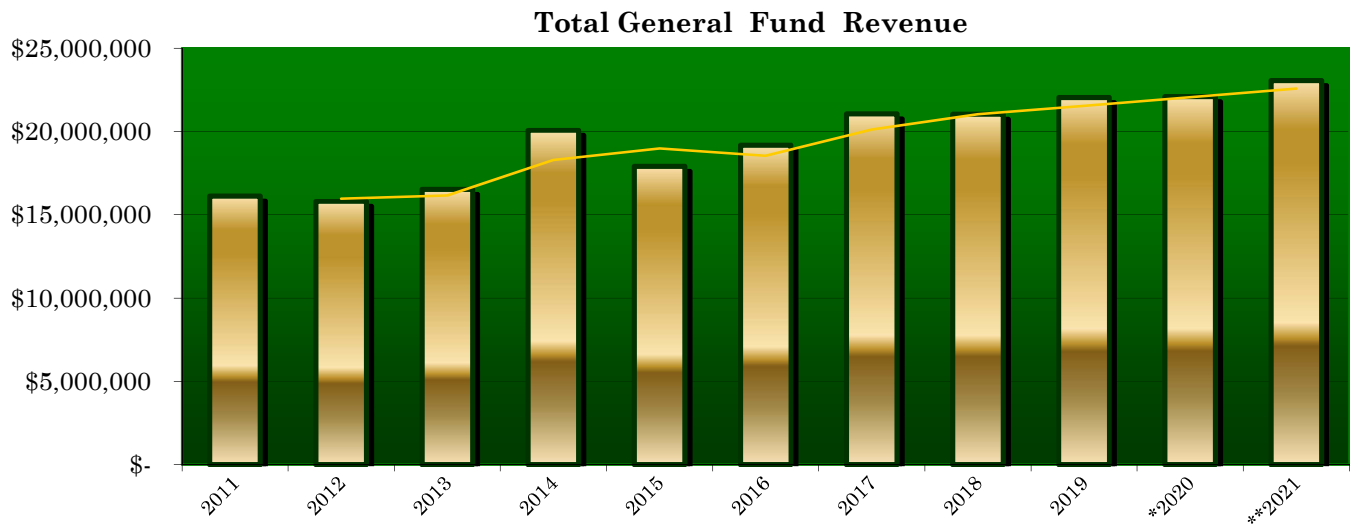


GENERAL FUND REVENUES BY SOURCE

June 30, 2011 through June 30, 2021

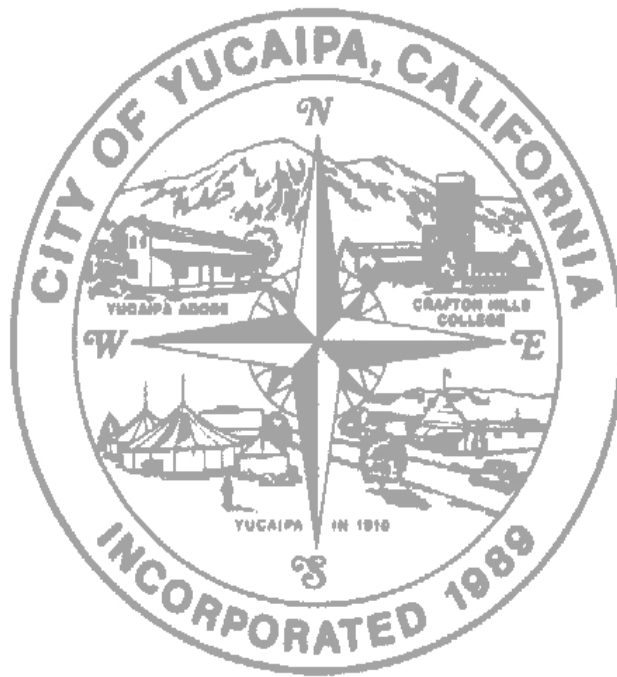
Year Ended June 30	Taxes	Franchise Fees	Fees for Current Services	Fines and Forfeitures	Other Financing Sources
2011	7,712,176	1,224,664	1,225,241	26,530	934,268
2012	7,818,216	1,246,385	1,072,151	13,504	776,482
2013	8,073,425	1,262,384	976,004	15,292	811,576
2014	8,682,383	1,330,982	1,139,760	10,355	3,717,753
2015	9,264,155	1,343,848	1,426,163	7,669	237,621
2016	9,832,669	1,341,124	1,588,414	8,241	415,660
2017	10,213,471	1,256,329	1,647,032	16,385	1,465,358
2018	10,640,833	1,297,052	1,939,888	20,460	1,181,465
2019	11,674,446	1,334,044	2,232,784	26,325	85,924
*2020	11,227,520	1,362,000	1,562,641	16,000	1,118,058
**2021	11,402,900	1,311,000	1,777,776	16,000	1,118,058

Year Ended June 30	Inter- Governmental	Use of Resources	License and Permits	Other Revenues	Total
2011	4,082,936	210,143	456,562	246,931	16,119,451
2012	3,883,523	188,337	352,655	451,134	15,802,387
2013	3,921,921	231,600	432,061	804,274	16,528,537
2014	3,985,957	302,696	443,983	451,695	20,065,564
2015	4,331,128	338,884	644,438	318,555	17,912,461
2016	4,518,083	388,054	741,816	331,944	19,166,005
2017	5,378,794	154,404	669,889	254,278	21,055,941
2018	5,181,253	52,983	563,075	150,942	21,027,951
2019	5,358,011	612,702	642,926	70,726	22,037,888
*2020	5,491,813	355,095	570,128	385,052	22,088,307
**2021	5,739,503	518,000	555,153	620,974	23,059,364



* Estimated Actuals

** Adopted Budget



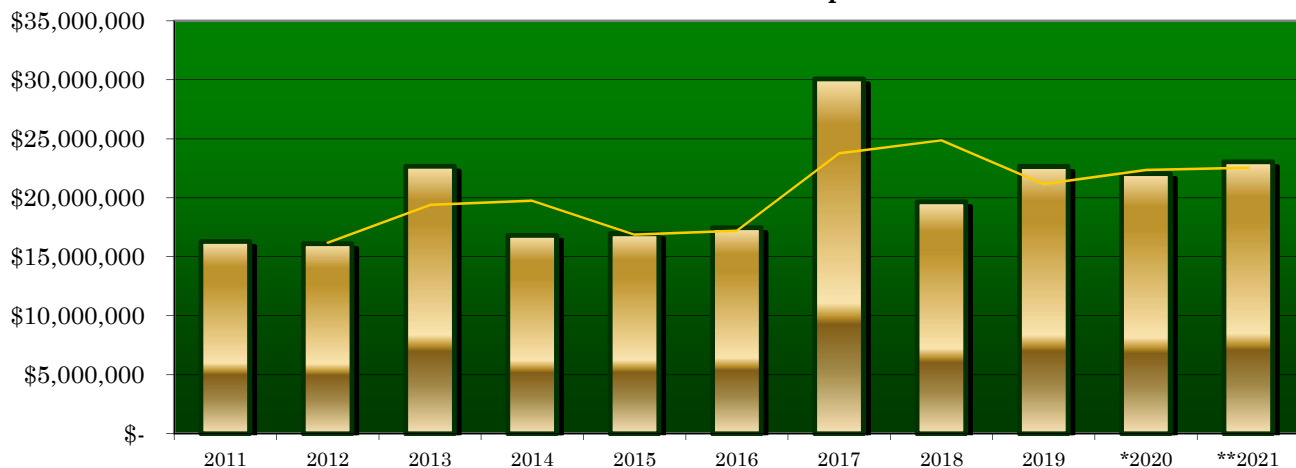
GENERAL FUND EXPENDITURES BY FUNCTION

June 30, 2011 through June 30, 2021

Year Ended June 30	General Government	Community Development	Building and Safety	Public Works	Police Services
2011	2,712,732	653,351	273,870	2,146,688	6,064,435
2012	2,696,493	698,209	188,449	2,082,562	6,295,898
2013	2,713,720	634,694	262,910	2,052,156	6,857,893
2014	2,723,479	680,532	298,010	2,337,845	6,894,364
2015	2,440,120	662,301	470,200	2,168,624	7,554,541
2016	2,667,936	869,132	535,135	2,156,821	7,936,846
2017	2,901,800	819,421	443,510	2,107,612	8,509,650
2018	3,179,597	796,652	387,227	2,518,551	9,090,164
2019	3,509,411	914,835	478,236	2,887,258	9,486,219
*2020	3,996,014	753,796	391,325	2,986,820	10,211,945
**2021	4,049,139	1,070,977	393,276	3,169,470	10,852,369

Year Ended June 30	Community Services	¹ Capital Outlay, Contingency	Other	C	Total
2011	1,037,557	2,685,631	716,977		16,291,241
2012	1,081,931	1,021,087	2,040,350		16,104,979
2013	1,190,225	B 6,118,676	2,847,687		22,677,961
2014	1,303,825	682,274	1,896,168		16,816,497
2015	1,328,893	1,304,103	1,030,800		16,959,582
2016	1,464,902	801,110	1,024,894		17,456,776
2017	1,688,471	97,928	D 13,505,933		30,074,325
2018	1,816,440	409,429	1,471,534		19,669,594
2019	2,275,149	32,804	3,072,034		22,655,946
*2020	2,728,368	985,630	-		22,053,899
**2021	2,737,333	786,800	-		23,059,364

Total General Fund Expenditures



* Estimated Actuals ** Adopted Budget

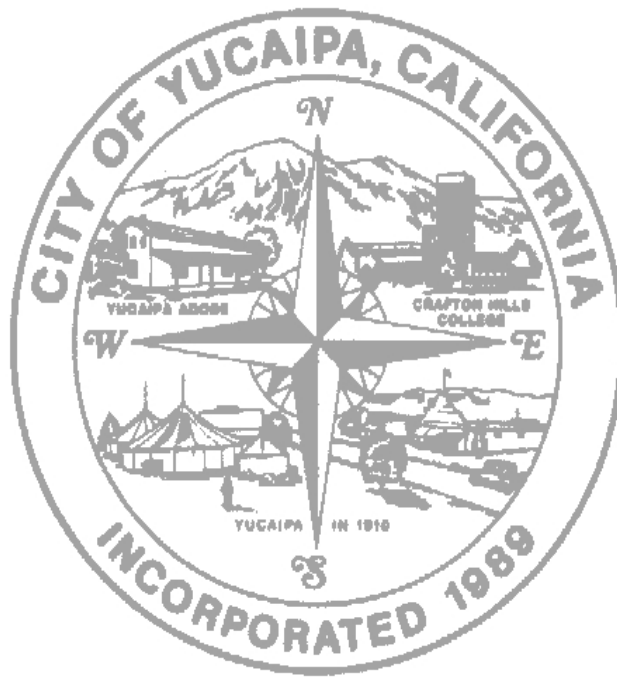
¹ Includes contribution to 1X Capital Projects, such as Pool, Solar Carport, EIP and other miscellaneous capital projects. Beginning in 2012-2013 all contributions to 1X Capital Projects are allocated in the CIP.

A - Includes entire amount of \$2.5 million for transfer to fund EIP. Approximate amount loaned to date = \$1,200,000.

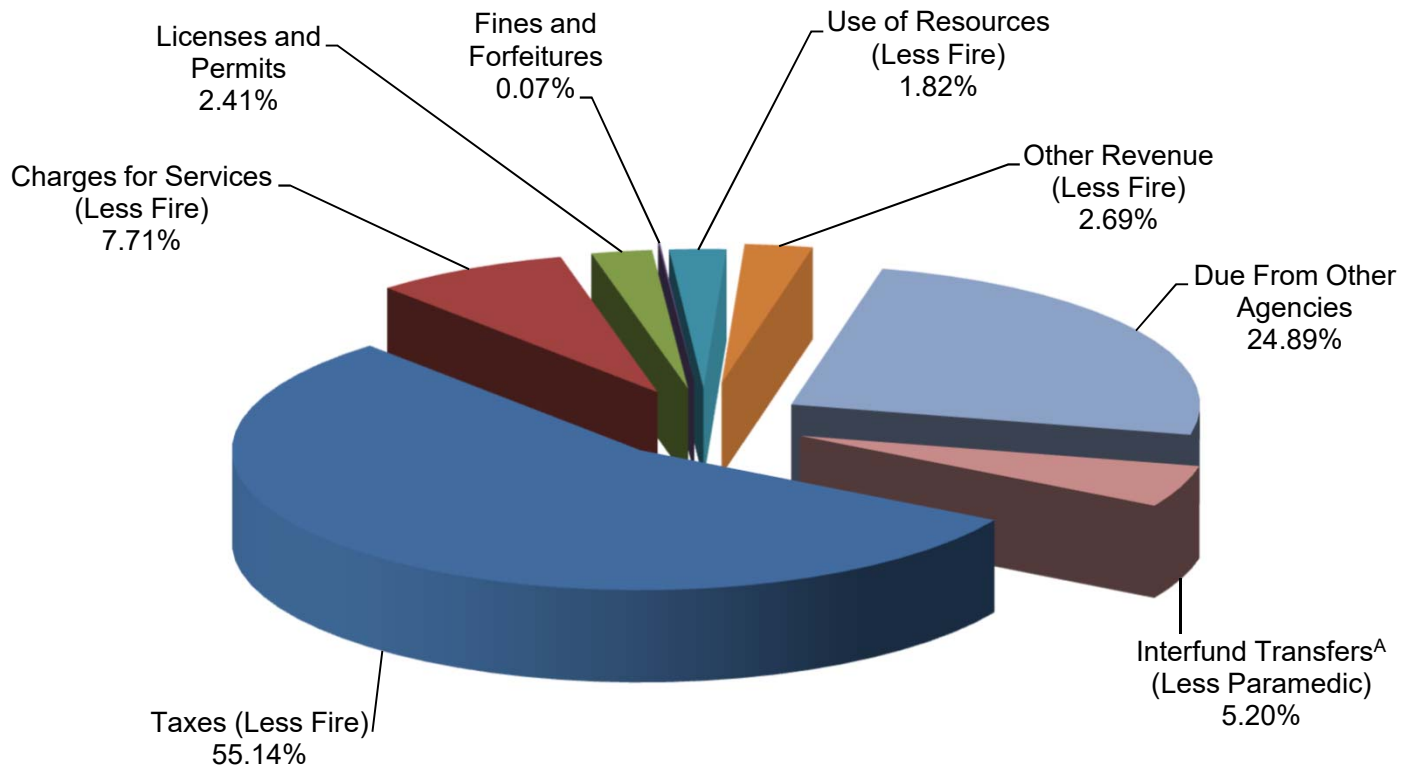
B- Includes the amount of approximately \$5.2 million for the construction of the Police Station.

C-Total expenditures includes amounts encumbered for GASB No. 45.

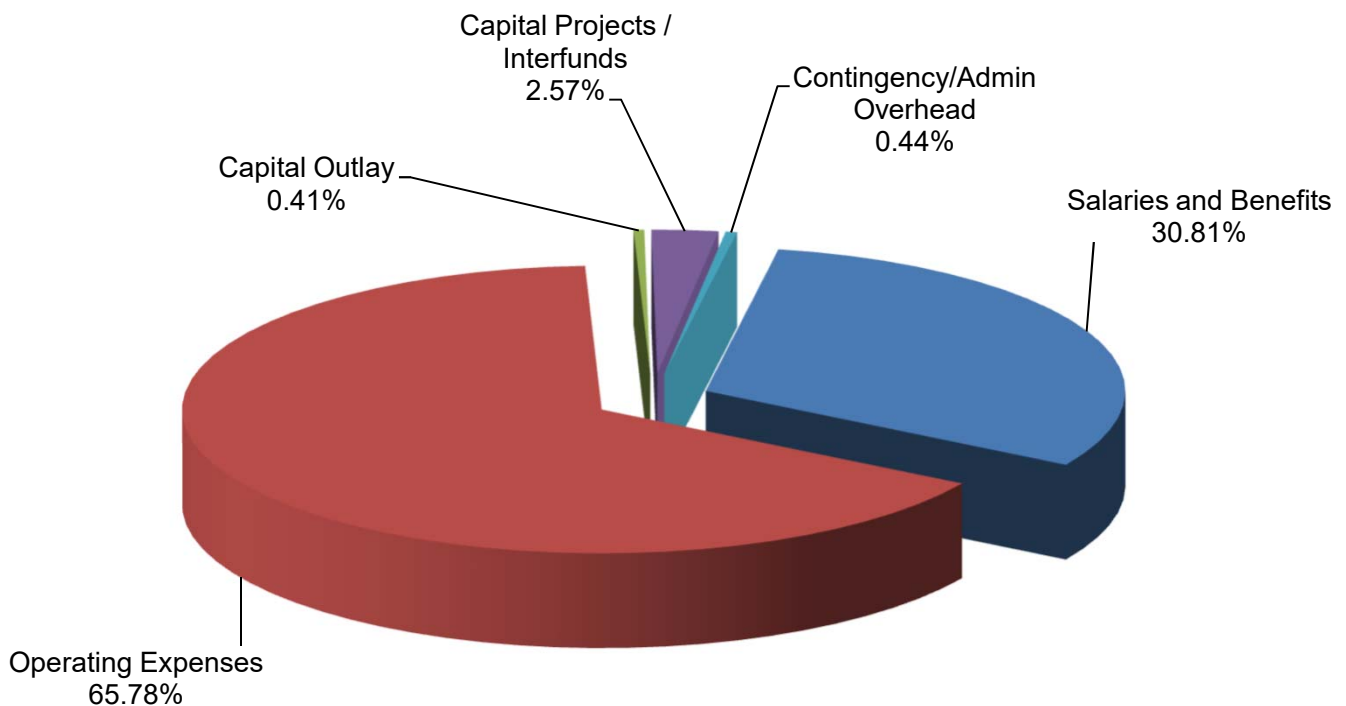
D-Includes transfers for one-time capital projects, including the YPAC.

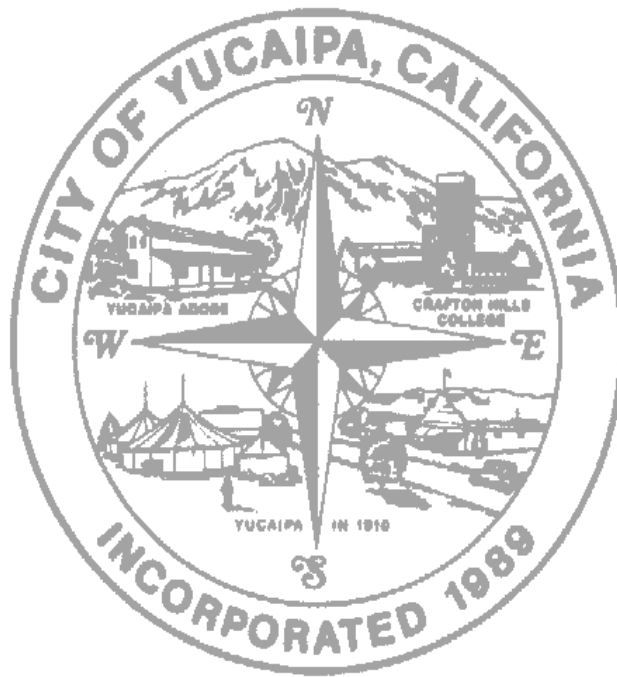


WHERE THE MONEY COMES FROM



WHERE THE MONEY GOES





2020-2021 RECOMMENDED BUDGET SERVICE LEVEL OPTIONS SUMMARY

Department	Page No.	Description	Estimated Cost	Estimated Revenue / Savings	Net Fiscal Impact	Recommended
<u>GENERAL FUND</u>						
1 Administrative Services	32	Prepayment of Unfunded Actuarial Liability	111,181		111,181	¹ 111,181
Subtotal General Fund			<u>\$ 111,181</u>	<u>\$ -</u>	<u>\$ 111,181</u>	<u>\$ 111,181</u>
<u>FIRE FUND</u>						
2 Fire Services	33	Additional Staffing - Medic Squad 553	\$ 1,346,300		\$ 1,346,300	² \$ -
3 Fire Services	34	Paramedic Squad Vehicle and Equipment	317,000		317,000	² -
4 Fire Services	35	Additional Staffing: Battalion Chief	254,594		254,594	² 146,194
5 Fire Services	36	Reserve Fire Unit (Vehicle)	55,000		55,000	² -
Subtotal Fire Fund			<u>\$ 1,972,894</u>	<u>\$ -</u>	<u>\$ 1,972,894</u>	<u>\$ 146,194</u>
Total Service Level Option-All Funds			<u>\$ 2,084,075</u>	<u>\$ -</u>	<u>\$ 2,084,075</u>	<u>\$ 257,375</u>
Less: Amount from excess previous year(s) General Fund revenues over expenses						<u>(111,181)</u>
Less: Amount from Fire Fund						<u>(146,194)</u>
Amount recommended from 2020-2021 General Fund revenues over expenses						<u>\$ -</u>

Service Level Options are estimates. Actual budgetary figures may vary slightly.

Recommended Service Level Options are included in the Adopted Budget and allocated within the relevant department budgets, as directed by Council.

1--Recommended funding from excess previous year(s) General Fund revenues over expenses

2--Defer for future consideration

SERVICE LEVEL OPTION

Fund: General Fund

Department: Finance

Included in Account No. 01-9999-9179-00-5210

Prepayment of Unfunded Actuarial Liability

Estimated Cost of Service Level Option: \$ 111,181

The California Public Employee Retirement System (CalPERS) administers the City's defined benefit retirement plan. The CalPERS annual employer contribution is made up of two components, the Normal Cost (NC), which is calculated as a percentage of payrolls, and the Unfunded Actuarial Liability (UAL) payment, which is a calculated amount per fiscal year of the total UAL. The NC rate is calculated as a percent of each payroll dollar of pensionable compensation and is paid to CalPERS on a per-pay pay period basis. The UAL payment is calculated and paid to CalPERS a once a year.

An estimation tool has been developed by CalPERS staff to help agencies project their increased NC and UAL payment due to discount rate assumption changes made by the CalPERS board in 2017. In the City's case, the projection calculates a 5-year increase in the NC from 9.599% to approximately 11.6% and a 5-year increase in the UAL payment from \$187,565 to approximately \$521,000. This increases the effective rate (NC + UAL payment) from 15.9% to 26.9%, an increase of approximately 69% or \$449,000, adjusted for inflation.

CalPERS amortizes the UAL repayment over future 30 years, but publishes prepayment options for either 20 or 15 years or a 'Fresh Start', where the entire UAL is paid in one lump sum payment.

The value of the UAL, as calculated by CalPERS is \$4,890,837 as of August 2019. This calculation takes into account the prior year prepayment (FY 18/19 in the amount of \$217,678), but not the most recent fiscal year (FY 19/20) as CalPERS calculations take only prior year information into account when calculating the projected UAL. It is anticipated that the UAL calculated by CalPERS as of August 2020 will be affected by the prior year payment and the projected UAL will be reduced commensurately. Following the current payment schedule, a total of \$9,765,097 will be paid over the future 30 years to completely pay off the UAL.

Utilizing the 15 year alternative option and making additional payments as directed by CalPERS, \$111,181 in 2020, would net savings to the City over the same span in the amount of approximately \$1,633,594.

Current Amortization Schedule		Alternative Accelerated Schedules			
		20 Year	15 Year	Fresh Start	
Balance	\$ 4,890,837	\$ 4,890,837	\$ 4,890,837	\$ 4,890,837	
Total Payments	\$ 9,765,097	\$ 9,621,744	\$ 8,131,503	\$ 4,890,837	
Payoff Year	2046	2038	2033	2020	
Present Value Savings \$		\$ 143,353	\$ 1,633,594	\$ 4,874,260	
Present Value Savings %		1.47%	16.73%	49.92%	
Five Year PMT Info:					
	FY 2020 PMT	\$ 342,728	\$ 373,082	\$ 453,909	\$ 4,890,837
	FY 2021 PMT	\$ 388,571	\$ 383,809	\$ 466,959	
	FY 2022 PMT	\$ 423,041	\$ 394,843	\$ 480,384	
	FY 2023 PMT	\$ 433,985	\$ 406,195	\$ 494,195	
	FY 2024 PMT	\$ 446,462	\$ 417,873	\$ 508,403	

Increase of 15 Yr Alternative over Current Amortization: \$ 111,181

Estimated Cost of Service Level Option: \$ 111,181

SERVICE LEVEL OPTION

Fund: General Fund
Department: Fire Department
Division: Paramedic

Additional Staffing: Paramedic Squad (Medic Squad-553)

Estimated Cost of Service Level Option: \$ 1,346,300

Through City Council approval, Fire and City staff hired Citygate to conduct a study of future fire services that will be needed to meet the needs of the outlined general plan and future development. Through this study, recommendation of additional fire department resources were outlined in the recommended options. Staff recommends initially to add a 2 person paramedic squad rather than staff an additional fire engine staffed with 3 personnel to keep costs commiserate with values at risk. A paramedic squad will increase the Fire Department's overall level of service allowing for a 4th frontline paramedic unit at roughly half the costs of an additional fire engine and staffed with less overall personnel for additional savings. Call volume has historically always increased annually in Yucaipa with over 70% of calls for Service being emergency medical aids. In 2018 Yucaipa Fire Department responded to 7,922 emergency calls, this is an increase of 2.2% from 2017 and a 17% over 10 years ago. With the increased calls for service this has created many double up call situations which is also reflected in the Citygate study and as a result response times have increased from calendar year 2017 to 2018. Increasing our service level by adding a paramedic squad will reduce response times and provide a greater level of Paramedic service to the citizens.

Fire Apparatus Engineer Paramedic to include salary, benefits and unplanned overtime	\$ 746,100
\$248,700 annually x 3	
Firefighter Paramedic to include salary, benefits and unplanned overtime	446,000
\$223,000 annually x 2	
CAL FIRE Admin Fee	131,000
Annual increase to account 71-7200-0000-00-5212 to cover increased fire protection supplies and personal protective equipment with additional staff and a daily staffed frontline piece of equipment.	15,000
Annual increase to account 72-7210-0000-00-5220 to cover costs of an additional set of frontline ALS paramedic gear supplies, maintenance and 800mhz radio licensing and monthly access fees.	7,000
Annual increase to account 72-7210-0000-00-5207 to cover costs of an additional cellular and data devices for paramedic patient care reporting and ER communications	1,200

Estimated Cost of Service Level Option: \$ 1,346,300

SERVICE LEVEL OPTION

Fund: General Fund
Department: Fire Department
Division: Paramedic

New Purchase Paramedic Squad Vehicle and Equipment	Estimated Cost of Service Level Option:	\$	317,000
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Through city council approval, City and Fire Department staff hired Citygate to conduct a drafty study of future fire services that will be needed to meet the needs of the outlined general plan and future development. Through this study, recommendation of additional fire department resources were outlined in the recommended options. This has also recently been identified as a critically needed resource due to increasing calls for service and escalating response times. Staff recommends initially to add a 2 person paramedic squad rather than an additional fire engine staffed with 3 personnel or an additional fire station with staffing to keep costs commensurate with values at risk. A paramedic squad will increase the Fire Department's overall level of service, allowing for a 4th frontline paramedic unit at roughly a third of the costs in lieu of an additional fire engine and staffed with less overall personnel for reduced fiscal impact while meeting the current and expected needs. Call volume has historically always increased annually in Yucaipa with over 70% of calls for Service being emergency medical aids. In 2019 Yucaipa Fire Department responded to 8,297 emergency calls, this is an increase of 4.7% from 2018 and a 27% from 10 years ago. With the increased calls for service this has created many double up call situations which is also reflected in the Citygate study and as a result response times have increased from calendar year 2018 to 2019 substantially. Increasing our service level by adding a paramedic squad will reduce response times to an appropriate level insuring our citizens are receiving the best possible level of Life Safety & Paramedic services.

Fully built paramedic squad (Vehicle)	\$	200,000
Equipment (As a new additional response vehicle this would require new equipment including an additional complete set of paramedic equipment, firefighting SCBA's, firefighting tools, patient care reporting devices, mobile and handheld fire and EMS radios, combination extrication tool, fire extinguishers and life safety ropes)		100,000
Annual increase to account 71-7200-0000-00-5222 (\$10,000 vehicle maintenance, \$7,000 Fuel) to reflect operating costs of an additional piece of daily staffed frontline equipment		17,000

Estimated Cost of Service Level Option:	\$	317,000
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SERVICE LEVEL OPTION

Fund: General Fund
Department: Fire Department

Additional Staffing: Battalion Chief (Yucaipa Fire Chief) **Estimated Cost of Service Level Option:** \$ 254,594

Historically, CAL FIRE has provided 24/7/365 Battalion Chief coverage for the City of Yucaipa, as well as administratively assigning a State funded Battalion Chief to act as the City of Yucaipa's Fire Chief with tolerable impact to the State's mission and responsibilities. As demand for call response and administrative duties have increased in the City of Yucaipa combined with increasing statewide responses and State administrative responsibilities, these services can no longer be feasibly provided with the CAL FIRE funded Battalion Chief without an unacceptable detriment to State mission. It is therefore incumbent on the city to fund a Battalion Chief (.5 funding in FY20 and full funding in FY21) who will also function as the City of Yucaipa's Fire Chief under supervision of the CAL FIRE San Bernardino Unit Chief and direction of the Yucaipa City Manager as well as provide Battalion Chief coverage. Battalion Chief coverage will continue to be provided 24/7/365 through a mutual agreement with the City of Highland Battalion Chief (Highland Funded) and CAL FIRE Battalion Chiefs (State funded) This will be sufficient to meet the current and future needs of insuring adequate life safety and fire services to the City of Yucaipa as well as administrative management of the Yucaipa Fire Department. For Fiscal Year 2020, one full Battalion Chief funded position will be split between the City of Highland and City of Yucaipa. Each respective City would fund one full Battalion Chief for Fiscal Year 2021. CAL FIRE has agreed to furnish a loaned Battalion Chief vehicle so that each respective City can purchase and equip a City owned Battalion Chief response vehicle prior to July 1st 2021. The City of Yucaipa and Highland will be responsible to cover fuel costs for their respective city business (Fuel costs for State responses or responsibilities will be provided by CAL FIRE).

Battalion Chief- to include salary, benefits and unplanned overtime.	\$ 146,194
\$300,000 annually x .5 (.5 for FY20 only, would become fully funded position in fiscal year 20	
CAL FIRE Admin Fee	18,700
Battalion Chief Response Vehicle with equipment (includes Mobile Command Tablet, mobile and handheld fire and EMS radios, fire command and storage boxes, vehicle electrical management system, SCBA PPE, firefighting tools, ballistic gear).	80,000
Annual increase to account 71-7200-0000-00-5212 to cover increased fire protection supplies and personal protective equipment with additional staff and a daily staffed frontline piece of equipment.	5,000
Annual increase to account 71-7200-0000-00-5222 (\$10,000 vehicle maintenance starting FY21, \$7,000 Fuel (x.5 for FY20) to reflect operating costs of an additional piece of daily staffed frontline equipment.	3,500
Annual increase to account 72-7210-0000-00-5207 to cover costs of an additional cellular and data devices.	1,200

Estimated Cost of Service Level Option: \$ 254,594

SERVICE LEVEL OPTION

Fund: General Fund
Department: Fire Department

Reserve Fire Unit (Vehicle)	Estimated Cost of Service Level Option:	\$	55,000
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With the additional daily staffed frontline equipment (Battalion Chief and Paramedic Squad) a reserve vehicle will be needed when primary vehicles are out of service for vehicular maintenance. This proposed unit will not incur any additional fire equipment costs as fire gear will be swapped onto vehicle from frontline equipment. Vehicle will come with Code 3 lighting package, mobile fire radio and gear storage. This vehicle will also replace the Yucaipa Fire Department's logistical utility (U-553 Ford Ranger) and place that vehicle as excess. When not being used for frontline service this unit can be utilized to staff overhead support for large scale Yucaipa incidents

Reserve Fire Unit (Vehicle) with Code 3 package, mobile fire radio, gear storage and Opticom	\$	55,000
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Estimated Cost of Service Level Option:	\$	55,000
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GENERAL FUND SUMMARY - REVENUES

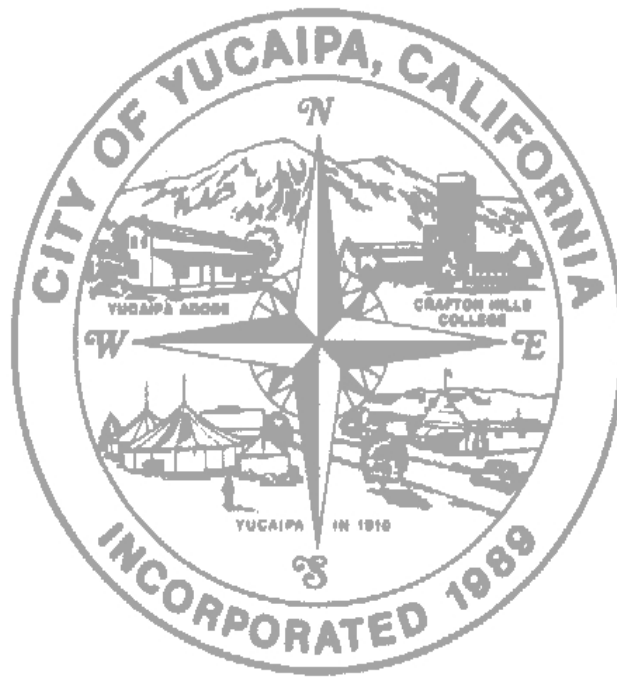
Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
Taxes:					
4101	Property Tax, Secured	\$ 6,748,885	\$ 6,748,885	\$ 6,599,919	\$ 6,797,916
4102	Property Tax, Unsecured	254,213	254,213	251,616	259,164
4103	Property Tax, Mobilehome	69,668	69,668	63,751	65,664
4104	Property Tax, Supplemental	128,960	128,960	56,059	57,741
4105	Property Tax, Unsecured Py	5,929	5,929	5,212	5,369
4106	Property Tax, Secured Py	140,077	140,077	101,922	104,979
4108	Property Tax, Mobilehome Py	11,117	11,117	5,162	5,316
4109	Property Tax, Supplement Py	52,621	52,621	51,875	53,431
	General Property Taxes	\$ 7,411,471	\$ 7,411,471	\$ 7,135,516	\$ 7,349,581
4111	Property Tax, Fire	\$ 3,990,792	\$ 3,990,792	\$ 3,842,170	\$ 3,957,435
4107	Documentary Transfer	175,000	175,000	175,000	175,000
4110	Sales and Use Tax	4,138,460	4,138,460	3,560,311	3,513,701
4119	Franchise Fees	1,328,600	1,373,600	1,362,000	1,311,000
4120	Transient Occupancy	21,600	21,600	17,000	21,600
4810	RDA Residual	249,693	339,693	339,693	343,018
	Other Taxes	\$ 9,904,145	\$ 10,039,145	\$ 9,296,174	\$ 9,321,754
	Total Taxes	\$ 17,315,616	\$ 17,450,616	\$ 16,431,690	\$ 16,671,336
Charges for Services:					
4202	Fire Plan Check	\$ 57,000	\$ 57,000	\$ 53,500	\$ 57,000
4203	Conditional Use Permits	28,000	28,000	7,000	14,000
4204	Planned Dev. App. Fees	10,000	10,000	-	10,000
4205	Planning Use Permits	1,500	1,500	500	1,000
4206	Tract Map App.	26,000	26,000	-	20,000
4207	Parcel Map App.	3,000	3,000	500	3,000
4208	General Plan / Zone Chg.	2,000	2,000	-	2,000
4209	Misc. Planning App. Proc.	8,500	8,500	5,000	7,000
4215	Pre-Construction Inspection	675	675	-	675
4216	Landscape and Irrigation	8,000	8,000	8,000	8,000
4217	Building Plan Review	175,000	175,000	225,000	175,000
4223	Misc. Revisions	1,000	1,000	-	1,000
4224	Environmental Review Fee	1,000	1,000	-	1,000
4225	Ext. of Approved App. Fees	2,112	2,112	2,000	2,112
4227	Variance App. Fees	3,000	3,000	3,400	3,000
4228	Land Use Compliance	12,500	12,500	14,000	12,500
4232	Temporary Use Permit	2,000	2,000	3,000	2,000
4234	Mobilehome Inspection	500	500	1,550	500
4235	Administrative Fees	2,000	2,000	1,350	2,000
4237	Lot Line Adjustment	2,000	2,000	500	1,000
4239	Inspection Fees	10,000	10,000	7,800	10,000
4242	Misc. Building Fees	2,000	2,000	1,600	2,000
4244	Set Back Fees	8,000	8,000	10,000	8,000
4287	Code Enforcement Fees	30,000	30,000	73,000	40,000
4300	Administration Fees/Deposits	69,500	69,500	65,000	65,000
4305	Engineering Inspection Fees	1,500	1,500	1,900	1,500
4306	Misc. Engineering	7,000	7,000	8,000	7,000
	Subtotal, Charges for Services	\$ 473,787	\$ 473,787	\$ 492,600	\$ 456,287

GENERAL FUND SUMMARY - REVENUES

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
Charges for Services: (cont.)					
4312	Miscellaneous Planning	2,500	2,500	2,700	2,500
4313	Special Use Permit	8,000	8,000	8,300	8,000
4881	Adult Health and Fitness (8100)	9,000	9,000	7,000	9,000
4884	Youth Health and Fitness (8100)	15,000	15,000	-	25,500
4885	Youth Leisure (8100)	6,000	6,000	-	6,000
4880	Adult Education	2,000	2,000	2,100	2,000
4881	Adult Health and Fitness (8200)	12,500	12,500	10,600	11,600
4882	Adult Leisure	1,700	1,700	1,200	1,200
4884	Youth Health and Fitness (8200)	38,000	38,000	25,000	25,000
4885	Youth Leisure (8200)	42,500	42,500	15,000	29,000
4886	Senior Education	1,000	1,000	400	1,000
4887	Senior Health and Fitness	7,000	7,000	9,000	7,000
4888	Senior Leisure	6,300	6,300	2,350	11,668
4882	Adult Leisure (8710)	5,000	5,000	-	5,000
4885	Youth Leisure (8710)	10,000	10,000	2,275	3,500
4888	Senior Leisure (8710)	1,500	1,500	-	1,500
4900	Swimming Pool Fees	18,000	18,000	13,000	18,100
4901	Racquetball	8,294	8,294	2,000	3,000
4902	Drop-in Fees	32,125	32,125	20,000	50,000
4910	Swimming Instruction Fees	18,000	18,000	8,000	36,000
4920	"S.T.A.R.S." Before and After School Program	691,000	691,000	583,900	689,000
4920	Camps (8310)	125,000	125,000	85,000	130,000
4936	Nutrition For Seniors	8,832	8,832	8,832	8,832
4947	False Alarm Revenues	5,000	5,000	150	5,000
4954	Field Enhancement Fee	27,800	27,800	27,800	27,800
4969	Police Reports	10,000	10,000	5,300	10,000
4970	"S.T.A.R.S." Late Fees	3,000	3,000	2,600	3,000
4972	Impound Fees	10,000	10,000	19,500	10,000
4975	Field Lights	20,000	20,000	20,000	20,000
4994	Non-resident fees (8200)	3,500	3,500	2,500	3,500
4994	"S.T.A.R.S." Non-resident fees (8300)	6,000	6,000	3,500	6,000
4997	Rent Control Registration	235,534	235,534	235,534	208,789
4700	Special Events	-	-	-	-
Total Charges for Services		\$ 1,863,872	\$ 1,863,872	\$ 1,616,141	\$ 1,834,776
Licenses and Permits					
4201	Business Licenses	\$ 115,000	\$ 115,000	\$ 70,000	\$ 90,000
4210	Erosion Control	4,000	4,000	4,600	4,000
4211	Building Permits	225,000	225,000	240,000	225,000
4212	Plumbing Permits	25,000	25,000	21,000	25,000
4213	Electrical Permits	90,000	90,000	116,000	90,000
4218	Sign Permits	1,500	1,500	500	1,000
4219	Dog Licenses	2,000	2,000	-	2,000
4222	Grading Permits	10,000	10,000	15,000	10,000
4230	Home Occupation Permits	2,400	2,400	1,400	2,000
4233	Mobilehome Installation	10,000	10,000	5,300	10,000
4238	Set-Down Permits	750	750	-	750
4240	Mechanical Permit	20,000	20,000	20,000	20,000
4241	Pool / Spa Permit	21,000	21,000	21,000	21,000
4243	Demolition Permit	1,000	1,000	1,100	1,000
4250	MHP Permit-to-Operate (GSD)	36,646	36,646	36,646	36,145
4250	MHP Permit-to-Operate (CDD)	17,522	17,522	17,382	17,008
4403	Yard Sale Permits	250	250	200	250
Total Licenses and Permits		\$ 582,068	\$ 582,068	\$ 570,128	\$ 555,153

GENERAL FUND SUMMARY - REVENUES

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
Fines and Forfeitures					
4281	General Fines	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
4283	Parking Fines	5,000	5,000	5,000	5,000
4285	Repossession Fees	1,000	1,000	1,000	1,000
Total Fines and Forfeitures		\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Use of Resources					
4401	Interest	\$ 200,000	\$ 200,000	\$ 220,000	\$ 200,000
71-4401	Interest-Fire	60,000	60,000	115,000	60,000
4420	Facilities Rental, Senior Ctr (8600)	20,750	20,750	24,000	21,500
4420	Facilities Rental, YPAC (8710)	250,000	250,000	58,235	200,000
4958	Community Park/Center Rental	90,000	90,000	52,435	90,000
4952	Aquatics Rental	6,048	6,048	425	6,500
Total Use of Resources		\$ 626,798	\$ 626,798	\$ 470,095	\$ 578,000
Other Revenue					
4112	Fire/Oak Glen	\$ 55,448	\$ 55,448	\$ 55,448	\$ 55,448
4605	Sale Maps/Copies/Publications	500	500	225	500
4795	Miscellaneous	125,000	125,000	95,000	125,000
4795	Miscellaneous (3500)	5,000	5,000	-	5,000
4795	Miscellaneous (8500)	103,500	103,500	47,000	122,495
4795	Miscellaneous (8710)	283,500	283,500	221,600	345,000
71-4795	Miscellaneous-Fire	50,000	50,000	230,902	50,000
4993	Crossing Guard Reimbursement	21,227	21,227	21,227	22,979
Total Other Revenue		\$ 644,175	\$ 644,175	\$ 671,402	\$ 726,422
Due From Other Agencies					
4520	Motor Vehicle In-Lieu	\$ 25,000	\$ 25,000	\$ 43,406	\$ 25,000
01-4520	MVLF--Triple Flip	5,442,384	5,442,384	5,448,407	5,714,503
Total Due From Other Agencies		\$ 5,467,384	\$ 5,467,384	\$ 5,491,813	\$ 5,739,503
Interfund Transfers					
4999	Due From:				
	Gas Tax	\$ 81,000	\$ 81,000	\$ 81,000	\$ 81,000
	Successor Agency to the Yucaipa Redevelopment Agency	112,000	112,000	112,000	112,000
	Traffic Safety	24,610	24,610	24,610	24,610
	Paramedic Fund	1,077,500	1,077,500	1,085,517	1,085,517
	Fire/Paramedic/Oak Glen Administrative Costs	55,448	55,448	55,448	55,448
	E.I.P. Interest	65,000	65,000	65,000	65,000
	C.I.P. Admin.	720,000	720,000	720,000	720,000
	C.F.D. Admin.	20,000	20,000	20,000	20,000
	L.L.M.D. Admin.	40,000	40,000	40,000	40,000
Total Interfund Transfers		\$ 2,195,558	\$ 2,195,558	\$ 2,203,575	\$ 2,203,575



MAJOR FUNCTIONS

The Administrative Services Department is primarily an internal service department providing service to all City operating departments. The department is responsible for finance, budgeting and accounting, risk management and human resources functions. This department manages various grant programs (including Community Development Block Grants and law enforcement grants) and is responsible for coordinating all external financing, the investment of City funds, and the preparation of the annual operations and capital budgets. In addition, the department is responsible for the provision of service to the community in the area of Animal Control, in coordination with the General Services Department. The department has taken the lead role in the dissolution of the former Yucaipa Redevelopment Agency.

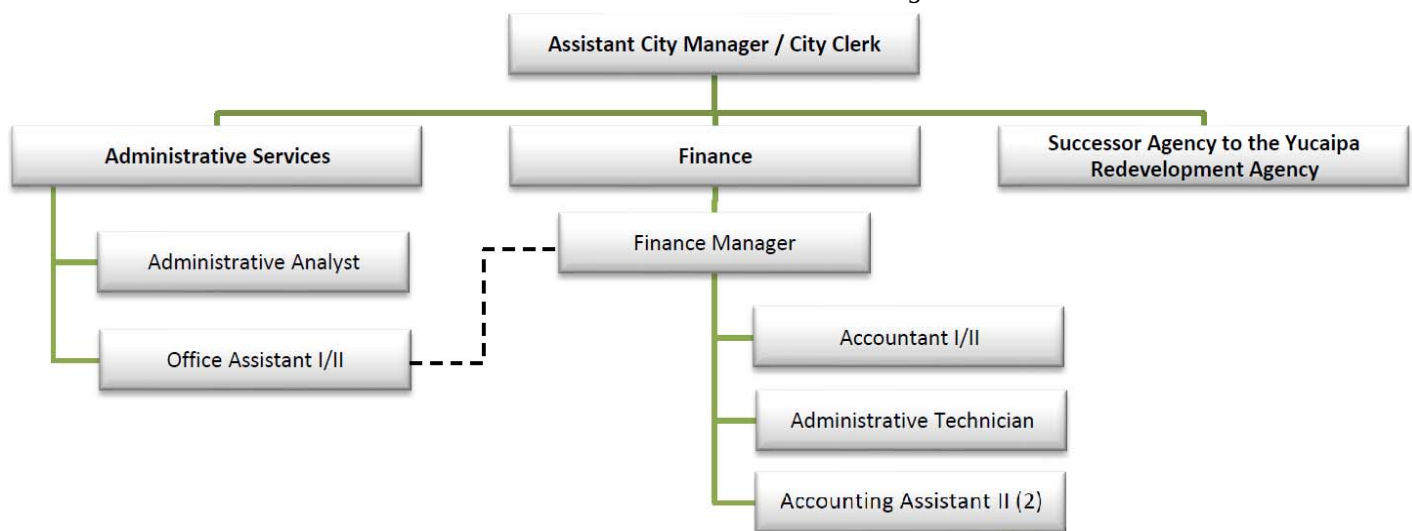
MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Was awarded the Distinguished Budget Presentation Award through the Governmental Finance Officers Association (GFOA) and the Operating Budgeting Excellence Award through the California Society of Municipal Finance Officers (CSMFO).
- ◆ Coordinated the implementation of the User Fee Study, in conjunction with the Public Works and Community Development Departments.
- ◆ Progressed development efforts relative to the potential Enhanced Infrastructure Financing District for the College Village.
- ◆ Continued to facilitate the progress tracking of performance measures.

MAJOR GOALS FOR 2020-2021

- ◆ Continue development of the Enhanced Infrastructure Financing District for the College Village, as appropriate.
- ◆ Facilitate additional Enhanced Infrastructure Financing Districts or other Financing alternatives, as directed by City Council.
- ❖ *Facilitate the ongoing organizational efforts associated with the enhanced customer service goals articulated in the 201202021 Goals & Objectives process .*

❖ *Indicates Customer Service-related goal.*



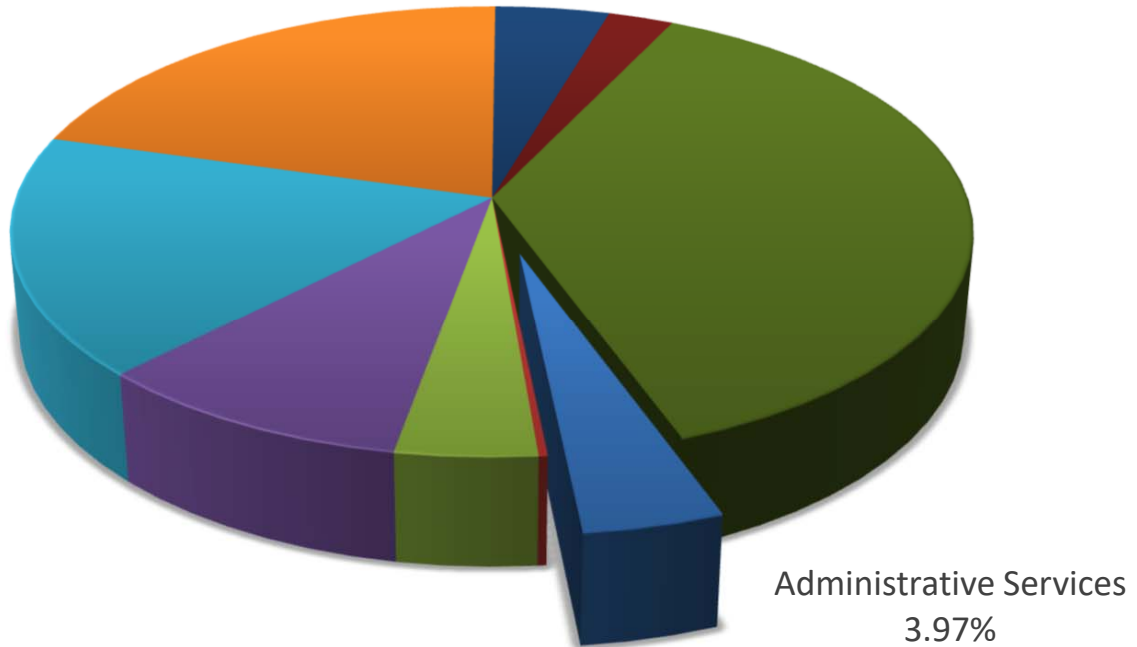
DEPARTMENT BUDGET SUMMARY

Administrative Services

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Administrative Services	\$ 812,149	\$ 701,439	\$ 706,883	\$ 514,750
Finance	488,142	548,315	477,665	639,136
Total Department Expenses	\$ 1,300,291	\$ 1,249,754	\$ 1,184,548	\$ 1,153,886

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Administrative Services	\$ 2,000	\$ 2,000	\$ -	\$ 2,000
Finance	115,000	115,000	70,000	90,000
Total Department Revenues	\$ 117,000	\$ 117,000	\$ 70,000	\$ 92,000

GENERAL FUND BUDGET



MAJOR FUNCTIONS

The Administrative Services Division is responsible for providing internal administrative support to all operating departments in the areas of Finance, Human Resources and Risk Management. The division is responsible for providing the lead role in front counter customer service at City Hall and is responsible for cashiering and reception services. The division consistently assists other City departments by providing clerical support to other departments and to other administrative staff in a variety of areas, as necessary. This division is responsible for coordinating the development and production of the City's Annual Budget document. In addition, this division facilitates the personnel activities, in conjunction with all of the City's departments for the effective recruitment, selection, on-boarding, discipline and training of employees. A representative from this division acts as City's representative on Board of Directors for Public Agency Risk Sharing Authority of California (PARSAC).

MAJOR ACHIEVEMENTS FOR 2019-2020

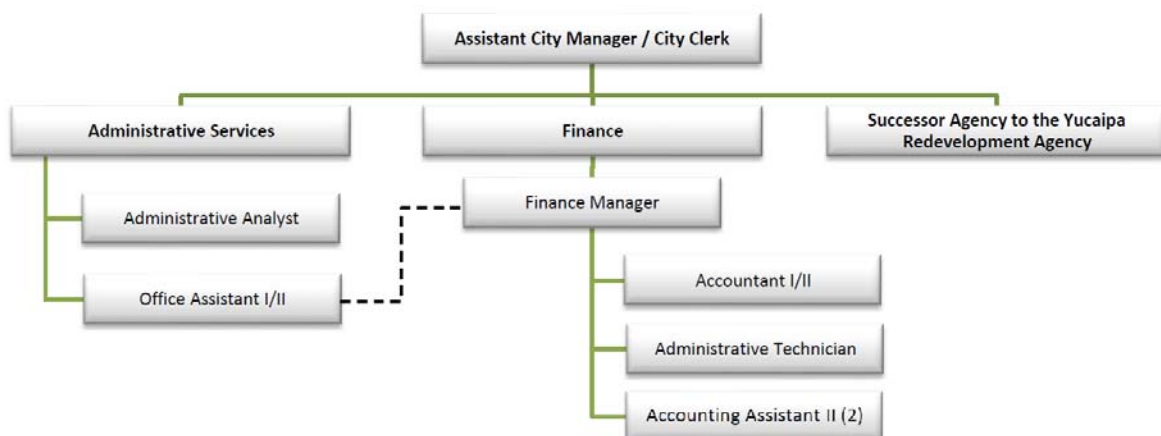
- ◆ Facilitated Animal License Canvassing Program to ensure compliance, and also worked with County officials to review renewal program and overall effectiveness of the program.
- ◆ Continued the coordination and implementation of safety inspections for all City facilities, parks, vehicles, and safety-related equipment (i.e. first-aid kits and AEDs) to ensure proper maintenance and operation for the safety of employees and the public, pursuant to the provisions of the Injury and Illness Prevention Program.
- ◆ Facilitated employee placement through various partnerships including the iSEEK internship program with Crafton Hills College, the Work-Study Program with the University of Redlands, the worker-placement program with People Ready, and Operation M.O.N.E.Y. with the Regional Operational Program (ROP).
- ◆ Continued to conduct the Safety Bingo game to maintain safety awareness and positive morale among City staff.
- ◆ Developed and conducted New Employee Welcome and Orientation program for all new employees.
- ◆ Perpetuated transparency and accountability to the citizens of Yucaipa by facilitating the review of performance measures related to Customer Service.
- ◆ Worked with City attorney on a comprehensive update of City's Personnel Rules, including an employee handbook.

MAJOR GOALS FOR 2020-2021

- ◆ Complete a comprehensive update of the City's Personnel Rules, in conjunction with the City Attorney.
- ◆ Enhance City's liability claim process.
- ◆ Develop and implement a Customer Service Information Liaison function in order to satisfy the varying inquiries of the public and/or staff.

PERFORMANCE MEASURES***Focus on Customer Service***

- ◆ Updated Personnel Rules adopted by Yucaipa City Employee Association and City Council by January 1, 2021.
- ◆ Update City's liability claim form and streamline the process by October 1, 2020.
- ◆ Coordinate and facilitate a weekly informational update report for providing up-to-date information to the public by January 1, 2021.



DIVISION BUDGET SUMMARY**Administrative Services Department****Administrative Services - 1500**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 469,606	\$ 294,656	\$ 278,337	\$ 85,095
Operating Expenses	342,543	406,783	423,102	429,655
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 812,149	\$ 701,439	\$ 701,439	\$ 514,750
	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Dog Licenses	\$ 2,000	\$ 2,000	\$ -	\$ 2,000
Total Division Revenues	\$ 2,000	\$ 2,000	\$ -	\$ 2,000

ADMINISTRATIVE SERVICES DEPARTMENT - ADMINISTRATIVE SERVICES DIVISION - 1500

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 326,843	\$ 185,732	\$ 185,732	\$ 49,660
5112	Temporary	7,500	7,500	7,500	7,500
5118	Allotment	39,420	30,213	25,459	13,140
5140	Auto Allowance	3,000	1,731	1,500	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	15,045	11,422	10,214	2,648
5131	PERS	57,198	43,107	37,044	8,987
5133	Unemployment	-	-	-	-
5134	Payroll Tax	9,894	6,789	5,079	1,318
5135	Life Insurance	900	773	232	300
5136	Vision	-	-	-	-
5137	Deferred Compensation	9,805	7,390	5,577	1,541
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	1,850	1,850	1,600	1,250
5202	Postage	-	-	-	-
5203	Travel and Meetings	2,800	2,800	1,000	2,000
5205	Utilities	-	-	-	-
5206	Office Supplies	800	800	800	800
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	25,760	90,000	34,556	21,760
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	28,680	28,680	27,000	27,400
5221	Printing and Advertising	6,945	6,945	3,000	3,445
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	275,708	275,708	355,146	373,000
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 812,149	\$ 701,439	\$ 701,439	\$ 514,750

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Administrative Services
Division: Administrative Services - 1500

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization.	\$ (209,561)
5201	Dues and Publications	Reflects decrease due to elimination of some dues and subscriptions.	(600)
5203	Travel and Meetings	Reflects decrease due to reduction in travel and meetings.	(800)
5210	Professional Services	Reflects decrease due to reduction of training and use of consulting services.	(68,240)
5220	Misc./Special Dept. Exp	Reflects decrease due to anticipated reduction in new-hire screening services.	(1,280)
5221	Printing and Advertising	Reflects decrease due to reduction in personnel advertising.	(3,500)
5225	Animal Control	Reflects estimated net impact of increase in FY 2020-2021 Animal Control Contract.	97,292

MAJOR FUNCTIONS

The Finance Division of the Administrative Services Department is responsible for the administration of financial record keeping and reporting functions for the City and the Successor Agency to the Yucaipa Redevelopment Agency. Other major functions include budget control, cash management, accounts payable and receivable, payroll, grant administration, capital project accounting and the administration of the City's Business License program. The General Fund and all other funds (i.e., Special Revenue, Debt Service, Capital Projects, Internal Service and Trust Funds) are administered by the Finance Division.

MAJOR ACHIEVEMENTS FOR 2019-2020

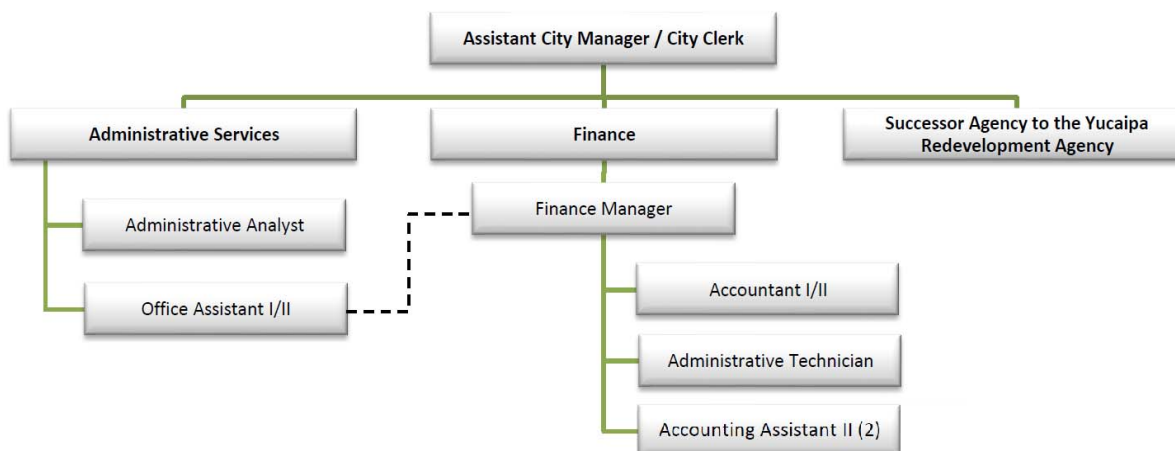
- ◆ Prepared the Comprehensive Annual Financial Report (CAFR) that presents an accurate picture of the City to the public, and received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the FY 2018/19 CAFR.
- ◆ Facilitated the annual independent audit process resulting in an unmodified audit opinion, with no material exceptions.
- ◆ Effectively and efficiently served both internal and external stakeholders through the production of Business Licenses, vendor checks and payroll checks and direct deposits to employees, and by receipting all City cashier transactions.

MAJOR GOALS FOR 2020-2021

- ◆ Initiate and implement payment by card processing to vendors via City's banking relationship.
- ◆ Enhance the knowledge, abilities, and training of all Finance staff.
- ◆ Identify critical benchmarks and develop metric tracking methodologies in order to further streamline and enhance purchase order and invoice processing to the most expedient and industry efficient manner, utilizing available software and staff resources to the fullest extent.

PERFORMANCE MEASURES***Focus on Customer Service***

- ◆ Develop policies and procedures relative to vendor payment through card, via City's banking vendor and perform vendor outreach by January 1, 2021. Work with banking and software contacts in order for anticipated launch of payment processing in July 2021.
- ◆ Develop written policies and procedures for all Finance staff, tasks, and duties by June 30, 2021 in order to cross-train all staff for increased efficiencies.



DIVISION BUDGET SUMMARY**Administrative Services Department****Finance - 1400**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 427,282	\$ 487,455	\$ 419,377	\$ 578,476
Operating Expenses	60,860	60,860	58,288	60,660
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 488,142	\$ 548,315	\$ 477,665	\$ 639,136

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Business License Fees	\$ 115,000	\$ 115,000	\$ 70,000	\$ 90,000
Total Division Revenues	\$ 115,000	\$ 115,000	\$ 70,000	\$ 90,000

ADMINISTRATIVE SERVICES DEPARTMENT - FINANCE DIVISION- 1400

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 297,297	\$ 340,386	\$ 301,951	\$ 400,719
5112	Temporary	-	-	-	-
5118	Allotment	49,275	54,834	51,055	65,700
5140	Auto Allowance	-	-	-	-
5120	Overtime	500	500	-	500
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	13,378	15,317	9,011	18,648
5131	PERS	52,027	59,568	43,684	72,519
5133	Unemployment	-	-	-	-
5134	Payroll Tax	4,311	4,936	4,626	6,009
5135	Life Insurance	1,125	1,252	609	1,500
5136	Vision	-	-	-	-
5137	Deferred Compensation	8,919	10,212	8,105	12,432
5145	Cell Phone Allowance	450	450	338	450
5201	Dues and Publications	1,210	1,210	1,210	1,210
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	1,500	1,500	1,500	1,500
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	56,850	56,850	54,578	56,950
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	1,300	1,300	1,000	1,000
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 488,142	\$ 548,315	\$ 477,665	\$ 639,136

MAJOR DIVISIONAL BUDGET CHANGES

Fund:	General Fund		
Department:	Administrative Services		
Division:	Finance - 1400		
		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization.	\$ 88,801

MAJOR FUNCTIONS

The City of Yucaipa was incorporated on November 27, 1989. It is a "General Law" city governed by the City Council/City Manager form of government. The City observes State laws and the City Council has the power to make and enforce all laws and regulations with respect to municipal affairs.

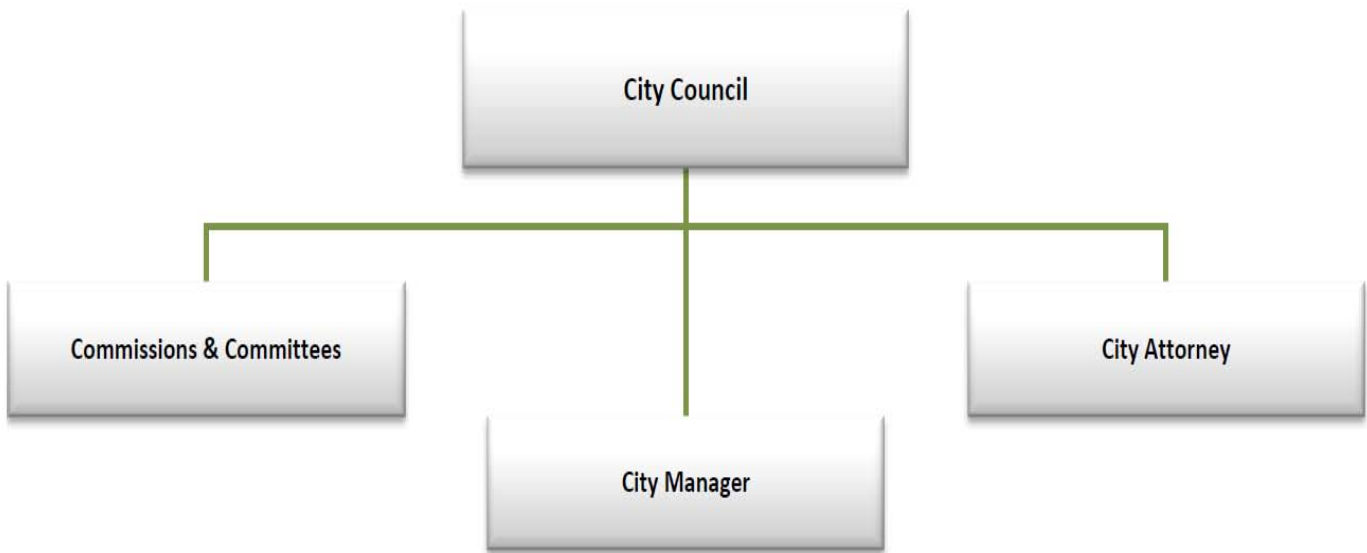
The City Council appoints the City Manager and the City Attorney and members of all advisory boards, commissions and committees. The Council is responsible for providing policy direction to staff, approving the annual budget, approving land use decisions and approving capital projects. The City Council also serves as the Board of Directors for the Successor Agency to the Yucaipa Redevelopment Agency.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Successfully acquired grant funding for and initiated AVA Overlay District planning effort.
- ◆ Started construction of Yucaipa Gateway Improvements.
- ◆ Facilitated permitting of three new restaurants in the community.
- ◆ Completed all permitting and necessary approvals for Wilson III Basin project.
- ◆ Completed construction of several phases of Yucaipa Boulevard improvements.

MAJOR GOALS FOR 2020-2021

- ◆ To the greatest extent possible, limit the impacts of the Coronavirus recession and Public Safety budget issues on other City services.
- ◆ Continue to provide cost-effective Community Services programming and special events for the community.



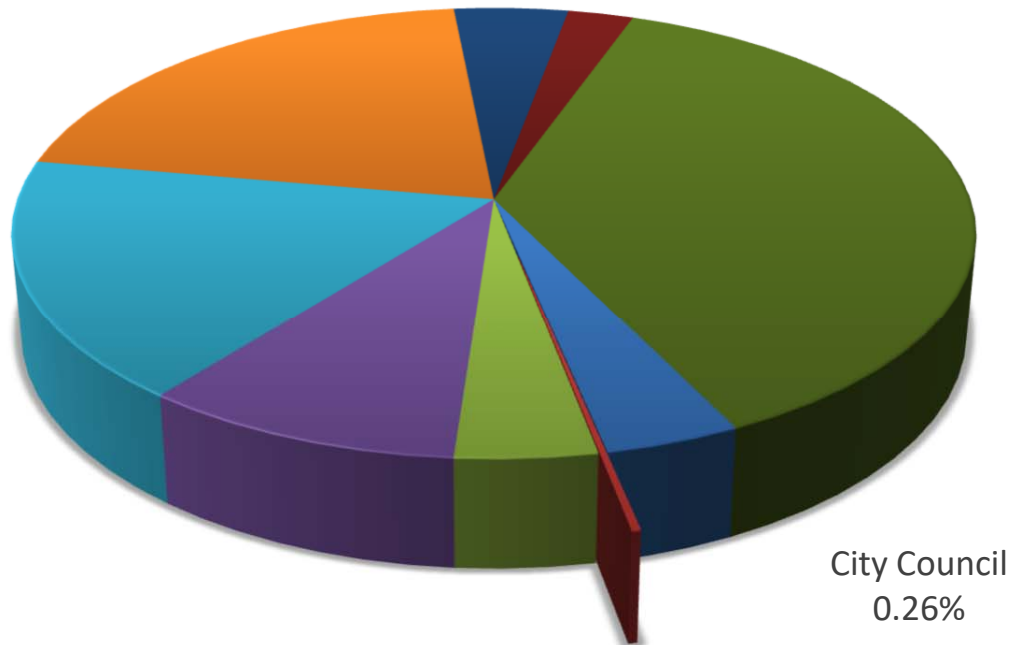
Reference the "Goals" section of the budget for detailed information regarding City Council goals.

DEPARTMENT BUDGET SUMMARY

City Council - 1200

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 42,645	\$ 42,645	\$ 42,203	\$ 42,645
Operating Expenses	33,290	33,290	33,290	33,225
Capital Outlay	-	-	-	-
Total Department Expenses	\$ 75,935	\$ 75,935	\$ 75,493	\$ 75,870

GENERAL FUND BUDGET



CITY COUNCIL - 1200

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ -
5112	Temporary	30,000	30,000	30,000	30,000
5118	Allotment	-	-	-	-
5140	Auto Allowance	9,000	9,000	9,000	9,000
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	1,350	1,350	909	1,350
5131	PERS	-	-	-	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	2,295	2,295	2,294	2,295
5135	Life Insurance	-	-	-	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	-
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	7,500	7,500	7,500	7,500
5205	Utilities	-	-	-	-
5206	Office Supplies	-	-	-	-
5207	Telephone	6,600	6,600	6,600	6,600
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	-	-	-	-
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	1,690	1,690	1,690	1,690
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding*	17,500	17,500	17,500	17,435
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 75,935	\$ 75,935	\$ 75,493	\$ 75,870

*Community Activity Grant (CAG) Funding

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: City Council - 1200

Reason for Adjustment

Net Adjustment

Nothing to Report

MAJOR FUNCTIONS

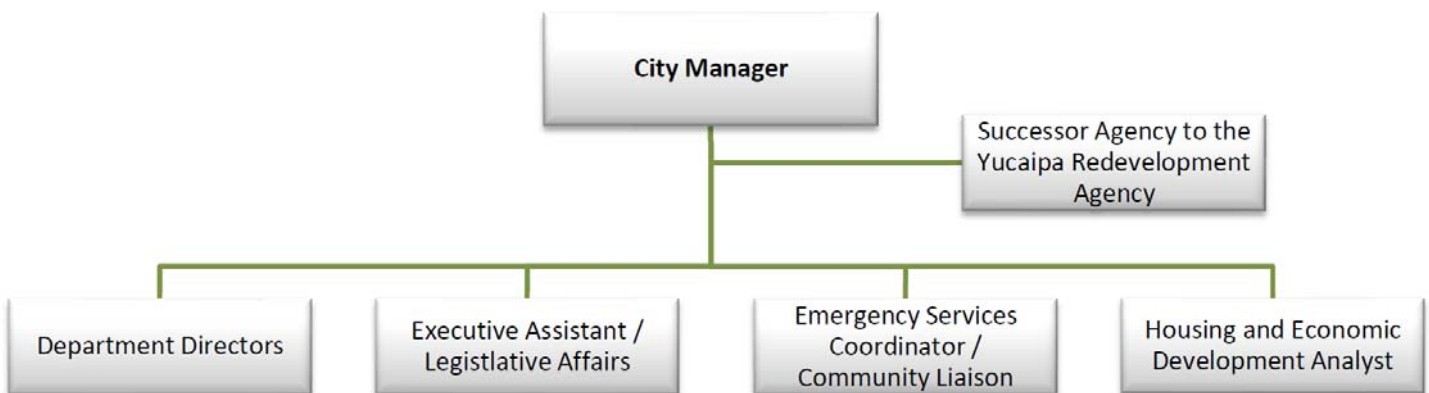
The City Manager is the Chief Administrative Officer of the City. Under the direction of the City Council, the City Manager is responsible for the efficient and effective operation of all city functions. This department implements Council policies, programs and directives and is responsible for the annual presentation of the City's budget document. The City Manager serves as an advisor to the City Council on matters of finance, administration, resource allocation and future needs of the community. In addition, the City Manager serves as the City Treasurer and Executive Director of the Successor Agency.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Established robust, cost effective programming at the Performing Arts Center while promoting local cultural art opportunities.
- ◆ Continued to monitor, report on, and oversee implementation of Departmental Performance Measures.
- ◆ Completed Wildwood Interchange PSR.
- ◆ Started construction of new City Yard.
- ◆ Completed permitting and all necessary approvals for Oak Glen Creek Specific Plan / Wilson III Basin Project.
- ◆ Continued to grow quality festivals/events programming in the community, prior to COVID-19 guideline restrictions.

MAJOR GOALS FOR 2020-2021

- ◆ Continue to make progress on critical infrastructure projects in the community, particularly those that facilitate economic development resulting in future sales and property tax revenues to help fund Public Safety in our community.
- ◆ Continue to provide cost-effective Community Services programming and special events for the community.



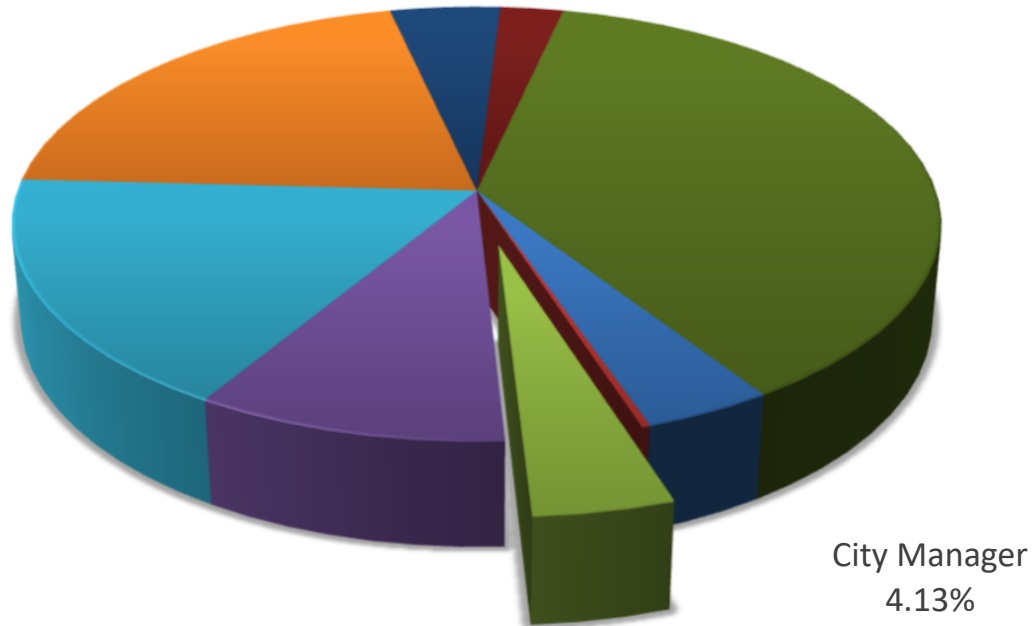
DEPARTMENT BUDGET SUMMARY

City Manager

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
City Manager	1,021,114	1,212,133	1,073,727	967,198
Economic Development	248,449	99,652	78,845	232,763
Total Department Expenses	\$ 1,269,563	\$ 1,311,785	\$ 1,152,573	\$ 1,199,961

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
City Manager	-	-	-	-
Economic Development	5,000	5,000	-	5,000
Total Department Revenues	\$ 5,000	\$ 5,000	\$ -	\$ 5,000

GENERAL FUND BUDGET



*The RDA was dissolved during 2011-2012 and replaced with the Successor Agency to the RDA. Funds allocated to the Successor Agency to the Yucaipa Redevelopment Agency are not included in the General Fund. For detailed Successor Agency budget, see the section of this document designated for the Successor Agency. All financial activities of the Successor Agency are subject to approval by the Successor Agency Oversight Board.

MAJOR FUNCTIONS

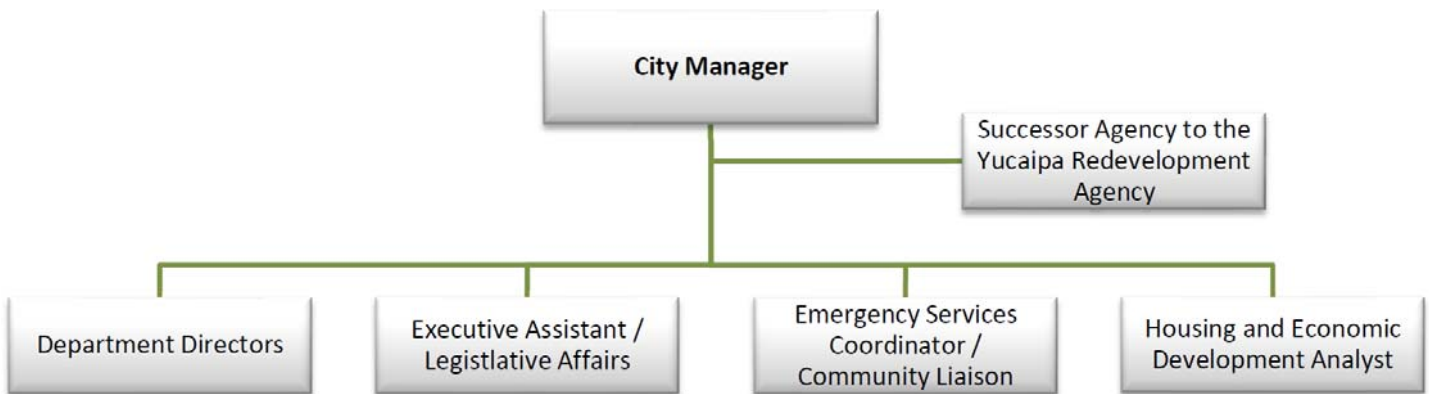
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MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Ensured a successful 1st season of events at the YPAC, which included Summer Nights 2019 on the Outdoor Stage and the "YPAC Presents" 19-20 Season in the Indoor Theater which offered a diverse series of performances.
- ◆ Applied for at least 3 grants during FY 19/20.
- ◆ Reported on the status of customer service oriented performance measures.
- ◆ Completed Wildwood Interchange PSR.
- ◆ Started construction of new City Yard.
- ◆ Completed permitting and all necessary approvals for Oak Glen Creek Specific Plan / Wilson III Basin Project.
- ◆ Held 30 Year Anniversary event in November 2019.

MAJOR GOALS FOR 2020-2021

- ◆ Continue to make progress on critical infrastructure projects in the community, particularly those that facilitate economic development resulting in future sales and property tax revenues to help fund Public Safety in our community.
- ◆ Continue to provide cost-effective Community Services programming and special events for the community.



DIVISION BUDGET SUMMARY**City Manager Department****City Manager - 1100**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 606,144	\$ 782,341	\$ 691,110	\$ 593,228
Operating Expenses	414,970	429,792	382,617	373,970
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 1,021,114	\$ 1,212,133	\$ 1,073,727	\$ 967,198

CITY MANAGER - 1100

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 412,808	\$ 515,260	\$ 452,234	\$ 399,175
5112	Temporary	10,000	45,000	45,000	10,000
5118	Allotment	39,420	58,181	48,213	39,420
5140	Auto Allowance	-	350	50	-
5120	Overtime	-	200	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	19,026	14,868	14,511	19,026
5131	PERS	72,241	89,781	77,368	72,239
5133	Unemployment	10,000	10,000	10,000	10,000
5134	Payroll Tax	6,751	8,372	7,582	6,751
5135	Life Insurance	1,200	1,647	454	1,200
5136	Vision	6,240	6,240	6,240	6,960
5137	Deferred Compensation	28,458	32,442	29,452	28,458
5145	Cell Phone Allowance	-	53	8	-
5201	Dues and Publications	3,530	4,330	3,530	3,530
5202	Postage	-	-	-	-
5203	Travel and Meetings	6,500	8,337	8,337	5,500
5205	Utilities	-	-	-	-
5206	Office Supplies	13,000	13,481	13,000	13,000
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	85,500	101,873	101,000	85,500
5211	Professional Services, Legal	300,000	293,500	250,000	250,000
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	3,690	4,036	4,000	13,690
5221	Printing and Advertising	2,750	4,235	2,750	2,750
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 1,021,114	\$ 1,212,186	\$ 1,073,727	\$ 967,198

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: City Manager - 1100

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization and \$ Economic Development division being separated from City Manager division.	(189,113)
5203	Travel and Meetings	Reflects decrease due to reduction in travel and meetings.	(2,837)
5206	Office Supplies	Reflects decrease due to reduction in supplies.	(481)
5210	Professional Services	Reflects decrease due to reduction of professional services.	(16,373)
5211	Professional Services, Legal	Reflects decrease due to reduction of general legal services.	(43,500)
5220	Misc./Special Dept. Exp	Reflects transfer of CERT/Neighborhood Watch expenses from General Services	9,654
5221	Printing and Advertising	Reflects decrease due to reduction in printing and advertising services.	(1,485)

MAJOR FUNCTIONS

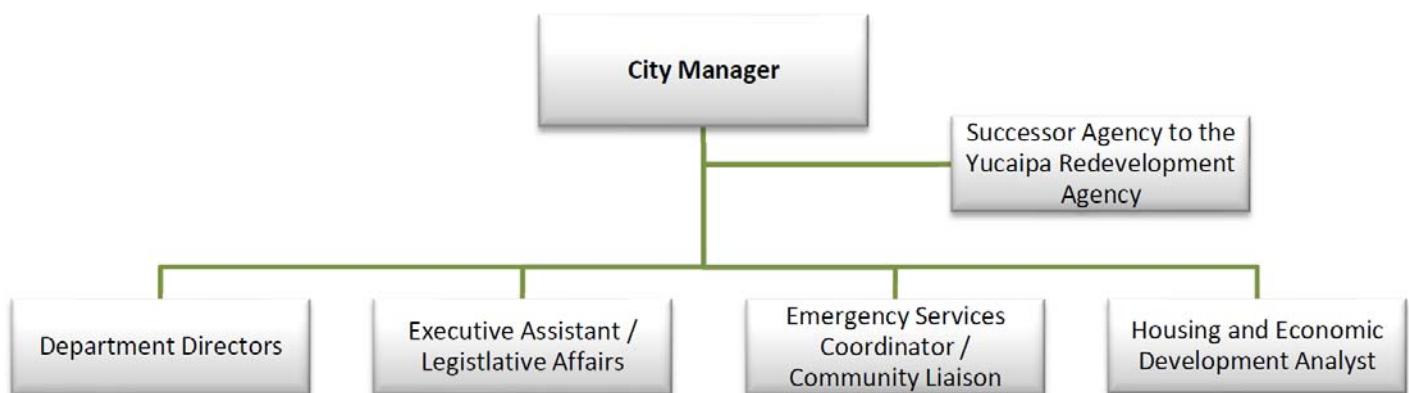
The City of Yucaipa strives to maintain a close working relationship with the local business community and also with area wide economic development organizations, developers, site location specialists and others involved in business development. The Economic Development division was created to coordinate the City's economic development activities with potential and existing businesses and to implement the City's vision for economic prosperity through its value-added economic development programs, partnerships, and innovative opportunities to create quality jobs for the community.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Developed an interactive current project list and locational map identifying development opportunities, including community marketing information.
- ◆ Oversaw first year of the Visitors Center operations.
- ◆ Assisted in the implementation of business start-up and entrepreneurial focused courses at the Incubator Center through partnership with Crafton Hill College.

MAJOR GOALS FOR 2020-2021

- ◆ Continue to facilitate development opportunities and projects that benefit the community and economy by fostering relationships with builders and developers, coordinating real property dispositions, helping reduce barriers to development, and engaging residents and community partners in development projects.
- ◆ Enhance marketing to promote the City to diverse audiences including residents, tourists, visitors, and existing, new, and prospective businesses through a variety of mediums such as print and online media and the Explore Yucaipa campaign.
- ◆ Increase business support initiatives, including continuation of e-newsletter, implementation of billboard program to promote local businesses, partnership with the Chamber of Commerce to foster a business-friendly environment in the City.
- ◆ Work towards restoring the original intent of the City's Incubator Program under which the Incubator Center serves as a collaborative work environment and program participants receive mentorship, job training, and ultimately "graduate" from the program to establish their business in Yucaipa.



DIVISION BUDGET SUMMARY**City Manager Department****Economic Development - 3500**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 122,449	\$ 49,506	\$ 44,562	\$ 115,963
Operating Expenses	126,000	50,146	34,283	116,800
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 248,449	\$ 99,652	\$ 78,845	\$ 232,763

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Miscellaneous	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Total Division Revenues	\$ 5,000	\$ 5,000	\$ -	\$ 5,000

CITY MANAGER DEPARTMENT - ECONOMIC DEVELOPMENT DIVISION - 3500

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 84,838	\$ 37,623	\$ 30,065	\$ 65,609
5112	Temporary	-	-	-	15,000
5118	Allotment	13,713	3,712	3,712	13,140
5140	Auto Allowance	600	250	250	-
5120	Overtime	200	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	3,818	(39)	2,576	3,728
5131	PERS	14,847	6,974	6,974	14,498
5133	Unemployment	-	-	-	-
5134	Payroll Tax	1,504	684	684	1,201
5135	Life Insurance	294	47	47	300
5136	Vision	-	-	-	-
5137	Deferred Compensation	2,545	218	218	2,485
5145	Cell Phone Allowance	90	37	37	-
5201	Dues and Publications	8,000	-	-	800
5202	Postage	-	-	-	-
5203	Travel and Meetings	3,000	1,163	1,163	1,000
5205	Utilities	-	-	-	-
5206	Office Supplies	500	19	19	500
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	88,000	42,295	26,432	88,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	25,000	6,654	6,654	25,000
5221	Printing and Advertising	1,500	15	15	1,500
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 248,449	\$ 99,652	\$ 78,845	\$ 232,763

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Development
Division: Economic Development -3500

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization.	\$ 66,457
5210	Professional Services	Reflects increase due to Economic Development division being separated from City Manager division.	\$ 45,705
5220	Misc./Special Dept. Exp	Reflects increase due to Economic Development division being separated from City Manager division.	18,346
5221	Printing and Advertising	Reflects increase due to Economic Development division being separated from City Manager division.	1,485

COMMUNITY SERVICES DEPARTMENT

MAJOR FUNCTIONS

The Community Services Department is responsible for the administration of the City's Recreation Sports, Classes, Special Events, "S.T.A.R.S." Before and After School Program, Teen Programs, Aquatics, Senior Services, Shelters, Special Event Permits Administration and Facility Management of the City of Yucaipa Scherer Center, Community Center and Park. In addition, the Department is responsible for the supervision and allocation of City and shared School District Sports facilities. The Community Services Department is dedicated to meeting the educational, recreation and leisure needs of our community and increasing community involvement by providing quality services and programs; while enhancing the quality of life for Yucaipa residents.

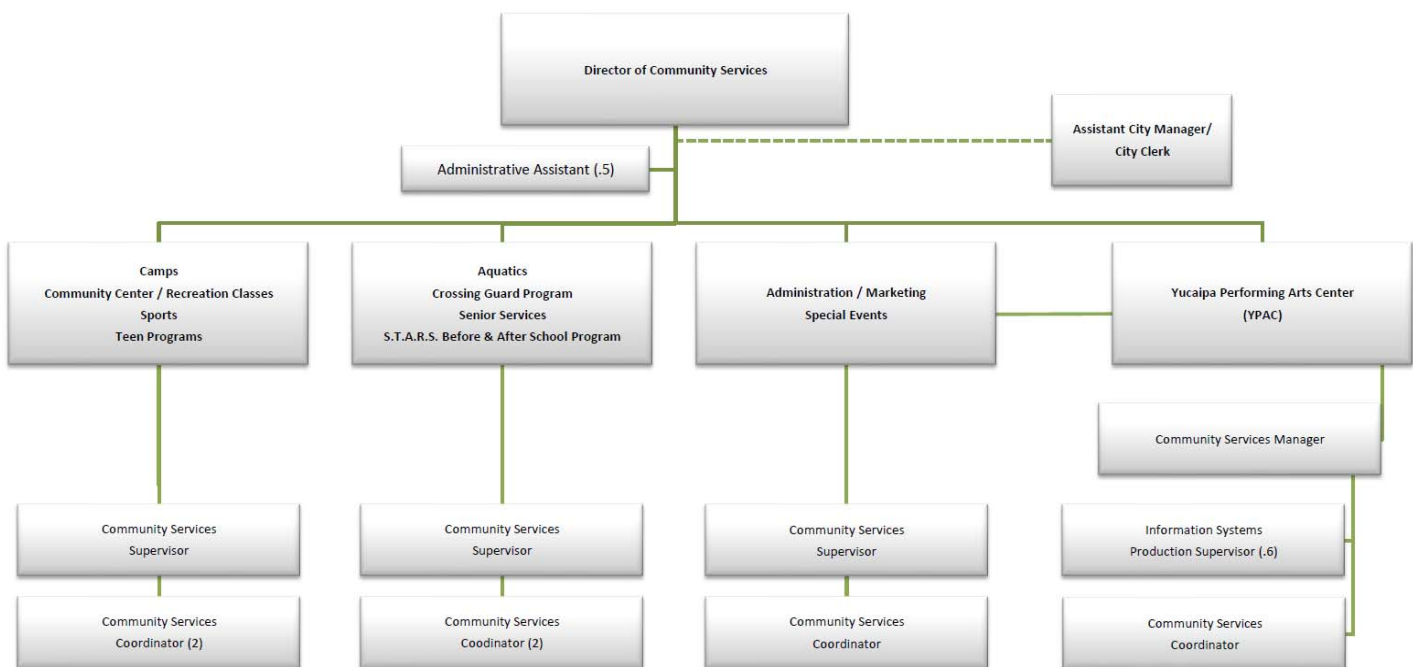
MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Partnered with 10 organizations to provide Special Events within the City.
- ◆ Partnered with local businesses to cross promote services offered and products sold.
- ◆ Over 200 facility reservations were processed, 55% of which were Yucaipa residents.
- ◆ The department's volunteers provided nearly 20,000 hours of quality services to the community

MAJOR GOALS FOR 2020-2021

- ❖ *Maximize marketing outreach to the community regarding Community Services programs and events through various social media platforms.*
- ❖ *Provide multi-generational recreational opportunities for the community.*
- ❖ *Identify and develop community events with cultural, recreational and/or economic benefit to the City.*
- ❖ *Continue to build and foster collaborations with community partners to provide events, programs and services that enrich the lives of our residents.*

❖ *Indicates Customer Service-related goal.*



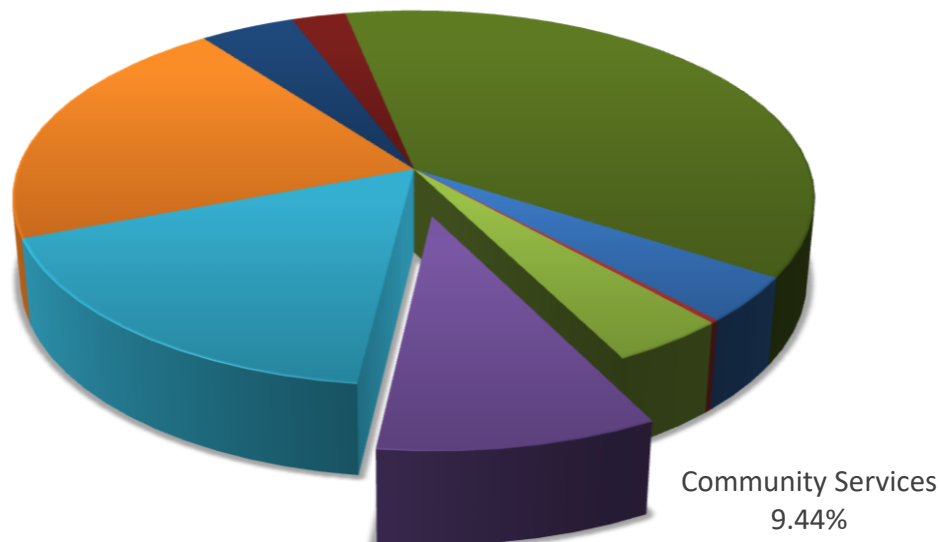
DEPARTMENT BUDGET SUMMARY

Community Services

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Administration	\$ 331,571	\$ 334,843	\$ 310,282	\$ 352,599
Aquatics	193,627	206,177	154,081	92,416
Camp	108,117	108,117	102,244	135,174
Community Center/Gymnasium	279,748	279,748	250,660	337,515
Crossing Guard Program	41,025	41,125	30,836	48,402
Performing Arts Center (YPAC)	937,278	949,168	807,344	602,492
Recreation Classes	138,431	138,431	114,560	-
Senior Services	239,167	264,267	183,421	234,512
Special Events	382,810	383,420	300,530	359,022
Sports	45,540	45,540	37,378	49,825
S.T.A.R.S. Before and After School Program	626,931	636,081	425,979	568,915
Teen Programs	15,976	15,976	15,055	9,862
Total Department Expenses	\$ 3,340,221	\$ 3,402,891	\$ 2,732,368	\$ 2,790,735

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Administration	\$ -	\$ -	\$ -	\$ -
Aquatics	42,048	42,048	21,425	60,600
Camp	125,000	125,000	85,000	130,000
Community Center/Gymnasium	130,419	130,419	74,435	215,300
Crossing Guard Program	21,227	21,227	21,227	42,607
Performing Arts Center (YPAC)	550,000	550,000	282,110	555,000
Recreation Classes	100,200	100,200	56,400	-
Senior Services	43,882	43,882	44,582	50,000
Special Events	103,500	103,500	47,000	122,495
Sports	30,000	30,000	7,000	40,500
S.T.A.R.S. Before and After School Program	700,000	700,000	590,000	698,000
Teen Programs	-	-	-	-
Total Department Revenues	\$ 1,846,276	\$ 1,846,276	\$ 1,229,179	\$ 1,914,502

GENERAL FUND BUDGET

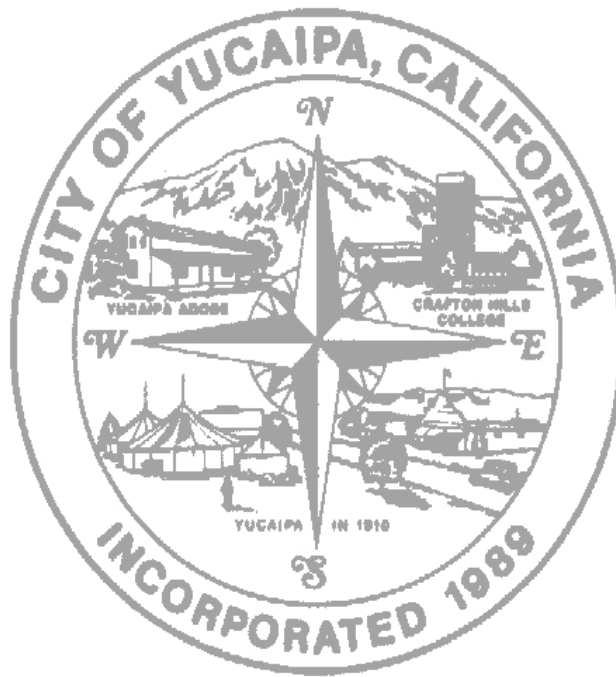


DIVISION BUDGET SUMMARY

Community Services Department

Administration - 8800

	Adopted Budget 2019-2020		Revised Budget 2019-2020		Estimated Actuals 2019-2020		Proposed Budget 2020-2021	
EXPENDITURES								
Salaries and Benefits	\$	243,341	\$	246,613	\$	223,132	\$	274,379
Operating Expenses		88,230		88,230		87,150		78,220
Capital Outlay		-		-		-		-
Total Division Expenses	\$	331,571	\$	334,843	\$	310,282	\$	352,599



COMMUNITY SERVICES DEPARTMENT - ADMINISTRATION DIVISION - 8800

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 174,861	\$ 177,448	\$ 161,503	\$ 196,526
5112	Temporary	-	-	-	-
5118	Allotment	18,156	18,156	18,156	19,710
5140	Auto Allowance	3,000	3,000	3,000	3,000
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	7,869	7,985	5,300	9,145
5131	PERS	30,601	31,053	27,259	35,566
5133	Unemployment	-	-	-	-
5134	Payroll Tax	2,731	2,768	2,561	3,435
5135	Life Insurance	360	360	135	450
5136	Vision	-	-	-	-
5137	Deferred Compensation	5,246	5,323	4,767	6,097
5145	Cell Phone Allowance	518	518	450	450
5201	Dues and Publications	51,080	51,080	50,000	31,220
5202	Postage	-	-	-	-
5203	Travel and Meetings	2,950	2,950	2,950	2,800
5205	Utilities	-	-	-	-
5206	Office Supplies	500	500	500	500
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	30,000	30,000	30,000	40,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	1,000	1,000	1,000	1,000
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	2,700	2,700	2,700	2,700
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 331,571	\$ 334,843	\$ 310,282	\$ 352,599

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Administration - 8800

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization and labor allocations.	\$ 27,766
5201	Dues and Publications	Reflects decrease for Yucaipa Now Activity Guide.	(19,860)
5210	Professional Services	Reflects increase to ActiveNet Services contract.	10,000

MAJOR FUNCTIONS

The Aquatics Division is responsible for the operations of the 7th Street Park Municipal Pool and joint use programming at the Crafton Hills College Aquatics Complex. This division provides seasonal recreation swim, swim lessons and various aquatic activities.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Increased swim lessons offered at the pool including weekday lessons.
- ◆ Introduced Family Fun Nights to attract more families to the pool for a fun night out.
- ◆ Partnered with Cal Fire and San Bernardino County Sheriff's Department to host a Safe Swim Saturday.
- ◆ Evaluated the Aquatic programs and services offered at 7th Street pool to create a schedule that maximizes pool usage resulting in an approximate 20% increase revenue from FY 2018/2019.

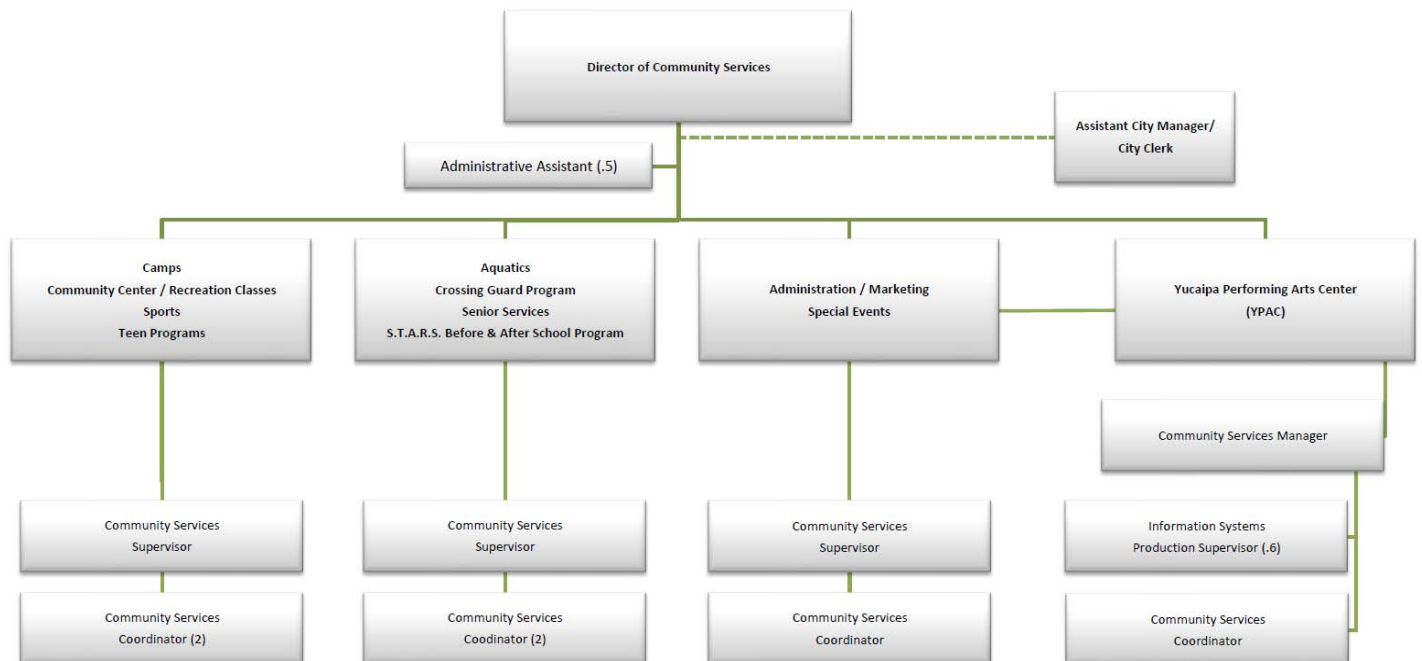
MAJOR GOALS FOR 2020-2021

- ◆ Increase swim lesson enrollment.
- ◆ Offer a swim lesson program for children with special needs or disabilities.
- ◆ Form a recreational summer swim team for children who have completed swim lessons but are not for the club swim team.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Increase by 50 percent.
- ◆ Research local special needs swimming lessons and build a program that fits the Yucaipa community. Offer two sessions that serve a minimum of 15 participants.
- ◆ Enroll a minimum of 20 swim lesson participants into the recreational swim team.



DIVISION BUDGET SUMMARY**Community Services Department****Aquatics - 8400**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 137,237	\$ 149,787	\$ 99,166	\$ 57,912
Operating Expenses	51,390	51,390	50,915	29,504
Capital Outlay	5,000	5,000	4,000	5,000
Total Division Expenses	\$ 193,627	\$ 206,177	\$ 154,081	\$ 92,416

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 36,000	\$ 36,000	\$ 21,000	\$ 54,100
Facility Rental	6,048	6,048	425	6,500
Total Division Revenues	\$ 42,048	\$ 42,048	\$ 21,425	\$ 60,600

COMMUNITY SERVICES DEPARTMENT - AQUATICS DIVISION - 8400

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 53,586	\$ 62,349	\$ 41,612	\$ 8,011
5112	Temporary	52,898	52,898	33,430	41,302
5118	Allotment	9,855	11,245	10,228	1,314
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	4,792	5,186	3,228	2,231
5131	PERS	9,378	10,911	5,641	1,450
5133	Unemployment	-	-	-	-
5134	Payroll Tax	4,824	4,951	3,329	3,280
5135	Life Insurance	225	257	200	30
5136	Vision	-	-	-	-
5137	Deferred Compensation	1,608	1,870	1,297	249
5145	Cell Phone Allowance	72	120	201	45
5201	Dues and Publications	1,680	1,680	1,680	1,083
5202	Postage	-	-	-	-
5203	Travel and Meetings	440	440	440	395
5205	Utilities	25,775	25,775	25,775	18,807
5206	Office Supplies	550	550	550	550
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	1,460	1,460	1,460	959
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	1,310	1,310	1,310	310
5213	General Supplies	16,175	16,175	15,700	4,000
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	1,650	1,650	1,650	900
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	2,350	2,350	2,350	2,500
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	4,000	4,000	4,000	4,000
9200	Capital Projects	-	-	-	-
9900	Contingency	1,000	1,000	-	1,000
Total		\$ 193,627	\$ 206,177	\$ 154,081	\$ 92,416

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Aquatics - 8400

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization and labor allocations.	\$ (91,875)
5201	Dues and Publications	Net result of joining with Crafton Hills College for aquatics programming to be held at CHC.	(597)
5203	Travel and Meetings	Net result of joining with Crafton Hills College for aquatics programming to be held at CHC.	(45)
5205	Utilities	Net result of joining with Crafton Hills College for aquatics programming to be held at CHC.	(6,968)
5210	Professional Services	Net result of joining with Crafton Hills College for aquatics programming to be held at CHC.	(501)
5212	Special Supplies	Net result of joining with Crafton Hills College for aquatics programming to be held at CHC.	(1,000)
5213	General Supplies	Net result of joining with Crafton Hills College for aquatics programming to be held at CHC.	(12,175)
5221	Printing and Advertising	Net result of joining with Crafton Hills College for aquatics programming to be held at CHC.	(750)

MAJOR FUNCTIONS

The Camps division of the Community Services Department provides camp programs for children in grades TK-8. This program provides a quality, safe, affordable, program, which strives to assist students to achieve higher grades and to improve school attendance and behavior with an emphasis on creating lifelong experiences.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Established a core of seasonal staff to work camps, providing the program with consistency in supervision and leadership.
- ◆ Successfully partnered with the YCJUSD Summer Lunch Program and provided camp participants with daily lunch.

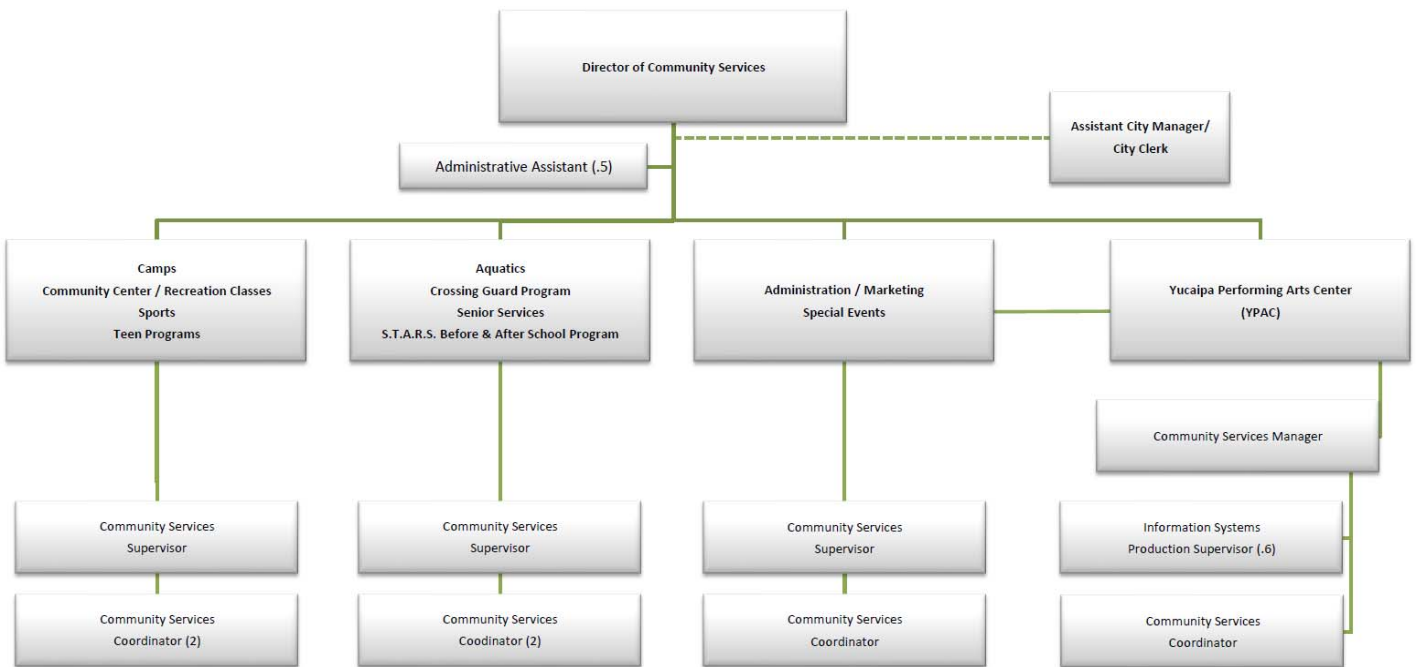
MAJOR GOALS FOR 2020-2021

- ◆ Develop and maintain a highly trained and motivated staff who are responsive to the needs of the children participating in the program.
- ◆ Partner with various community groups such as Fire and Police Departments for camp presentations and demonstrations.
- ◆ Research field trip opportunities.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Develop a thorough and well informed staff training to be held prior to each camp.
- ◆ Establish field trip oportunities and associated costs by December.



COMMUNITY SERVICES DEPARTMENT - CAMPS - 8310

Community Services Department

CAMPS - 8310

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 87,477	\$ 87,477	\$ 81,604	\$ 118,074
Operating Expenses	20,640	20,640	20,640	17,100
Capital Outlay	-	-	-	-
Contingency/Admin Overhead	-	-	-	-
Total Division Expenses	\$ 108,117	\$ 108,117	\$ 102,244	\$ 135,174

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 125,000	\$ 125,000	\$ 85,000	\$ 130,000
Total Division Revenues	\$ 125,000	\$ 125,000	\$ 85,000	\$ 130,000

COMMUNITY SERVICES DEPARTMENT - CAMPS - 8310

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ 15,892
5112	Temporary	78,000	78,000	73,586	84,240
5118	Allotment	-	-	-	3,285
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	3,510	3,510	2,364	4,530
5131	PERS	-	-	-	2,876
5133	Unemployment	-	-	-	-
5134	Payroll Tax	5,967	5,967	5,654	6,683
5135	Life Insurance	-	-	-	75
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	493
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	700	700	700	700
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	-	-	-	-
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	16,500	16,500	16,500	12,960
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	1,400	1,400	1,400	1,400
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	2,040	2,040	2,040	2,040
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
5999	Transfer Out	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency/Admin Overhead	-	-	-	-
Total	\$	108,117	\$ 108,117	\$ 102,244	\$ 135,174

COMMUNITY SERVICES DEPARTMENT - CAMPS - 8310

Fund: General Fund
Department: Community Services
Division: CAMPS - 8310

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of department reorganization and labor distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	\$ 30,597
5213	General Supplies	Reflects decrease due to reduction in supplies	(3,540)

MAJOR FUNCTIONS

The City of Yucaipa Community Center is a 24,462 square foot facility comprised of a gymnasium, two racquetball courts, dance/fitness room, banquet room, community meeting, warming kitchen and an activity room. The Center houses the Community Services Department's Special Events, Recreation, S.T.A.R.S. Before and After School Program and Aquatics administrative staff. The Center provides opportunities for both structured and non-structured recreation for all ages. Community Center facilities are also available to rent for private and public events.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Hosted a Summer Youth Basketball Program.
- ◆ New scoreboards were purchased and installed.
- ◆ Gymnasium floor was resurfaced and new court lines were painted.
- ◆ Collaborated with Yucaipa Youth Basketball (YYB) to offer indoor practice opportunities to teams at the Yucaipa Community Center.

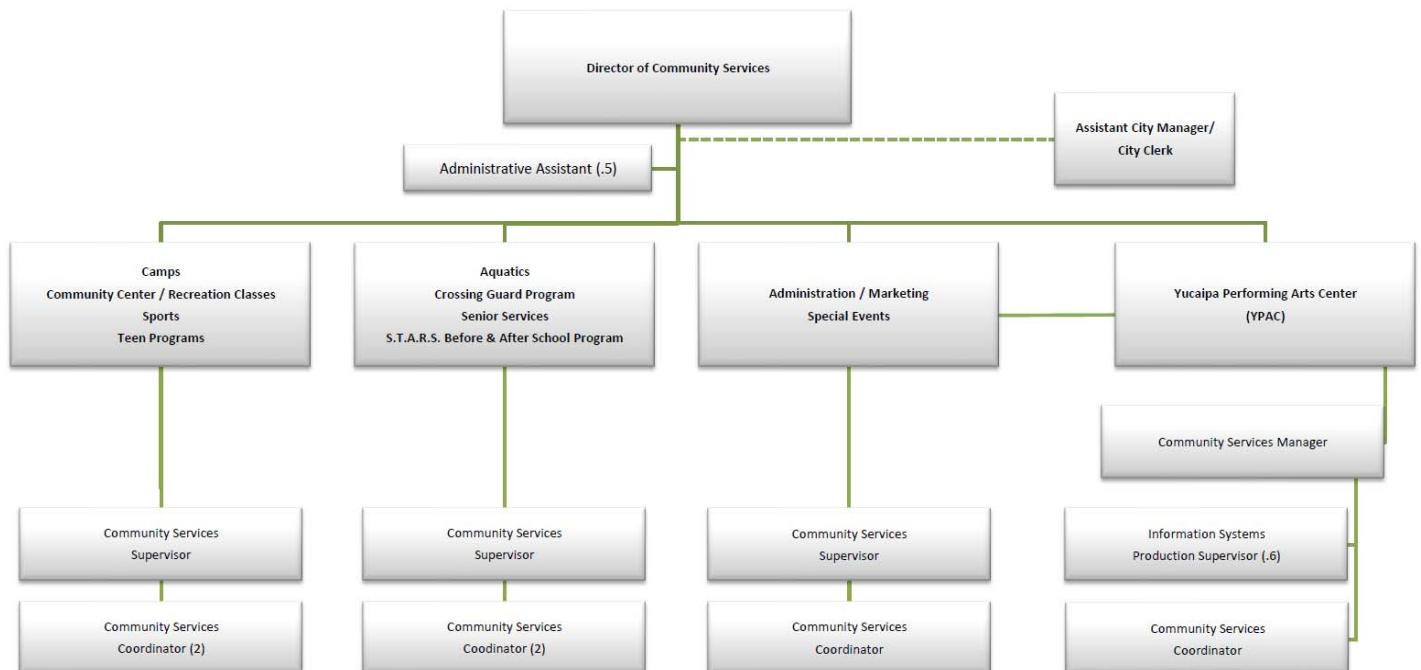
MAJOR GOALS FOR 2020-2021

- ◆ Continue to meet the needs to of the community by offering drop-in sports in the gymnasium.
- ◆ Increase participation in the Summer Youth Basketball Program.
- ◆ Create a marketing plan for the Community Center facility rentals.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Increase registration numbers in the Summer Youth Basketball Program to 150 total participants.
- ◆ Publish a daily drop in sports schedule for gym utilization.



DIVISION BUDGET SUMMARY

Community Services Department

Community Center-Gymnasium - 8700

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 264,357	\$ 264,357	\$ 235,269	\$ 276,790
Operating Expenses	15,391	15,391	15,391	60,725
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 279,748	\$ 279,748	\$ 250,660	\$ 337,515

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 40,419	\$ 40,419	\$ 22,000	\$ 125,300
* Facility Rental	90,000	90,000	52,435	90,000
Total Division Revenues	\$ 130,419	\$ 130,419	\$ 74,435	\$ 215,300

* Rental of Community Center/Gymnasium and Community Park

COMMUNITY SERVICES DEPARTMENT - COMMUNITY CENTER-GYMNASIUM - 8700

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 115,193	\$ 115,193	\$ 115,188	\$ 129,185
5112	Temporary	80,888	80,888	63,907	77,656
5118	Allotment	22,338	22,338	21,525	24,309
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	5,000	5,000	-	-
5130	Worker's Compensation	8,824	8,824	5,943	9,506
5131	PERS	20,159	20,159	17,556	23,379
5133	Unemployment	-	-	-	-
5134	Payroll Tax	7,858	7,858	7,463	7,878
5135	Life Insurance	510	510	142	555
5136	Vision	-	-	-	-
5137	Deferred Compensation	3,456	3,456	3,454	4,008
5145	Cell Phone Allowance	131	131	91	315
5201	Dues and Publications	165	165	165	165
5202	Postage	-	-	-	-
5203	Travel and Meetings	1,270	1,270	1,270	330
5205	Utilities	-	-	-	-
5206	Office Supplies	1,200	1,200	1,200	2,400
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	-	-	-	48,160
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	3,700	3,700	3,700	3,920
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	7,930	7,930	7,930	4,500
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	250	250	250	250
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	876	876	876	1,000
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
5999	Transfer Out	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 279,748	\$ 279,748	\$ 250,660	\$ 337,515

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Community Center-Gymnasium - 8700

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of department reorganization and labor distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	\$ 12,434
5203	Travel and Meetings	Reflects decrease due to reduced meeting and conference attendance.	(940)
5206	Office Supplies	Expenses from Recreation Classes (8200) transferred to Community Center (8700).	1,200
5210	Professional Services	Expenses from Recreation Classes (8200) transferred to Community Center (8700).	48,160
5213	General Supplies	Expenses from Recreation Classes (8200) transferred to Community Center (8700).	220
5217	Building Repair and Maintenance	Reflects decrease due to expenses being transferred to Parks & Facilities Maintenance and Information Systems.	(3,430)

MAJOR FUNCTIONS

The Community Services Department is responsible for the administration of seven school site Crossing Guard locations in conjunction with the Yucaipa-Calimesa Joint Unified School District and the City of Calimesa.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Conducted multiple trainings for Crossing Guards that included topics on controlling and alleviating traffic and creating a safe environment for pedestrians, in addition to City policies and procedures.
- ◆ Collaborated with YCJSUD and the Yucaipa Police Department to train parents and Crossing Guards on traffic safety.
- ◆ Implemented special days to coincide with national efforts to promote safe routes to schools (National Walk to School Day and National Bike to School Day) with community collaborations of the Yucaipa Police Department and the S.T.A.R.S. Before and After School Program.
- ◆ Implemented social media marketing (at least once per quarter) to recognize Crossing Guards and community awareness of Crossing Guard Program.

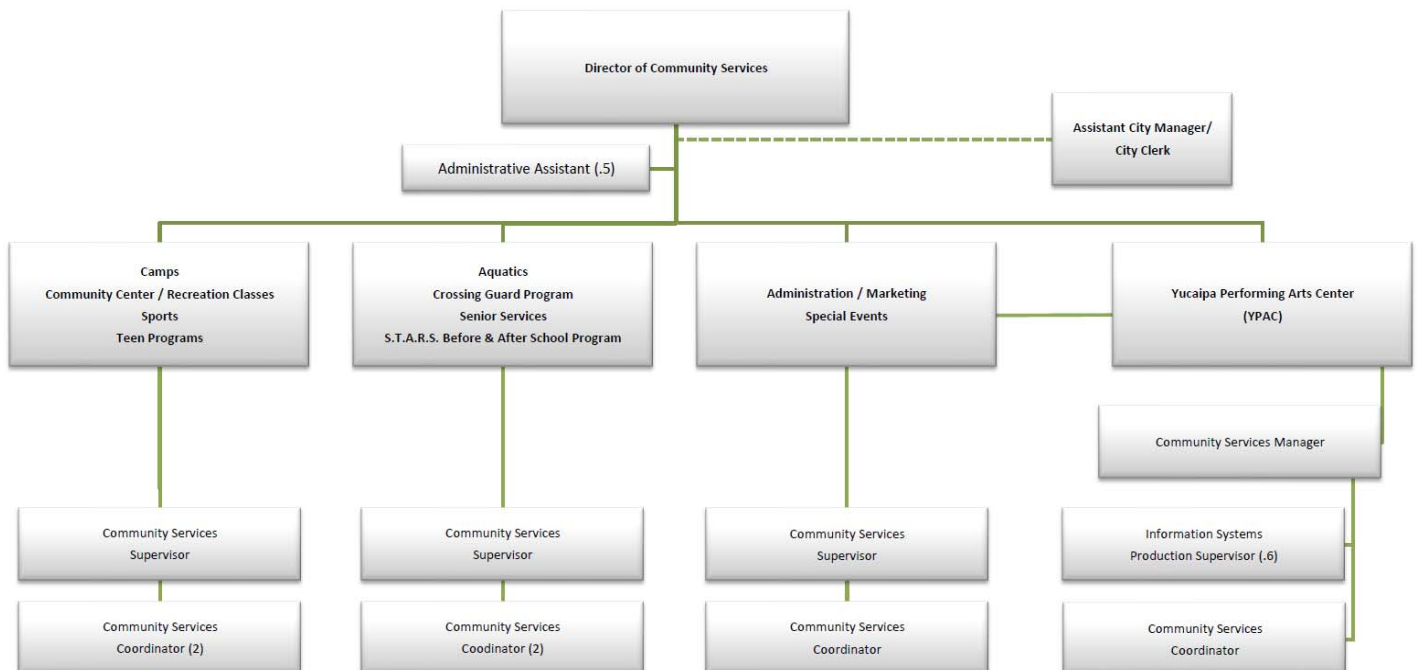
MAJOR GOALS FOR 2020-2021

- ◆ Conduct biannual trainings for Crossing Guards that includes topics on controlling and alleviating traffic and creating a safe environment for pedestrians.
- ◆ Implement a shirt uniform policy, purchase uniforms and enforce the uniform policy.
- ◆ Purchase electronic stop signs to increase pedestrian and motorist visual awareness in high traffic areas.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Conduct training with the Yucaipa Police Department to enhance the situational knowledge of the crossing guards.
- ◆ Implement policy and purchase shirt uniforms and electronic stop signs for the 2020/2021 academic year.



DIVISION BUDGET SUMMARY**Community Services Department****Crossing Guard Program - 8000**

	Adopted Budget 2019-2020		Revised Budget 2019-2020		Estimated Actuals 2019-2020		Proposed Budget 2020-2021	
EXPENDITURES								
Salaries and Benefits	\$	38,312	\$	38,312	\$	29,661	\$	47,227
Operating Expenses		2,713		2,813		1,175		1,175
Capital Outlay		-		-		-		-
Total Division Expenses	\$	41,025	\$	41,125	\$	30,836	\$	48,402

	Adopted Budget 2019-2020		Revised Budget 2019-2020		Estimated Actuals 2019-2020		Proposed Budget 2020-2021	
REVENUES								
Gas Tax Fund - Operations	\$	-	\$	-	\$	-	\$	19,628
Reimbursement	\$	21,227	\$	21,227	\$	21,227	\$	22,979
Total Division Revenues	\$	21,227	\$	21,227	\$	21,227	\$	42,607

COMMUNITY SERVICES DEPARTMENT - CROSSING GUARD PROGRAM GAS TAX - 8000

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ 4,006
5112	Temporary	34,161	34,161	26,591	36,943
5118	Allotment	-	-	-	657
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	1,537	1,537	1,035	1,849
5131	PERS	-	-	-	725
5133	Unemployment	-	-	-	-
5134	Payroll Tax	2,613	2,613	2,034	2,886
5135	Life Insurance	-	-	-	15
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	124
5145	Cell Phone Allowance	-	-	-	23
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	-	-	-	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	-	-	-	-
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	500	500	500	500
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	1,638	1,638	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	575	675	675	675
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 41,025	\$ 41,125	\$ 30,836	\$ 48,402

MAJOR DIVISIONAL BUDGET CHANGES

Fund: Gas Tax
Department: Community Services
Division: Crossing Guard Program - 8000

Reason for Adjustment

Net Adjustment

5110-5145	Salaries and Related Expenses	Net result of department reorganization and labor distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	\$ 8,916
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MAJOR FUNCTIONS

To provide unique opportunities for the community to experience and enjoy professional music and theatrical performances, young audience productions, cultural and enrichment programs, festivals and other types of social events.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Hired FT Information Systems Production Supervisor. Hired PT YPAC staff to include a House Manager, Front of House (FOH) Ushers, Box Office Manager, Box Office Ticket Sellers, Production Crew, Marketing Assistant, to assist with smooth and professional operation of the Performing Arts Center.
- ◆ Programmed 1st season of events, which included Summer Nights 2019 on the Outdoor Stage and the "YPAC Presents" 19-20 Season in the Indoor Theater which offered a diverse series of performances.
- ◆ Opened box office with Purplepass Ticketing and then facilitated change to Ticketmaster which offers greater marketing support.
- ◆ Created and implemented Marketing Plan for YPAC Season and for individual events.
- ◆ Secured radio partnerships and cross-promotion opportunities.
- ◆ Secured first hotel partnership to offer reduced rates to YPAC performers and in-kind sponsorship for hotel rooms.
- ◆ Launched Volunteer Program to offset staffing costs by supplementing FOH paid staffing.
- ◆ Implemented Lobby Art Gallery and Backstage Art Gallery shows.
- ◆ Created Arts Education activities which included weekly classes: Yucaipa Rockin' Youth Studio, Adult Basic Art and Children's Art.

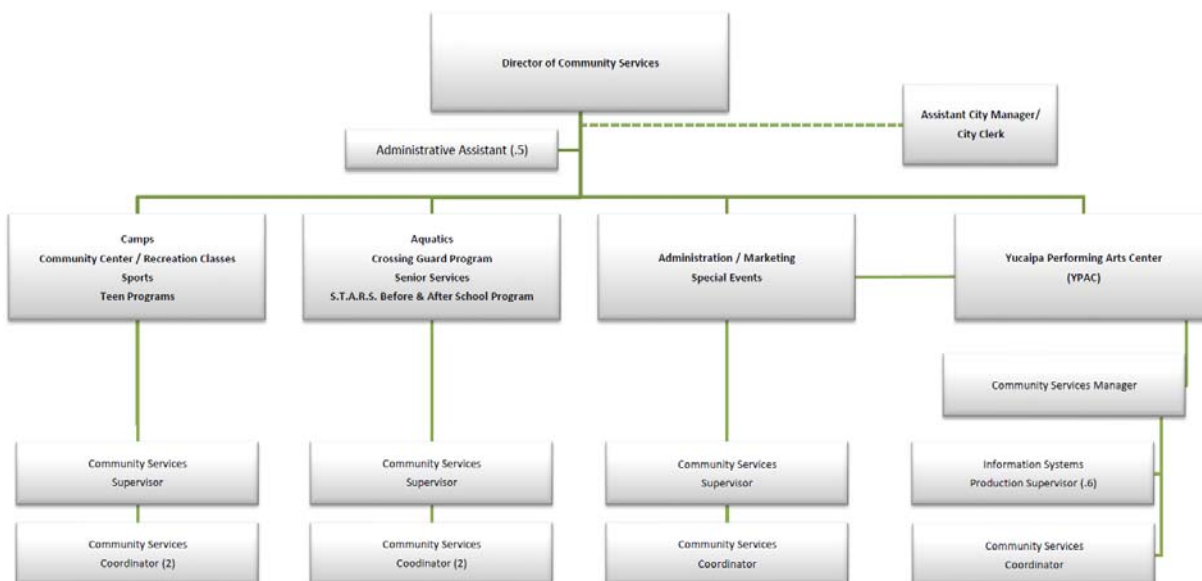
MAJOR GOALS FOR 2020-2021

- ◆ Provide an indoor season of 14 ticketed entertainment events.
- ◆ Provide an outdoor season of 4 ticketed concerts.
- ◆ To collaborate with local organizations, community partners, and businesses to facilitate and support artistic and cultural experiences for the community.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Utilize customer responses from surveys to select entertainment.
- ◆ Utilize customer responses from surveys to select entertainment.
- ◆ Provide sponsorship opportunities. Offer pre and post-show workshops with the artists.



DIVISION BUDGET SUMMARY

Community Services Department

Performing Arts Center (YPAC) - 8710

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 342,919	\$ 351,029	\$ 241,594	\$ 252,466
Operating Expenses	594,359	598,139	565,750	350,026
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 937,278	\$ 949,168	\$ 807,344	\$ 602,492

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 300,000	\$ 300,000	\$ 223,875	\$ 355,000
* Facility Rental	250,000	250,000	58,235	200,000
Total Division Revenues	\$ 550,000	\$ 550,000	\$ 282,110	\$ 555,000

* Rental of YPAC and Uptown Park.

COMMUNITY SERVICES DEPARTMENT - PERFORMING ARTS CENTER (YPAC) - 8710

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 162,835	\$ 170,328	\$ 109,755	\$ 134,018
5112	Temporary	100,000	97,420	72,554	50,000
5118	Allotment	24,309	25,497	21,729	24,966
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	11,828	12,165	7,040	8,487
5131	PERS	28,496	29,807	19,916	24,253
5133	Unemployment	-	-	-	-
5134	Payroll Tax	10,011	10,120	7,546	5,835
5135	Life Insurance	555	582	199	570
5136	Vision	-	-	-	-
5137	Deferred Compensation	4,885	5,110	2,540	4,158
5145	Cell Phone Allowance	-	-	315	180
5201	Dues and Publications	2,870	2,870	2,870	2,131
5202	Postage	-	-	-	-
5203	Travel and Meetings	7,899	7,899	5,600	3,000
5205	Utilities	51,500	51,500	51,500	38,695
5206	Office Supplies	-	1,200	1,200	1,200
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	97,090	97,090	67,000	25,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	10,000	10,000	10,000	20,000
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	10,000	10,000	10,000	10,000
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	385,000	387,580	387,580	200,000
5221	Printing and Advertising	20,000	20,000	20,000	40,000
5222	Equipment Maintenance	10,000	10,000	10,000	10,000
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 937,278	\$ 949,168	\$ 807,344	\$ 602,492

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Performing Arts Center (YPAC)

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of department reorganization and labor distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	\$ (98,563)
5201	Dues and Publications	Reflects decrease due to reduction in dues and publications.	(739)
5203	Travel and Meetings	Reflects decrease due to reduction in travel and meeting attendance.	(4,899)
5205	Utilities	Anticipated increase in usage and expenses.	(12,805)
5210	Professional Services	Net result of staffing / professional services changes.	(72,090)
5213	General Supplies	Reflects increase due to need for A/V and Production supplies.	10,000
5220	Misc./Special Dept. Exp	Reflects decrease due to programming changes.	(187,580)
5221	Printing and Advertising	Reflects increase due to Ticketmaster costs.	20,000

MAJOR FUNCTIONS

The Recreation Classes Division of the Community Services Department is responsible for organizing and coordinating fee based contract classes, activities and special interest excursions for people of all age groups.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Secured new instructor to teach Team Gym, Acrobatic Performance, and Theater Basics for children ages 6 to 13.
- ◆ Expanded recreation classes by offering Mindful Meditation and Essential Oil Basics to the community.

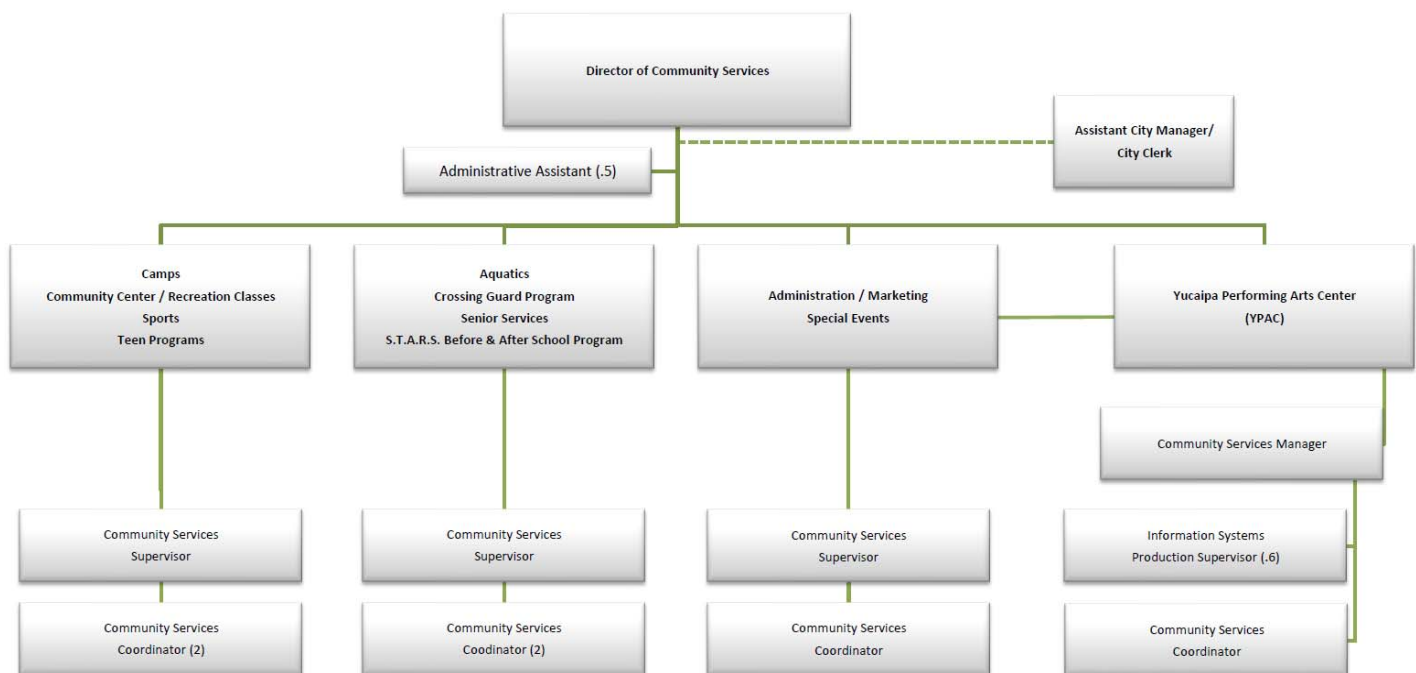
MAJOR GOALS FOR 2020-2021

- ◆ Establish an administrative schedule with department deadlines and meeting dates to distribute to Contract Instructors.
- ◆ Implement marketing strategy for contract classes.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Conduct quarterly one on one meetings with Contract Instructors.
- ◆ Implement marketing plan for contract classes to include flyer, social media post, ad on lobby television, and press release.



DIVISION BUDGET SUMMARY**Community Services Department****Recreation Classes - 8200**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 71,091	\$ 71,091	\$ 64,160	\$ -
Operating Expenses	67,340	67,340	50,400	-
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 138,431	\$ 138,431	\$ 114,560	\$ -

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 100,200	\$ 100,200	\$ 56,400	\$ -
Total Division Revenues	\$ 100,200	\$ 100,200	\$ 56,400	\$ -

COMMUNITY SERVICES DEPARTMENT - RECREATION CLASSES - 8200

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 37,017	\$ 37,017	\$ 37,011	\$ -
5112	Temporary	15,000	15,000	12,377	-
5118	Allotment	7,227	7,227	7,219	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	2,341	2,341	1,577	-
5131	PERS	6,478	6,478	3,097	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	1,684	1,684	1,685	-
5135	Life Insurance	165	165	64	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	1,111	1,111	1,108	-
5145	Cell Phone Allowance	68	68	25	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	1,200	1,200	1,200	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	65,940	65,940	49,000	-
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	200	200	200	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 138,431	\$ 138,431	\$ 114,560	\$ -

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Recreation Classes - 8200

Reason for Adjustment

Net Adjustment

All expenses from Recreation Classes (8200)
transferred to Community Center (8700).

MAJOR FUNCTIONS

The Scherer Community Center serves the needs of the senior community by offering a variety of classes, activities and special events. In addition to social and fitness programs, the center acts as a referral agency to provide seniors appointments with legal, medical, and financial professionals and provides informational lectures on a variety of important topics. Assistance is provided by way of counseling and a food distribution program. In addition to the office space, the Scherer Community Center has a large banquet room, which may be divided into three smaller rooms, so that multiple activities may occur simultaneously. The Nutrition Center is host to the County of San Bernardino's Senior Nutrition Program, which provides a hot meal for seniors Monday through Friday.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Implemented KEY Seminars (Knowledge and Education for Yucaipa Seniors) offering classes or lectures on various topics of interest to the Senior population. Topics include: Healthy Eating, Aging Resources, and Medical and Medicare Workshops.
- ◆ Awarded a grant to purchase a high occupancy vehicle for a Senior Transportation Program.
- ◆ Continued partnership with Family Service Association to provide a lunch nutrition program to the community's Senior population.
- ◆ Continued to collaborate with the Community Action Partnership of San Bernardino County to introduce fresh fruits and vegetables to the monthly USDA food distribution program.

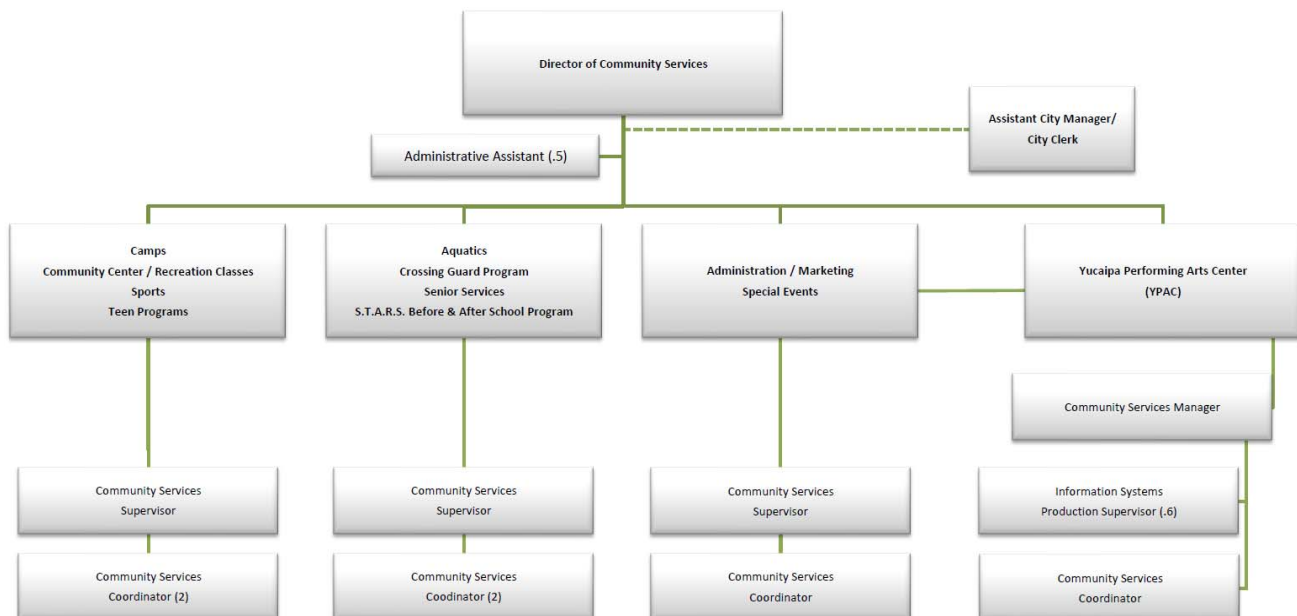
MAJOR GOALS FOR 2020-2021

- ◆ Apply for grant funding of operating expenditures to implement a Senior Transportation Program.
- ◆ Establish contacts and create relationships with management of local Mobile Home Parks to promote programs and activities offered at the Scherer Community Center.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Implement a Senior Transportation Program. Implementation will be determined by grant funding.
- ◆ Provide marketing materials to local Mobile Home Parks to post or distribute in common areas.



DIVISION BUDGET SUMMARY**Community Services Department****Senior Services - 8600**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 202,496	\$ 227,596	\$ 148,610	\$ 211,291
Operating Expenses	36,671	36,671	34,811	23,221
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 239,167	\$ 264,267	\$ 183,421	\$ 234,512

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 43,882	\$ 43,882	\$ 44,582	\$ 50,000
Total Division Revenues	\$ 43,882	\$ 43,882	\$ 44,582	\$ 50,000

COMMUNITY SERVICES DEPARTMENT - SENIOR SERVICES DIVISION - 8600

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 103,031	\$ 120,556	\$ 80,214	\$ 121,043
5112	Temporary	46,800	46,800	29,459	29,218
5118	Allotment	19,053	21,833	13,862	23,652
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	6,742	7,531	4,541	6,948
5131	PERS	18,030	21,097	13,932	21,905
5133	Unemployment	-	-	-	-
5134	Payroll Tax	5,074	5,328	4,175	4,050
5135	Life Insurance	435	498	108	540
5136	Vision	-	-	-	-
5137	Deferred Compensation	3,091	3,617	2,115	3,755
5145	Cell Phone Allowance	240	335	204	180
5201	Dues and Publications	376	376	376	376
5202	Postage	-	-	-	-
5203	Travel and Meetings	825	765	765	765
5205	Utilities	-	-	-	-
5206	Office Supplies	1,850	1,850	1,850	1,500
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	14,300	14,300	12,500	8,260
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	4,200	4,200	4,200	2,000
5213	General Supplies	11,300	11,300	11,300	8,000
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	3,000	3,060	3,000	1,500
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	500	500	500	500
5223	Uniform Expense	320	320	320	320
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5404	Space Rental Assistance	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 239,167	\$ 264,267	\$ 183,421	\$ 234,512

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Senior Services - 8600

		Reason for Adjustment	Net Adjustment
5110-5140	Salaries and Related Expenses	Net result of department reorganization and labor \$ distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	(16,149)
5206	Office Supplies	Reduction to reflect decreased supplies.	(350)
5210	Professional Services	Reflects net adjustment for programming changes.	(6,040)
5212	Special Supplies	Reduction to reflect decreased supplies.	(2,200)
5213	General Supplies	Reduction to reflect decreased supplies.	(3,300)
5220	Misc./Special Dept. Exp	Reduction to reflect decreased supplies.	(1,560)

MAJOR FUNCTIONS

The Special Events Division of the Community Services Department is responsible for providing special events and cultural activities for people of all ages. Unique events coordinated through this Division include the Festival Series (Yucaipa Music and Arts Festival, Autumnfest and Winterfest), Concerts in the Park, Movies in the Park, Make a Difference Day, Uptown Firday Nights, Eggstravaganza and a series of Special Events at the Peforming Arts Center knows as Date Night.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Collaborated with Uptown businesses to host Uptown Firday Nights.
- ◆ Added a dog costume contest as an activity at the 2019 Autumnfest.
- ◆ Planned, marketed and executed the City of Yucaipa 30th Anniversary celebration at the Yucaipa Performing Arts Center.
- ◆ Purchased restroom and informational signage to better direct patrons to important areas at special events.
- ◆ Hosted the first dog friendly event at Wildwood Dog Park called Doggie Dayz, had a total of 30 dogs participate in the event.
- ◆ Created a new Special Event Permit application and process to improve customer service for entities wanting to host large events within Yucaipa City limits.
- ◆ Collaborated with community groups to host the Yucaipa Rodeo, Redlands Bicycle Classic, San Bernardino County Mega Pet Adoption, Veteran's Day Memorial, and 4th of July.

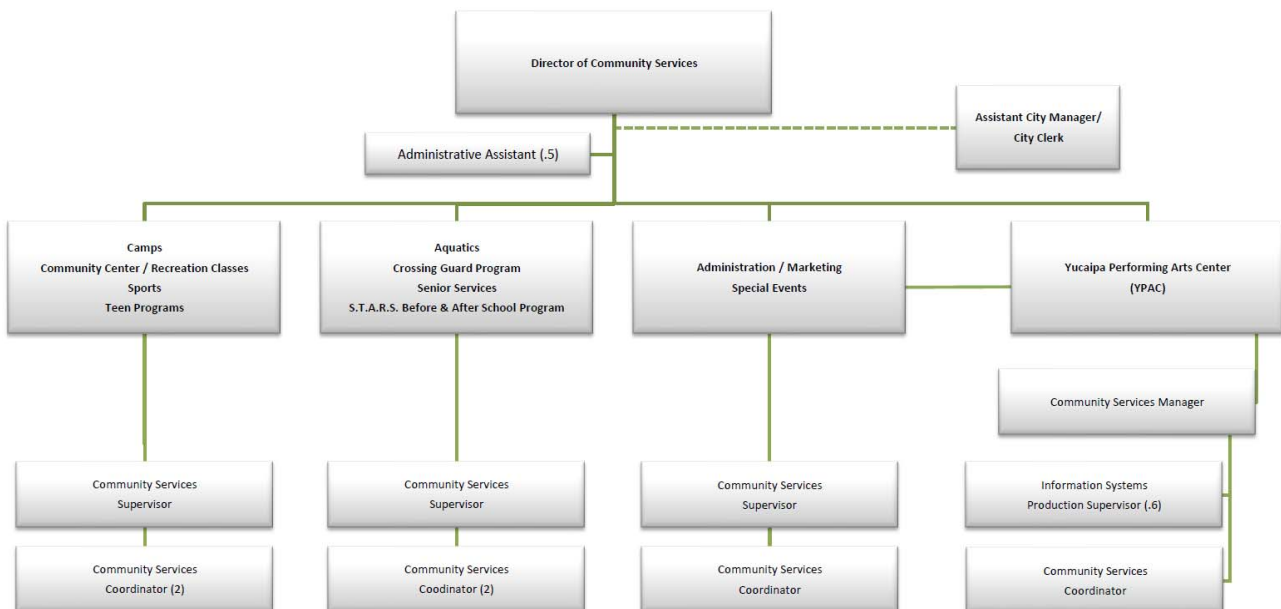
MAJOR GOALS FOR 2020-2021

- ◆ Host a dog egg hunt.
- ◆ Increase marketing for events including email campaigns, mailers, and social media targeting.
- ◆ Increase attendance at Concerts in the Park.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Partner with YAPS or other trending pet businesses in Yucaipa.
- ◆ Have a social media reach of over 50,000, and see over 25,000 clicks on events.
- ◆ Book bands that pull in at least 1000 audience and increase marketing efforts.



DIVISION BUDGET SUMMARY**Community Services Department****Special Events - 8500**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 147,750	\$ 148,360	\$ 134,470	\$ 110,812
Operating Expenses	235,060	235,060	166,060	248,210
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 382,810	\$ 383,420	\$ 300,530	\$ 359,022

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 103,500	\$ 103,500	\$ 47,000	\$ 122,495
Total Division Revenues	\$ 103,500	\$ 103,500	\$ 47,000	\$ 122,495

COMMUNITY SERVICES DEPARTMENT - SPECIAL EVENTS DIVISION - 8500

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 91,431	\$ 91,431	\$ 91,428	\$ 64,091
5112	Temporary	15,135	15,135	10,554	16,440
5118	Allotment	15,111	15,111	15,108	10,512
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	4,795	4,795	3,230	3,722
5131	PERS	16,000	16,000	8,607	11,599
5133	Unemployment	-	-	-	-
5134	Payroll Tax	2,484	2,484	2,367	2,219
5135	Life Insurance	345	345	121	240
5136	Vision	-	-	-	-
5137	Deferred Compensation	2,133	2,743	2,743	1,988
5145	Cell Phone Allowance	315	315	312	-
5201	Dues and Publications	-	-	-	150
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	2,000
5205	Utilities	-	-	-	-
5206	Office Supplies	1,300	1,300	1,300	1,300
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	-	-	-	-
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	1,450	1,450	1,450	1,450
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	229,000	229,000	160,000	240,000
5221	Printing and Advertising	2,400	2,400	2,400	2,400
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	910	910	910	910
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5404	Space Rental Assistance	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 382,810	\$ 383,420	\$ 300,530	\$ 359,022

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Special Events - 8500

		Reason for Adjustment	Net Adjustment
5110 - 5145	Salaries and Related Expenses	Net result of department reorganization and labor distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	\$ (37,233)
5201	Dues and Publications	Reflects increase due to addition of CPRS membership.	150
5203	Travel and Meetings	Reflects increase for special event trainings and conferences.	2,000
5220	Miscellaneous/Special Department Expense	Reflects increased expenses for each City event.	11,000

MAJOR FUNCTIONS

The Sports Division of the Community Services Department is responsible for providing recreational sport programs and special health related activities for people of all ages. Unique activities coordinated through this Division include: Volleyball, Youth and Adult Basketball, and Adult Softball.

MAJOR ACHIEVEMENTS FOR 2019-2020

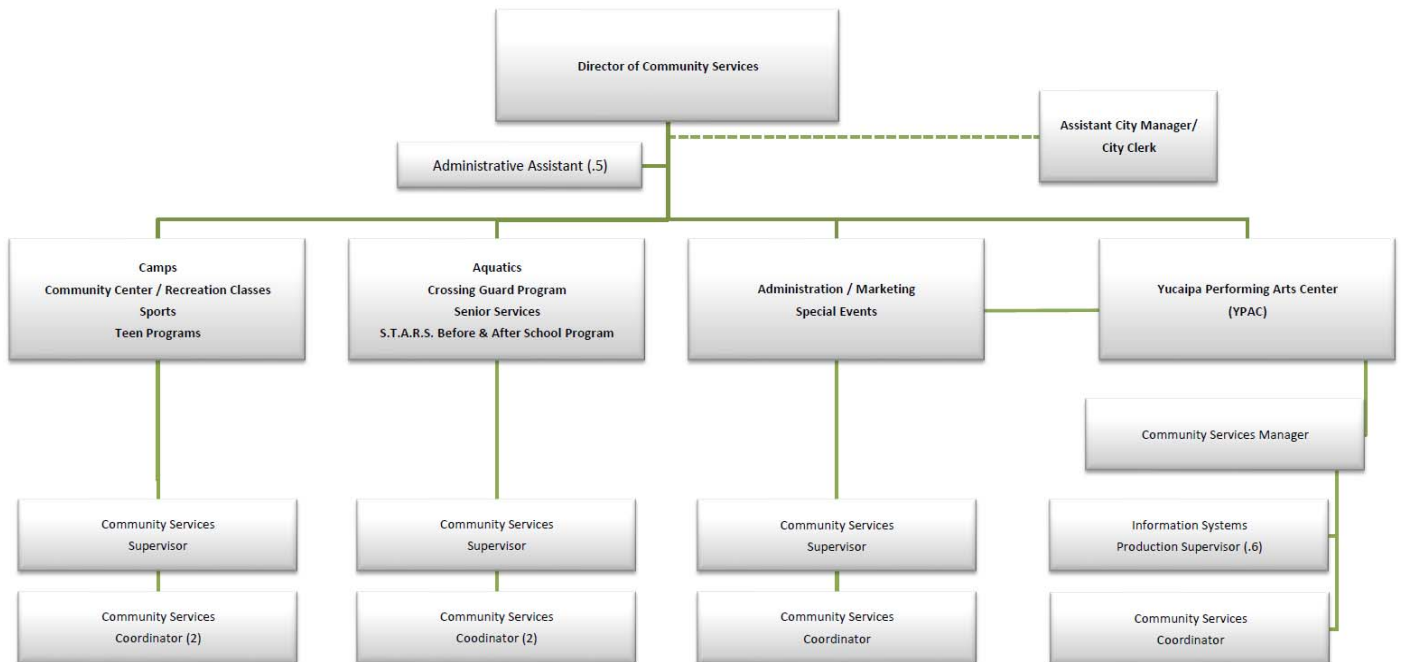
- ◆ Worked with little leagues to provide regional tournaments for multiple age divisions.
- ◆ Worked with Yucaipa Valley National Little League to complete agreement to begin construction on the 13th Street Sports Complex parking lot.
- ◆ Expanded the Adult Softball program by offering an additional division on Monday evenings.
- ◆ Worked with Yucaipa Valley Youth Soccer Organization (YVYSO) to allocate field space during the renovation of the Rick McCown Soccer Complex.

MAJOR GOALS FOR 2020-2021

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Work with leagues to help put on two regional youth baseball/softball tournaments.
- ◆ Assist leagues' in marketing efforts by utilizing city's social media platforms and having print materials available at Community Center.
- ◆ Meet with current program leagues to facilitate league growth.



DIVISION BUDGET SUMMARY**Community Services Department****Sports - 8100**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 34,820	\$ 34,820	\$ 27,708	\$ 38,805
Operating Expenses	10,720	10,720	9,670	11,020
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 45,540	\$ 45,540	\$ 37,378	\$ 49,825

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 30,000	\$ 30,000	\$ 7,000	\$ 40,500
Total Division Revenues	\$ 30,000	\$ 30,000	\$ 7,000	\$ 40,500

COMMUNITY SERVICES DEPARTMENT - SPORTS - 8100

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 16,570	\$ 16,570	\$ 16,567	\$ 18,374
5112	Temporary	9,888	9,888	3,721	10,680
5118	Allotment	2,628	2,628	2,737	3,285
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	1,191	1,191	802	1,336
5131	PERS	2,900	2,900	2,758	3,325
5133	Unemployment	-	-	-	-
5134	Payroll Tax	997	997	525	1,093
5135	Life Insurance	60	60	24	75
5136	Vision	-	-	-	-
5137	Deferred Compensation	497	497	483	570
5145	Cell Phone Allowance	90	90	90	68
5201	Dues and Publications	130	130	130	130
5202	Postage	-	-	-	-
5203	Travel and Meetings	140	140	90	140
5205	Utilities	-	-	-	-
5206	Office Supplies	150	150	150	150
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	5,300	5,300	5,300	5,300
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	5,000	5,000	4,000	5,300
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total	\$	\$ 45,540	\$ 45,540	\$ 37,378	\$ 49,825

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Sports - 8100

Reason for Adjustment

Net Adjustment

5110-5145	Salaries and Related Expenses	Net result of department reorganization and labor distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	\$ 4,008
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MAJOR FUNCTIONS

The "S.T.A.R.S." Division of the Community Services Department provides a before and after school program at eight school sites. This program is a recreation, educational enrichment based program for students in grades TK-8. This program provides a quality, safe, affordable, before and after school program, which strives to assist students to achieve higher grades and to improve school attendance and behavior with an emphasis on creating lifelong experiences.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Partnered with the Yucaipa Fire Department and Yucaipa Police Department to provide public safety presentations and emergency vehicle tours at school sites.
- ◆ Purchased 21 Chromebooks for student-based research and educational use.
- ◆ Collaborated with local organizations to attend community events, such as National Night Out, the Yucaipa Library Family Fun Night, and the National Walk and Bike to School Days.
- ◆ Collaborated with the Scherer Community Center to provide monthly art and seasonal decorations for a multi-generation appreciation to support the senior community.
- ◆ Received a variety of healthy eating and physical fitness supplies through a County of San Bernardino grant.

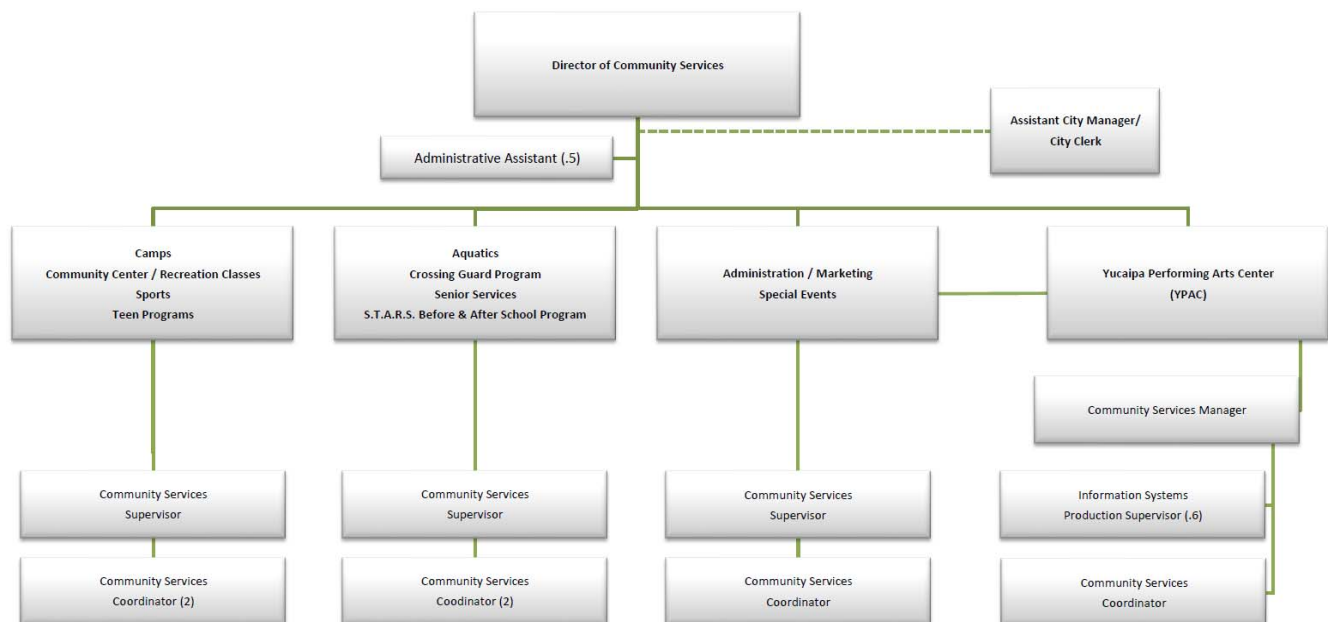
MAJOR GOALS FOR 2020-2021

- ◆ Develop and maintain a highly trained and motivated staff who are responsive to the needs of the children participating in the program.
- ◆ Provide STEAM based and literacy activities during program hours.
- ◆ Develop an environmental sustainability program
- ◆ Collaborate with school principals to provide tutoring and additional educational assistance to S.T.A.R.S. participants

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Communicate with professionals in the afterschool program industry for information and techniques used by their organizations.
- ◆ Purchase specialized supplies and implement activities by December 2020.
- ◆ Develop onsite programs including gardening and recycling
- ◆ Meet with school principals quarterly.



DIVISION BUDGET SUMMARY**Community Services Department****S.T.A.R.S. Before and After School Program - 8300**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 592,056	\$ 604,606	\$ 408,979	\$ 540,800
Operating Expenses	34,875	31,475	17,000	28,115
Capital Outlay	-	-	-	-
Contingency/Admin Overhead	-	-	-	-
Total Division Expenses	\$ 626,931	\$ 636,081	\$ 425,979	\$ 568,915

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Services	\$ 700,000	\$ 700,000	\$ 590,000	\$ 698,000
Total Division Revenues	\$ 700,000	\$ 700,000	\$ 590,000	\$ 698,000

COMMUNITY SERVICES DEPARTMENT - S.T.A.R.S. BEFORE AND AFTER SCHOOL PROGRAM - 8300

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 86,461	\$ 95,224	\$ 86,885	\$ 32,046
5112	Temporary	415,000	415,000	255,595	440,600
5118	Allotment	16,425	17,815	17,034	5,256
5140	Auto Allowance	-	-	-	-
5120	Overtime	300	300	-	300
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	22,566	22,960	15,199	21,318
5131	PERS	15,131	16,664	13,204	5,799
5133	Unemployment	-	-	-	-
5134	Payroll Tax	33,001	33,128	18,260	34,186
5135	Life Insurance	375	407	136	120
5136	Vision	-	-	-	-
5137	Deferred Compensation	2,594	2,857	2,374	994
5145	Cell Phone Allowance	203	251	291	180
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	1,325	1,325	1,325	2,325
5205	Utilities	-	-	-	-
5206	Office Supplies	6,000	6,000	2,500	6,000
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	9,900	-	-	-
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	11,360	17,860	9,500	15,000
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	2,600	2,600	500	1,100
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	3,690	3,690	3,175	3,690
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency/Admin Overhead	-	-	-	-
Total		\$ 626,931	\$ 636,081	\$ 425,979	\$ 568,915

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: S.T.A.R.S. Before and After School Program - 8300

		Reason for Adjustment	Net Adjustment
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5110-5145	Salaries and Related Expenses	Net result of department reorganization and labor distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	\$ (63,806)
5203	Travel and Meetings	Reflects anticipated training opportunities.	1,000
5213	General Supplies	Reduction to reflect decreased supplies.	(2,860)
5221	Printing and Advertising	Reduction to reflect decreased printing and advertising.	(1,500)

MAJOR FUNCTIONS

The Teen Programs Division of the Community Services Department is responsible for the Youth Advisory Committee and teen activities at City-sponsored special events.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ The Youth Advisory Committee (YAC) planned, promoted, and held an event exclusively for teen aged residents at the Yucaipa Performing Arts Center.
- ◆ Increased awareness and participation in the YAC by promoting the committee during school hours at Yucaipa High School.

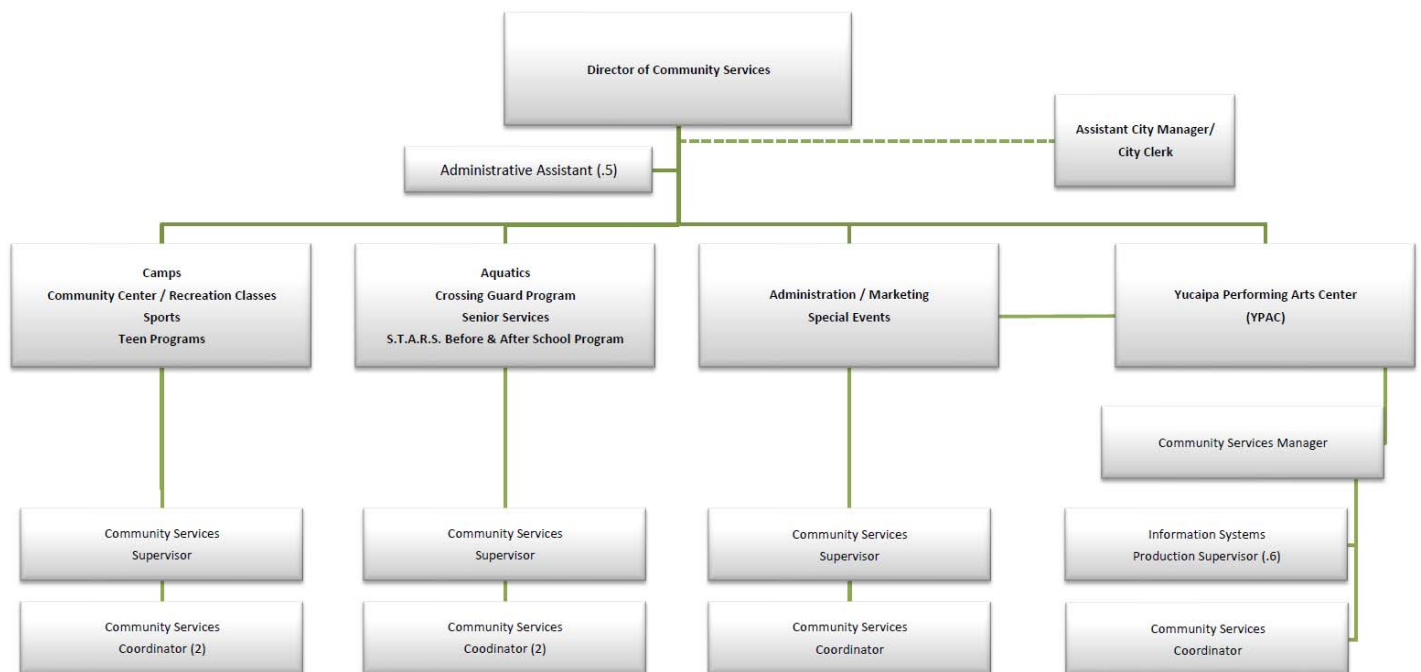
MAJOR GOALS FOR 2020-2021

- ◆ Fill the six open positions starting August 1st.
- ◆ Plan a trip to the California State Capital of Sacramento.

PERFORMANCE MEASURES

Focus on Customer Service

- ◆ Fill the 13-member YAC roster by June 30, 2021.
- ◆ Research costs associated with travel, lodging, etc. for all YAC members by mid-year FY2020-2021.



DIVISION BUDGET SUMMARY**Community Services Department****Teen Programs - 8900**

	Adopted Budget 2019-2020		Revised Budget 2019-2020		Estimated Actuals 2019-2020		Proposed Budget 2020-2021	
EXPENDITURES								
Salaries and Benefits	\$	11,910	\$	11,910	\$	10,989	\$	5,796
Operating Expenses		4,066		4,066		4,066		4,066
Capital Outlay		-		-		-		-
Total Division Expenses	\$	15,976	\$	15,976	\$	15,055	\$	9,862

	Adopted Budget 2019-2020		Revised Budget 2019-2020		Estimated Actuals 2019-2020		Proposed Budget 2020-2021	
REVENUES								
Teen Program Fees/Contributions	\$	-	\$	-	\$	-	\$	-
Total Division Revenues	\$	-	\$	-	\$	-	\$	-

COMMUNITY SERVICES DEPARTMENT - TEEN PROGRAMS DIVISION - 8900

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 8,285	\$ 8,285	\$ 7,947	\$ 4,006
5112	Temporary	-	-	-	-
5118	Allotment	1,314	1,314	1,312	657
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	373	373	251	186
5131	PERS	1,450	1,450	1,071	725
5133	Unemployment	-	-	-	-
5134	Payroll Tax	120	120	120	60
5135	Life Insurance	30	30	22	15
5136	Vision	-	-	-	-
5137	Deferred Compensation	249	249	220	124
5145	Cell Phone Allowance	90	90	46	23
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	3,000	3,000	3,000	3,000
5205	Utilities	-	-	-	-
5206	Office Supplies	500	500	500	500
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	-	-	-	-
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	150	150	150	150
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	416	416	416	416
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 15,976	\$ 15,976	\$ 15,055	\$ 9,862

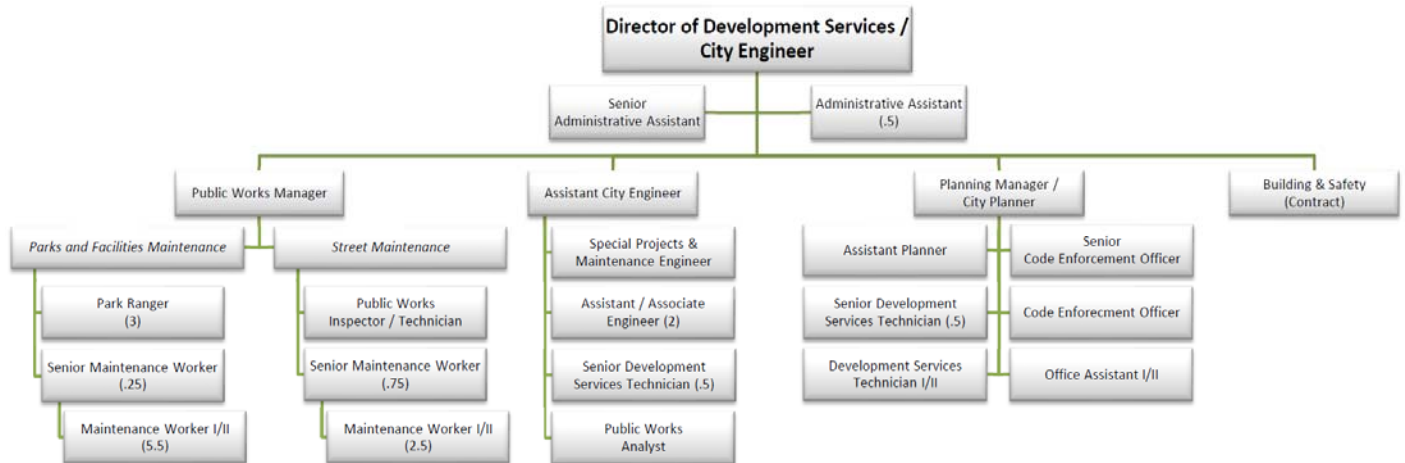
MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Community Services
Division: Teen Programs - 8900

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of department reorganization and labor distribution, as well as the statutory minimum wage increase affecting temporary wages beginning in January 2021 and continuing through this fiscal year.	\$ (6,114)

MAJOR FUNCTIONS

The Development Services Department is primarily responsible for all Development, Code Enforcement, and Maintenance functions. The Department's mission is to protect and enhance the community's quality of life by ensuring implementation of the City Council's adopted goals, policies and strategies for sustainable development and enhancement. The Development Services Department consists Engineering, Planning, Building & Safety, Code Enforcement, Street Maintenance, and Parks and Facilities Maintenance.



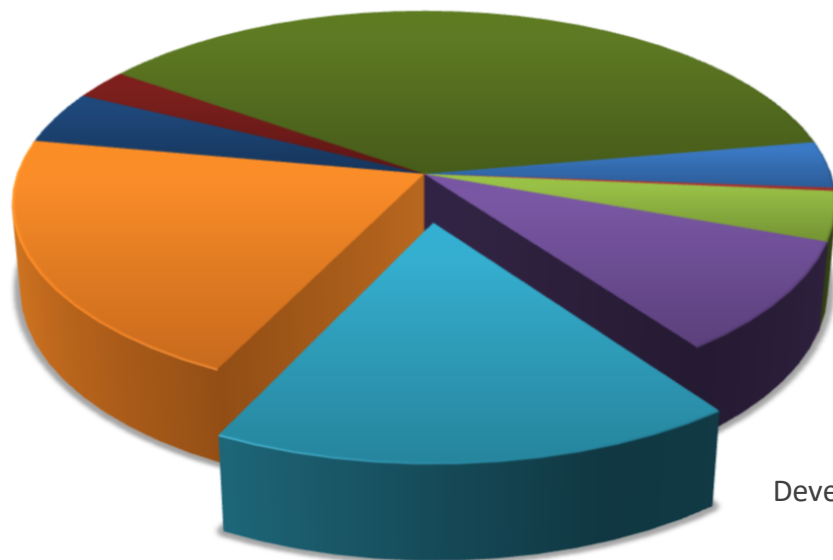
DEPARTMENT BUDGET SUMMARY

Development Services

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Building and Safety	\$ 393,276	\$ 393,276	\$ 391,325	\$ 393,276
Code Enforcement	486,936	471,990	401,442	440,037
Engineering	1,444,505	1,449,635	1,256,590	1,265,011
Parks and Facilities Maintenance	2,104,973	2,108,700	2,062,330	2,118,460
Planning	353,586	348,146	273,508	398,178
Street Maintenance	3,039,623	3,004,252	2,534,475	2,437,326
*RDA Operations (Successor Agency)	766,384	766,384	745,638	690,333
Housing Authority	59,752	59,752	46,007	37,228
Total Department Expenses	\$ 8,649,034	\$ 8,602,134	\$ 7,711,316	\$ 7,779,848

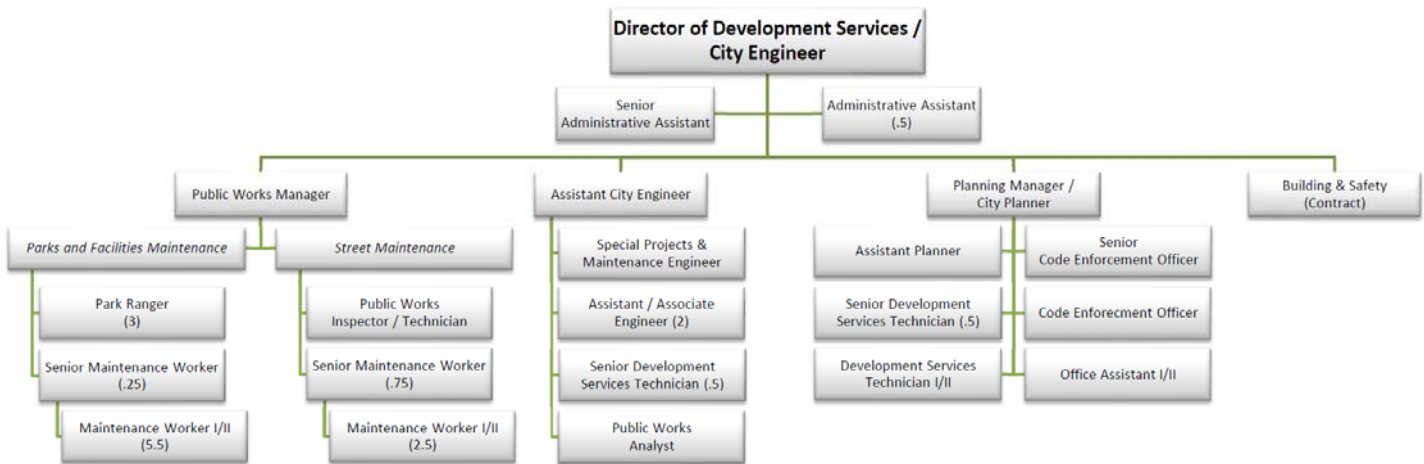
	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Building and Safety	\$ 602,925	\$ 602,925	\$ 687,950	\$ 602,925
Code Enforcement	47,522	47,522	90,382	57,008
Engineering	654,050	654,050	580,300	649,550
Parks and Facilities Maintenance	47,800	47,800	47,800	47,800
Planning	125,012	125,012	58,800	101,112
Street Maintenance	3,245,291	3,238,373	2,835,936	2,770,309
*RDA Operations (Successor Agency)	774,183	774,183	774,183	774,183
Housing Authority	-	-	-	-
Total Department Revenues	\$ 5,496,783	\$ 5,489,865	\$ 5,075,351	\$ 5,002,887

GENERAL FUND BUDGET



MAJOR FUNCTIONS

Building and Safety services are currently provided by contract with Charles Abbott Associates, Inc. The Building Official and Fire Marshall ensure compliance with all Uniform Building Codes by providing plan checking and construction inspection services for the City.



DIVISION BUDGET SUMMARY**Development Services Department****Building and Safety - 3300**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -
Operating Expenses	393,276	393,276	391,325	393,276
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 393,276	\$ 393,276	\$ 391,325	\$ 393,276

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Permits and Services	\$ 602,925	\$ 602,925	\$ 687,950	\$ 602,925
Total Division Revenues	\$ 602,925	\$ 602,925	\$ 687,950	\$ 602,925

DEVELOPMENT SERVICES DEPARTMENT - BUILDING AND SAFETY DIVISION - 3300

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ -
5112	Temporary	-	-	-	-
5118	Allotment	-	-	-	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	-	-	-	-
5131	PERS	-	-	-	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	-	-	-	-
5135	Life Insurance	-	-	-	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	-
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	125	125	125	125
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	1,250	1,250	1,200	1,250
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	391,901	391,901	390,000	391,901
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 393,276	\$ 393,276	\$ 391,325	\$ 393,276

MAJOR DIVISIONAL BUDGET CHANGES

Fund **General Fund**
Department: **Development Services**
Division: **Building and Safety - 3300**

Reason for Adjustment

Net Adjustment

Nothing to Report

MAJOR FUNCTIONS

Code Enforcement seeks to correct violations of the Municipal Code as it applies to the public's health, safety and general welfare. Major programs include: public nuisance and abandoned vehicle abatement; building, land use and animal raising violations; enforcement of the business license and solid waste ordinances; graffiti abatement; and comprehensive inspection of mobilehome parks.

MAJOR ACHIEVEMENTS FOR 2019-2020

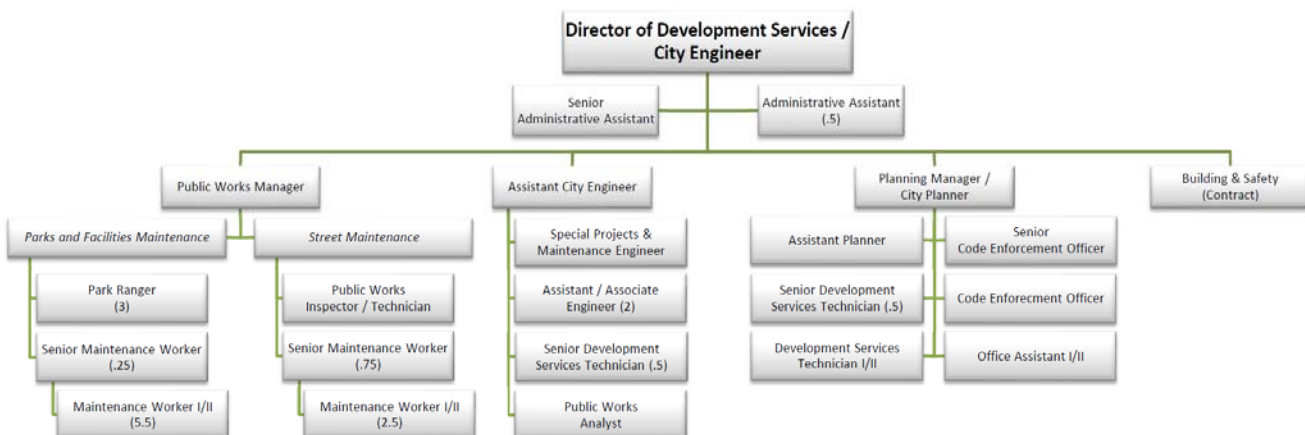
- ◆ Completed over 4,176 code enforcement inspections.
- ◆ Imposed 57 liens to recover civil fines in the amount of \$227,800 for code violations.
- ◆ Completed eight (8) all agency inspections for Mobilehome parks.
- ◆ Implemented a new Investigation Form to better track the status of active Code Enforcement cases.
- ◆ Continued to participate in a multi-agency coordinated effort to manage the City's homeless population with the Police Department, San Bernardino County Department of Behavioral Health and the community's service and faith-based groups.

MAJOR GOALS FOR 2020-2021

- ◆ Provide prompt response to public complaints of code violations.
- ◆ Confirm compliance with State regulations regarding Mobilehome park conditions and inspections.
- ◆ Provide support in the implementation of solid waste recycling monitoring program.
- ◆ Provide support to Public Works with National Pollutant Discharge Elimination System (NPDES - Stormwater) compliance efforts.
- ◆ Support increased coordination with Public Works staff to address issues reported in the public right-of-way
- ◆ Continue to monitor and enforce chicken manure requirements with commercial chicken farms to prevent flies in the community.

PERFORMANCE MEASURES***Focus on Customer Service***

- ◆ Respond to all code enforcement complaints within one (1) business day.
- ◆ Complete nine (9) comprehensive Mobilehome park inspections and complete 12 All Agency inspections.
- ◆ Monitor and document the disposal of restaurant waste to ensure compliance with state law and City Ordinances.
- ◆ Assist with inspections and upload documentation/reports to the State's Countywide NPDES tracking system database.
- ◆ Expand the usage of the City's Explore Yucaipa phone-based application to send reports, track issues and utilize the Public Works GIS based Reporting system as applicable
- ◆ Maintain Poultry ranch inspection reports, provide information to Vector Control meetings and on the City's website.



DIVISION BUDGET SUMMARY**Development Services Department****Code Enforcement - 3400**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 463,131	\$ 448,185	\$ 393,042	\$ 416,232
Operating Expenses	23,805	23,805	8,400	23,805
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 486,936	\$ 471,990	\$ 401,442	\$ 440,037

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Code Enforcement Fines	\$ 30,000	\$ 30,000	\$ 73,000	\$ 40,000
Mobilehome Permit to Operate	17,522	17,522	17,382	17,008
Total Division Revenues	\$ 47,522	\$ 47,522	\$ 90,382	\$ 57,008

DEVELOPMENT SERVICES DEPARTMENT - CODE ENFORCEMENT DIVISION - 3400

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 319,737	\$ 308,813	\$ 273,879	\$ 284,197
5112	Temporary	-	-	-	-
5118	Allotment	54,662	53,773	49,237	52,560
5140	Auto Allowance	480	460	240	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	14,388	13,897	9,691	13,225
5131	PERS	55,954	54,042	47,725	51,432
5133	Unemployment	-	-	-	-
5134	Payroll Tax	6,457	6,299	4,046	4,261
5135	Life Insurance	1,248	1,228	445	1,200
5136	Vision	-	-	-	-
5137	Deferred Compensation	9,592	9,264	7,373	8,817
5145	Cell Phone Allowance	612	409	406	540
5201	Dues and Publications	305	305	300	305
5202	Postage	-	-	-	-
5203	Travel and Meetings	500	500	300	500
5205	Utilities	-	-	-	-
5206	Office Supplies	3,800	3,800	2,600	3,800
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	3,000	3,000	1,400	3,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	15,000	15,000	2,600	15,000
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	1,200	1,200	1,200	1,200
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 486,936	\$ 471,990	\$ 401,442	\$ 440,037

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Development Services
Division: Code Enforcement - 3400

Reason for Adjustment

Net Adjustment

5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization.	\$	(31,953)
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MAJOR FUNCTIONS

The Engineering Department is responsible for reviewing all private and public land development activities and administering all private and public rights-of-way, attend in technical advisory SANBAG Meetings and administering the City's Capital Improvement Program. The activities include civil engineering design, preparation and review of construction plans and specifications and construction contract management and inspection of all private and public infrastructure improvements within the public right-of-way. The Engineering Department serves as the City's flood plain administrator and also develops and administers the Annual Pavement Rehabilitation.

MAJOR ACHIEVEMENTS FOR 2019-2020

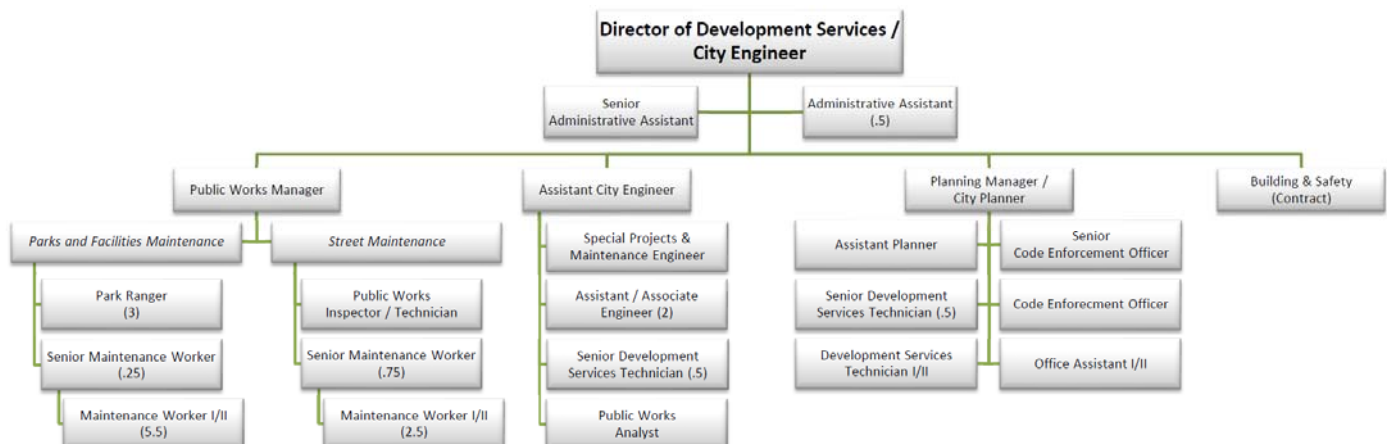
- ◆ Continued the preparation and approval of the Habitat Monitoring and Management Program (HMMP) for several drainage projects for the mitigation of construction impacts.
- ◆ Obtained approval of several grant applications requesting Federal/State funding for Capital Improvement Projects.
- ◆ Began the implementation of the Oak Glen Creek Corridor Environmental Impact Mitigation-Monitoring Plan.
- ◆ Completed the National Pollutant Discharge Elimination System (NPDES) Program inspection of over 100 industrial sites throughout the City, consistent with the County-wide NPDES permit requirements.
- ◆ Initiated the preparation of the Groundwater Sustainability Plan with the Yucaipa Sustainable Groundwater Agency as required by California's Sustainable Groundwater Management Act.
- ◆ Completed the construction of the Wilson Creek Channel Retaining Wall Project.
- ◆ Completed the construction of the Yucaipa Boulevard Streetscape Improvements 2nd to 5th Street Phase IIA Project
- ◆ Completed the construction of several CDBG funded project in the Uptown area to improve Parking, alley access and ADA access.
- ◆ Completed the implementation of the mitigation measures for the Neighborhood Traffic Calming Program Phase 12.
- ◆ Began the construction of the Avenue E Street and Sidewalk Improvements, Bryant to 5th Street, Phase I Project (Including the Roundabouts and Storm Drain Improvements at 2nd and 3rd Street Intersections).
- ◆ Completed the construction of the Fremont Street at Wilson Creek Bridge (Low Water Crossing Replacement), and implemented the onsite/offsite mitigation activities.
- ◆ Completed the construction of the Yucaipa Boulevard Widening 15th Street to I-10 Freeway, Phase I and II Project.
- ◆ Completed the processing of the entitlement and environmental review process for the proposed Dunlap Park Project with the City Planning Department.
- ◆ Completed the design of the Wilson III Basin Project for review and approval by the San Bernardino County Flood Control District, and obtained necessary permits to begin the initial phases of construction.
- ◆ Initiated the design of the 5th Street (Yucaipa Blvd to Avenue E) Improvements Project Phase II Project.
- ◆ Completed the design of the Dunlap Boulevard Bridge Removal and Replacement Project Crossing Wilson Creek Channel.
- ◆ Initiated the construction of the Traffic Signal at Oak Glen Road and 2nd Street Project using federal Highway Safety Improvement Grant Program funds.
- ◆ Completed the engineering design of the Traffic Signal modification project at **6 existing signalized intersections to improve safety.**
- ◆ Began the design of the County Line Road Improvements Park Avenue to 5th Street and 5th Street Roundabout.
- ◆ Completed the Project Study Report for the I-10 / Wildwood Canyon Road Interchange Project (PID phase) and began the Project Approval and Environmental Document (PA&ED) Phase for the Project.

MAJOR GOALS FOR 2020-2021

- ◆ Coordinate with the City of Calimesa to complete the R/W acquisition required to initiate the construction of County Line Road Corridor Project.
- ◆ Continue to work with environmental resource agencies to prepare a mitigation strategy for the North Bench Water Resources Plan.
- ◆ Start and complete the construction of the Pendleton Avenue at Wilson Creek Bridge Project to improve safety and emergency vehicles access at all times.
- ◆ Continue to coordinate the ATP Grant Public Outreach Program to improve safety of students walking or bicycling to elementary schools.
- ◆ Complete the construction of the grading and initiate the construction of Phase I of the Wilson III Basin Project and relocate the City yard.
- ◆ Complete the construction of the Dunlap Boulevard Bridge Removal and Replacement Project Crossing Wilson Creek Channel.
- ◆ Complete the construction of the 5th Street (Yucaipa Blvd to Avenue E) Phase II Improvement Project - Phase II Project.
- ◆ Complete the construction of the Avenue E Street and Sidewalk Improvements, Bryant to 5th Street, Phase I Project (Including the Roundabouts and Storm Drain Improvements at 2nd and 3rd Street Intersections).
- ◆ Complete the construction of the Traffic Signal at Oak Glen Road and 2nd Street Project.
- ◆ Complete the construction of the Traffic Signal Modification Projects at **6 existing intersections/signals.**
- ◆ Continue to prepare and submit grant funding applications for Proposition 68 grant funds for the construction of Dunlap Park and El Dorado/Five Winds Ranch Park.
- ◆ Further enhance the electronic plan check submittal process for land development projects to improve quality control and reduce the time required for plan check/review.

PERFORMANCE MEASURES**Focus on Customer Service**

- ◆ Complete the appraisals for the required R/W and continue to negotiate purchase and sale agreements for the necessary right of way.
- ◆ Obtain resource agency permits for the Wilson III Basin Project and the Pendleton LWC Project.
- ◆ Award the construction contract and record the Notice of Completion for the project.
- ◆ Engage with students, parents, staff and school administrators to complete the required monitoring and outreach plan for Dunlap Elementary School.
- ◆ Award the construction contract and record the Notice of Completion for the project.
- ◆ Award the construction contract and record the Notice of Completion for the project.
- ◆ Award the construction contract and record the Notice of Completion for the project.
- ◆ Record the Notice of Completion for the project.
- ◆ Record the Notice of Completion for the project.
- ◆ Award the construction contract for Phase I and record the Notice of Completion for the project
- ◆ Preparation and submittal of grant applications.
- ◆ Work with the I.T. Department to enhance the process and reduce the average plan check period from 8-10 days to 5-10 days depending on the document being reviewed.



DIVISION BUDGET SUMMARY**Development Services Department****Engineering - 5200**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 1,172,590	\$ 1,177,720	\$ 999,440	\$ 993,096
Operating Expenses	196,915	196,915	182,150	196,915
Capital Outlay	-	-	-	-
Capital Projects	75,000	75,000	75,000	75,000
Total Division Expenses	\$ 1,444,505	\$ 1,449,635	\$ 1,256,590	\$ 1,265,011

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees for Service	\$ 80,000	\$ 80,000	\$ 76,250	\$ 75,500
Interfund Transfers-- (CIP, PMP)	574,050	574,050	504,050	574,050
Total Division Revenues	\$ 654,050	\$ 654,050	\$ 580,300	\$ 649,550

DEVELOPMENT SERVICES DEPARTMENT - ENGINEERING DIVISION - 5200

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 818,103	\$ 822,310	\$ 725,601	\$ 690,271
5112	Temporary	35,000	35,000	14,945	25,000
5118	Allotment	91,980	91,980	84,015	78,840
5140	Auto Allowance	3,000	3,000	3,000	3,000
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	38,390	38,579	25,857	33,247
5131	PERS	143,168	143,904	113,850	124,920
5133	Unemployment	-	-	-	-
5134	Payroll Tax	15,406	15,468	12,066	12,802
5135	Life Insurance	2,100	2,100	783	1,800
5136	Vision	-	-	-	-
5137	Deferred Compensation	24,543	24,669	18,618	21,415
5145	Cell Phone Allowance	900	710	706	1,800
5201	Dues and Publications	1,765	1,765	1,650	1,765
5202	Postage	-	-	-	-
5203	Travel and Meetings	3,950	3,950	2,600	3,950
5205	Utilities	-	-	-	-
5206	Office Supplies	3,800	3,800	3,500	3,800
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	168,000	168,000	156,000	168,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	19,400	19,400	18,400	19,400
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	75,000	75,000	75,000	75,000
9900	Contingency	-	-	-	-
Total		\$ 1,444,505	\$ 1,449,635	\$ 1,256,590	\$ 1,265,011

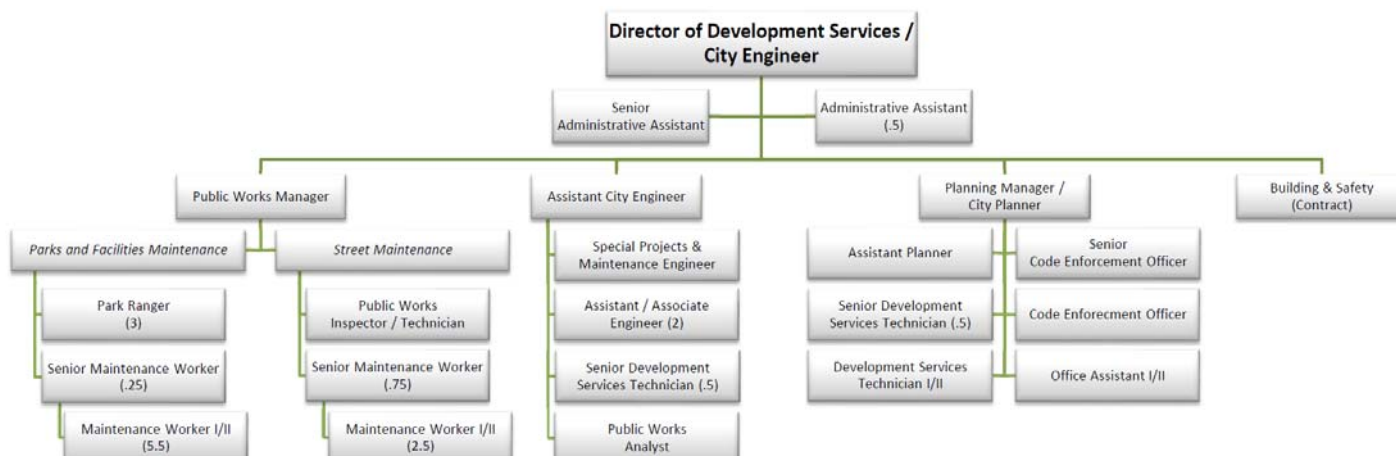
MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Development Services
Division: Engineering - 5200

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization.	\$ (184,624)

MAJOR FUNCTIONS

The Parks and Facilities Maintenance Division is responsible for maintaining developed park land and the daily maintenance of all City facilities. The Division maintains approximately 532 acres of developed park land and open space. This Division is also responsible for the City's motor pool operations, maintenance and upkeep of the municipal pool, and ballfield preparation.



DIVISION BUDGET SUMMARY**Development Services Department****Parks and Facilities Maintenance - 5700**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 840,298	\$ 844,025	\$ 809,405	\$ 887,130
Operating Expenses	999,675	999,675	987,925	1,076,330
Transfer Out	-	-	-	-
Capital Outlay	5,000	5,000	5,000	5,000
Capital Projects	260,000	260,000	260,000	150,000
Contingency	-	-	-	-
Total Division Expenses	\$ 2,104,973	\$ 2,108,700	\$ 2,062,330	\$ 2,118,460

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Field Lights	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Field Enhancement Fees	27,800	27,800	27,800	27,800
Miscellaneous	-	-	-	-
Total Division Revenues	\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800

DEVELOPMENT SERVICES DEPARTMENT - PARKS AND FACILITIES MAINTENANCE DIVISION - 5700

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 547,175	\$ 550,123	\$ 550,585	\$ 578,382
5112	Temporary	26,050	26,050	19,766	20,000
5118	Allotment	108,405	108,405	108,402	118,260
5140	Auto Allowance	-	-	-	-
5120	Overtime	6,500	6,500	6,497	4,500
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	25,795	25,928	16,054	27,815
5131	PERS	95,756	96,271	79,399	104,671
5133	Unemployment	-	-	-	-
5134	Payroll Tax	9,927	9,970	9,962	10,203
5135	Life Insurance	2,475	2,475	971	2,700
5136	Vision	-	-	-	-
5137	Deferred Compensation	16,415	16,504	15,973	17,944
5145	Cell Phone Allowance	1,800	1,800	1,796	2,655
5201	Dues and Publications	400	400	400	400
5202	Postage	-	-	-	-
5203	Travel and Meetings	5,500	5,500	4,800	5,300
5205	Utilities	312,425	312,425	312,425	300,359
5206	Office Supplies	-	-	-	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	4,000	4,000	3,800	4,000
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	472,600	472,600	472,600	559,523
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	4,200	4,200	3,800	4,200
5213	General Supplies	111,000	111,000	104,000	107,000
5214	Vandalism	5,000	5,000	4,000	4,000
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Facility Maintenance	27,800	27,800	27,800	24,800
5218	Hazardous Waste Expense	1,000	1,000	900	1,000
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	1,700	1,700	1,350	1,400
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	50,000	50,000	48,000	58,948
5223	Uniform Expense	4,050	4,050	4,050	5,400
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	LLMD Capital Replacement Reserve	5,000	5,000	5,000	5,000
9200	Capital Projects	260,000	260,000	260,000	150,000
9900	Contingency	-	-	-	-
Total		\$ 2,104,973	\$ 2,108,700	\$ 2,062,330	\$ 2,118,460

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Development Services
Division: Parks and Facilities Maintenance - 5700

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization.	\$ 43,105
5203	Travel and Meetings	Reflects decrease due to reduction in training.	(200)
5210	Professional Services	Includes addition of all City Hall Maintenance expenses (moved from Non-Department 1900). Reflects net increase due to landscaping and other contractual obligations to reflect actual expenses. Also includes increase for Prevailing Wage requirements and increased professional service needs.	86,923
5213	General Supplies	Reflects decrease due to reduction in general supplies.	(4,000)
5214	Vandalism	Reflects decrease due to reduction in vandalism repair services.	(1,000)
5217	Building Repair and Maintenance	Reflects decrease due to reduction in repair and maintenance services.	(3,000)
5222	Equipment Maintenance	Includes addition of all City Hall Maintenance expenses (moved from Non-Department 1900).	8,948

MAJOR FUNCTIONS

Planning staff assists the City Council, Planning Commission, other staff members and the general public with all aspects of land use entitlements. Major programs include the General Plan, Development Code, Development Impact Fees, contract administration, environmental review and records maintenance and inter-governmental coordination.

MAJOR ACHIEVEMENTS FOR 2019-2020

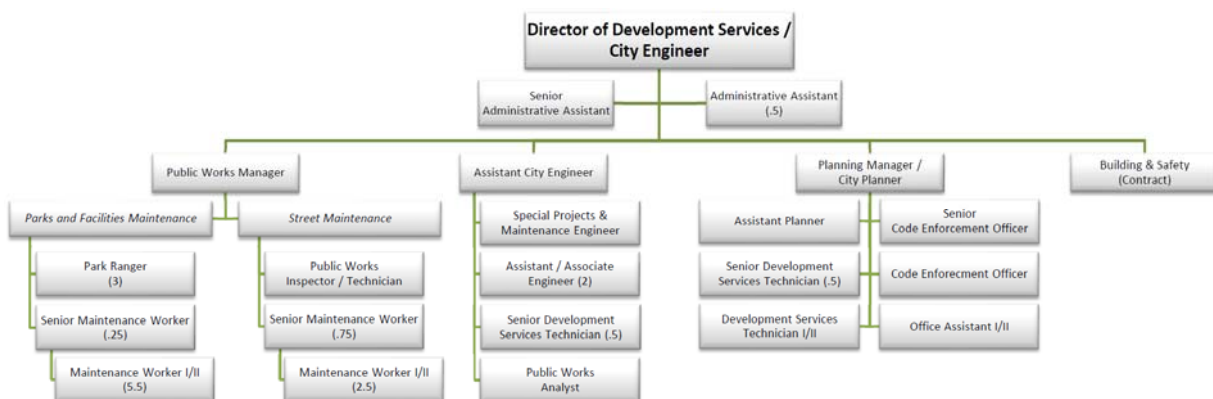
- ◆ Processed over 200 planning applications for all types of planning projects in a timely manner, which included entitlements for several different single family and multiple family development projects, and various commercial projects, including the "Yucaipa Pointe" unified commercial center.
- ◆ Completed updates to the City Development Code for Accessory Dwelling Units, utility underground requirements to facilitate housing production, consistent with statewide goals, and established a permitting process for small-cell wireless facilities.
- ◆ Completed the preparation of City-wide Design Review Guidelines.
- ◆ Completed the preparation of an In-Lieu Parking Fee Program in the Historic Uptown District to assist in the development of future parking spaces.

MAJOR GOALS & CHALLENGES FOR 2020-2021

- ◆ Continue to process entitlements for all development projects in a timely manner, as activity increases.
- ◆ Update information provided to the public in the planning phase regarding building permit procedures to improve customer service.
- ◆ Improve access to Private Land Development Project details and highlight this activity in the City.
- ◆ Provide additional updates to the City's Development Code, including updates to the City's Sign Ordinance that may entail provisions for electronic messaging centers, and updated regulations for massage therapy establishments.
- ◆ Develop programs, procedures, and other tools to be incorporated in the General Plan Housing Element to satisfy State housing production requirements.
- ◆ Support and lead long term visioning and land use planning efforts for the City, including those associated with the creation of the Yucaipa Valley American Viticultural Area.

PERFORMANCE MEASURES***Focus on Customer Service***

- ◆ Develop project tracking mechanism to efficiently provide project status updates.
- ◆ Prepare new brochures/handouts identifying entitlement review process and procedures for project completion after the planning phase.
- ◆ Post project plans and pictures to the City's interactive GIS Map and compile photos of completed projects and new business openings.
- ◆ Complete Development Code amendments to implement new laws or to implement policies from the General Plan.
- ◆ Maintain efforts to complete Housing Element Update within statutory time frames.
- ◆ Allocate resources to maintain progress on various long-term planning efforts.



DIVISION BUDGET SUMMARY**Development Services Department****Planning - 3100**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 328,136	\$ 322,696	\$ 249,558	\$ 373,978
Operating Expenses	25,450	25,450	23,950	24,200
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 353,586	\$ 348,146	\$ 273,508	\$ 398,178

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Fees	\$ 125,012	\$ 125,012	\$ 58,800	\$ 101,112
Total Division Revenues	\$ 125,012	\$ 125,012	\$ 58,800	\$ 101,112

DEVELOPMENT SERVICES DEPARTMENT - PLANNING DIVISION - 3100

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 219,934	\$ 216,762	\$ 172,561	\$ 255,435
5112	Temporary	11,000	11,000	10,613	7,000
5118	Allotment	34,068	32,956	30,281	36,891
5140	Auto Allowance	600	346	300	-
5120	Overtime	1,000	1,000	999	1,000
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	10,392	10,249	4,411	12,202
5131	PERS	38,488	37,933	21,158	46,227
5133	Unemployment	-	-	-	-
5134	Payroll Tax	5,210	5,164	4,927	6,456
5135	Life Insurance	756	731	90	842
5136	Vision	-	-	-	-
5137	Deferred Compensation	6,598	6,503	4,172	7,925
5145	Cell Phone Allowance	90	52	45	-
5201	Dues and Publications	1,450	1,450	1,150	1,200
5202	Postage	-	-	-	-
5203	Travel and Meetings	7,500	7,500	7,500	6,500
5205	Utilities	-	-	-	-
5206	Office Supplies	1,500	1,500	1,300	1,500
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	15,000	15,000	14,000	15,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 353,586	\$ 348,146	\$ 273,508	\$ 398,178

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Development Services
Division: Planning - 3100

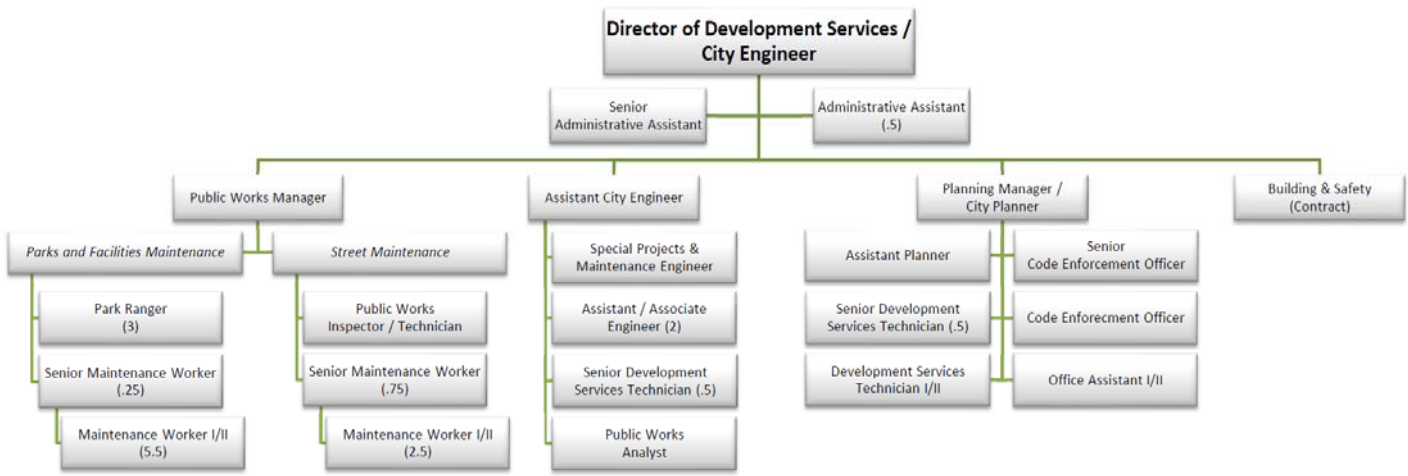
Reason for Adjustment

Net Adjustment

5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization.	\$	51,281
5201	Dues and Publications	Reflects decrease due to reduction in memberships.		(250)
5203	Travel and Meetings	Reflects decrease due to reduction in training.		(1,000)

MAJOR FUNCTIONS

The Street Maintenance Division is responsible for the maintenance for all street and drainage facilities located within public rights-of-way. The Division is funded by gas tax receipts, solid waste franchise fees, and Measure I revenues.



DIVISION BUDGET SUMMARY

Development Services Department

Streets and Highways - 5100

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 547,036	\$ 548,582	\$ 417,435	\$ 442,518
Operating Expenses	553,695	523,695	435,065	455,615
Capital Outlay	131,093	131,093	131,093	131,093
Pavement Management Program	1,726,800	1,719,882	1,469,882	1,327,100
Administrative Overhead	81,000	81,000	81,000	81,000
Contingency	-	-	-	-
Total Division Expenses	\$ 3,039,623	\$ 3,004,252	\$ 2,534,475	\$ 2,437,326

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Gas Tax Fund - Operations	\$ 1,518,491	\$ 1,518,491	\$ 1,366,054	\$ 1,443,209
Solid Waste Franchise Fee	425,000	425,000	425,000	366,800
Measure I - PMP	850,000	843,082	843,082	800,300
General Fund Sidewalk Contribution	10,000	10,000	10,000	10,000
General Fund Contribution PMP	141,800	141,800	41,800	-
General Fund Balance	300,000	300,000	150,000	150,000
Total Division Revenues	\$ 3,245,291	\$ 3,238,373	\$ 2,835,936	\$ 2,770,309

During 1998-1999, Measure I revenue was split 56% for Street Maintenance, 44% for Capital Projects. Beginning 1999-2000, all Measure I revenues were allocated to the PMP. Beginning 2010-2011, the Measure I revenue reverted to the previous 56%/44% allocation. Beginning in 2014-2015, City Council allocated 100% of Measure I revenues to maintenance activities. For more detailed information, see the Pavement Management Program located in CIP.

DEVELOPMENT SERVICES DEPARTMENT - STREET MAINTENANCE DIVISION - 5100

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ -
5112	Temporary	-	-	-	-
5118	Allotment	-	-	-	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	-	-	-	-
5131	PERS	-	-	-	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	-	-	-	-
5135	Life Insurance	-	-	-	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	-
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	-	-	-	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	30,000	-	-	7,500
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	8,500	8,500	7,900	8,500
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
5999	Transfer Out	-	-	-	-
9100	Sidewalk Transfer	10,000	10,000	10,000	10,000
9200	Capital Projects	566,800	566,800	466,800	366,800
9900	Contingency	-	-	-	-
Total		\$ 615,300	\$ 585,300	\$ 484,700	\$ 392,800

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Development Services
Division: Streets Maintenance - 5100

		Reason for Adjustment	Net Adjustment
5210	Professional Services	Reflects increase due to street sweeping fees.	\$ 7,500
9200	Capital Projects	Reduction in General Fund contribution to PMP.	(200,000)

DEVELOPMENT SERVICES DEPARTMENT - STREET DIVISION GAS TAX - 5100

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 352,055	\$ 353,277	\$ 260,600	\$ 281,085
5112	Temporary	22,000	22,000	12,135	16,000
5118	Allotment	68,985	68,985	67,805	59,130
5140	Auto Allowance	-	-	-	-
5120	Overtime	6,000	6,000	3,371	5,000
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	16,832	16,887	11,337	13,800
5131	PERS	61,610	61,824	46,864	50,869
5133	Unemployment	-	-	-	-
5134	Payroll Tax	6,788	6,806	5,584	5,439
5135	Life Insurance	1,575	1,575	607	1,350
5136	Vision	-	-	-	-
5137	Deferred Compensation	10,562	10,598	7,636	8,720
5145	Cell Phone Allowance	630	630	1,496	1,125
5201	Dues and Publications	1,225	1,225	1,225	1,225
5202	Postage	-	-	-	-
5203	Travel and Meetings	2,740	2,740	2,740	2,740
5205	Utilities	188,000	188,000	188,000	188,000
5206	Office Supplies	-	-	-	-
5207	Telephone	3,000	3,000	2,000	2,000
5208	Equipment Rental	4,500	4,500	2,200	2,500
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	209,150	209,150	132,500	152,300
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	17,000	17,000	16,200	17,000
5213	General Supplies	58,680	58,680	51,400	42,500
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	1,500	1,500	1,500	1,500
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	2,000	2,000	2,000	1,700
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	25,000	25,000	25,000	25,000
5223	Uniform Expense	2,400	2,400	2,400	3,150
5225	Animal Control	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	25,000	25,000	25,000	25,000
9200	Capital Projects	106,093	106,093	106,093	106,093
9500	Administrative Overhead	81,000	81,000	81,000	81,000
9900	Contingency	-	-	-	-
Total		\$ 1,274,323	\$ 1,275,870	\$ 1,056,693	\$ 1,094,226

MAJOR DIVISIONAL BUDGET CHANGES

Fund: Gas Tax Fund
Department: Development Services
Division: Gas Tax - 5100

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization.	\$ (106,064)
5207	Telephone	Reflects actual expenses.	(1,000)
5208	Equipment Rental	Reflects decrease due to reduction in equipment rentals.	(2,000)
5210	Professional Services	Reflects decrease due to reduction in professional services.	(56,850)
5213	General Supplies	Reflects decrease due to reduction in general supplies.	(16,180)
5220	Misc./Special Dept. Exp	Reflects decrease due to reduction in miscellaneous department expenses.	(300)
5223	Uniform Expense	Reflects proposed increase in boot allowance.	750

MAJOR FUNCTIONS

The City assumed responsibility for fire protection and paramedic services on July 1, 1999. Fire protection and paramedic services have been provided to the City through a contractual agreement with the California Department of Forestry and Fire Protection (CALFIRE). The City and the County Fire Department developed an agreement to provide similar services to Oak Glen and the unincorporated regions along the eastern boundaries of the City. The agreement with CAL FIRE was renewed in June 2015 for a five-year period. The agreement with County Fire is continuous until cancelled by either party. The administration of fire and paramedic services for Oak Glen is included in the agreement between the City and CAL FIRE.

The fire protection services are funded through an allocation of property taxes. The paramedic services are funded through a special assessment approved by the voters in 1987 and increased in 2004. Fire Protection and Paramedic services for Oak Glen are funded through the contract with the County of San Bernardino.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Placed Brush Engine 552 in service on July 4th 2019.
- ◆ New Type I Fire Engine replacement for ME-553 currently in build phase, estimated delivery October 2020.
- ◆ Awarded 2018 Homeland Security grant, replacing some vehicle extrication equipment.
- ◆ Red light traffic clearing technology (Opticom) installed and calibrated to reduce response times on medianed corridors.
- ◆ Enhanced outreach efforts including including open house, community engine dedication ceremony and City events.
- ◆ Continued outstanding partnerships with Police, Schools, and City, further developing CERT and YHS LPS programs.
- ◆ Further enhanced partnership with YCJUSD in development of LPS and STEM programs.
- ◆ Hired an additional Dispatcher position to reduce call processing and dispatch times at night.

MAJOR GOALS FOR 2020-2021

- ◆ Propose an increased level of service to include a 4th frontline piece of equipment, Paramedic Squad.
- ◆ Replace antiquated extrication equipment to keep pace with modern technologies.
- ◆ Remain engaged with EMD ad-hoc committee to see priority EMD dispatching to fruition at the countywide level.
- ◆ Earnestly seek any grant opportunities to offset costs for proposed increased level of service including SAFER grant.
- ◆ Earnestly seek any grant opportunities to offset costs for new and additional equipment including AFG grants.
- ❖ *Reduce response times citywide to all calls for service as close to 4 minutes as possible*

❖ *Indicates Customer Service-related goal.*



DEPARTMENT BUDGET SUMMARY

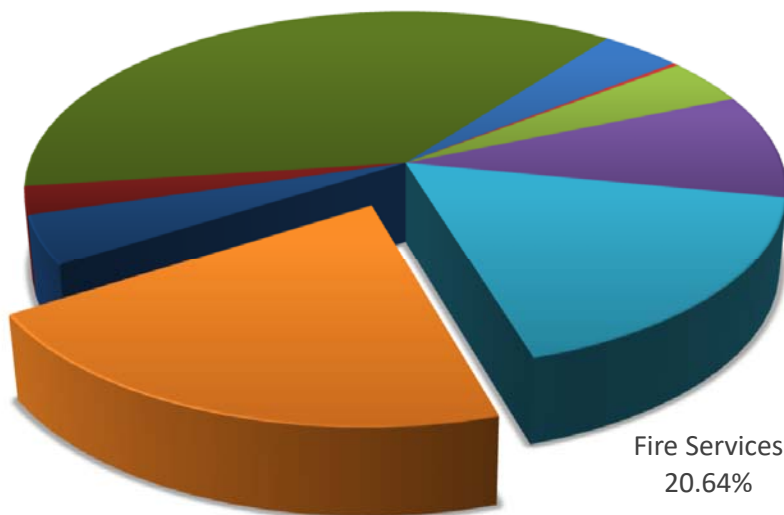
Fire Services

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Fire Protection Services	\$ 4,226,927	\$ 4,226,927	\$ 4,107,257	\$ 4,300,131
Paramedic Services	1,736,378	1,736,378	1,693,300	1,636,715
Oak Glen	55,580	55,448	51,165	60,690
Total Department Expenses	\$ 6,018,885	\$ 6,018,754	\$ 5,851,722	\$ 5,997,536

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Property Taxes, Fire	\$ 3,990,792	\$ 3,990,792	\$ 3,842,170	\$ 3,957,435
Paramedic Special Assessments	1,077,500	1,077,500	1,085,517	1,085,517
Transfer from Paramedic Fund Balance	350,000 ²	350,000 ²	350,000	-
Transfer from Fire Services Fund Balance	378,013 ³	378,013 ³	257,783	732,135 ²
Fire Plan Check	57,000	57,000	53,500	57,000
Interest	60,000	60,000	115,000	60,000
Misc. Revenue	50,000	50,000	230,902	50,000
Fire/Oak Glen	55,448	55,448	55,448	55,448
Total Department Revenues	\$ 6,018,753	\$ 6,018,753	\$ 5,990,320	\$ 5,997,535

	Fire	Paramedic	Total
Estimated Fund Balance as of June 30, 2019 ²	\$ 11,949,678	\$ 467,872	\$ 12,417,550
Amount of Outstanding Loan for Fire Station No. 3	(2,304,014)	-	(2,304,014)
Net Fund Balance	\$ 9,645,664	\$ 467,872	\$ 10,113,536
2019-2020 Revenues over (under) Expenses	(180,938)	(551,198)	(732,136)
Estimated Net Fund Balance as of June 30, 2020 ²	\$ 9,464,726¹	\$ (83,326)¹	\$ 9,381,400¹

GENERAL FUND SUMMARY



¹ Fund Balance reduced to reflect General Fund loan to Fire DIF Fund for construction of Fire Station No. 3.

² Includes reservation of Fire Services Fund Balance to cover the projected shortfall in the Fire Services and the Paramedic Fund

DIVISION BUDGET SUMMARY

Fire Services Department

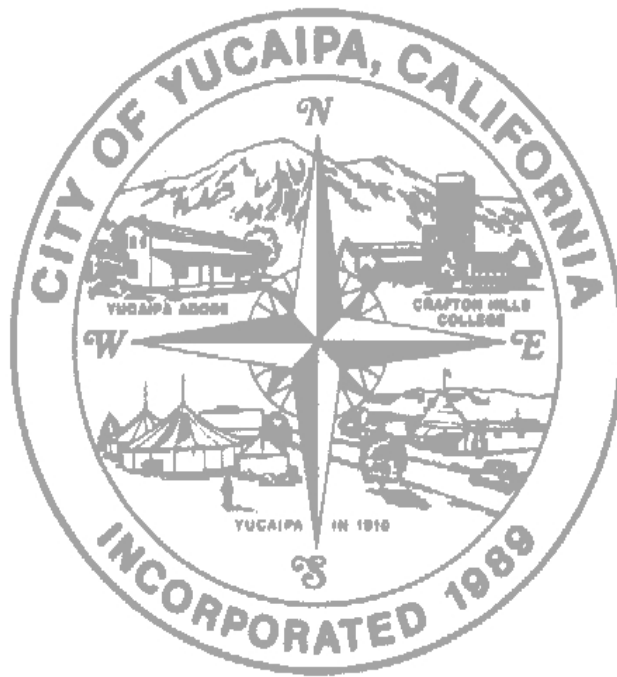
Fire Services - 7200

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 25,159	\$ 25,159	\$ 19,757	\$ -
Operating Expenses	4,067,768	4,067,768	3,963,500	4,276,131
Capital Outlay/Overhead/Contingency	134,000	134,000	124,000	24,000
Total Division Expenses	\$ 4,226,927	\$ 4,226,927	\$ 4,107,257	\$ 4,300,131

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Property Taxes--Fire	\$ 3,990,792	\$ 3,990,792	\$ 3,842,170	\$ 3,957,436
Fire Plan Check	57,000	57,000	53,500	57,000
Other (Grants and Misc.)	110,000	110,000	345,902	110,000
Transfer from Fire Services Fund Balance**	69,135	69,135	-	175,695
Total Division Revenues	\$ 4,226,927	\$ 4,226,927	\$ 4,241,572	\$ 4,300,131
*Net Revenues over Expenses	\$ -	\$ -	\$ 134,315	\$ -

* Any amount of actual revenues over expenses are set aside for future fire services obligations.

** Includes transfer from Fire Services Fund Balance to balance projected annual deficit.



FIRE SERVICES DEPARTMENT - FIRE SERVICES DIVISION - 7200

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 15,262	\$ 15,262	\$ 13,317	\$ -
5112	Temporary	-	-	-	-
5118	Allotment	3,285	3,285	3,422	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	2,500	2,500	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	687	687	463	-
5131	PERS	2,671	2,671	2,013	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	221	221	209	-
5135	Life Insurance	75	75	75	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	458	458	259	-
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	18,540	18,540	19,500	20,000
5206	Office Supplies	3,000	3,000	3,000	3,000
5207	Telephone	8,400	8,400	7,000	7,000
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	3,777,828	3,777,828	3,670,000	3,971,681
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	65,000	65,000	65,000	65,000
5213	General Supplies	4,000	4,000	4,000	4,000
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	20,000	20,000	20,000	20,000
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	10,000	10,000	14,000	17,500
5221	Printing and Advertising	1,000	1,000	1,000	1,200
5222	Equipment Maintenance	160,000	160,000	160,000	166,750
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
9500	Admin. Overhead	24,000	24,000	24,000	24,000
9100	Capital Outlay	100,000	100,000	100,000	-
9200	Capital Projects	-	-	-	-
9900	Contingency	10,000	10,000	-	-
Total		\$ 4,226,927	\$ 4,226,927	\$ 4,107,257	\$ 4,300,131

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Fire Services
Division: Fire Services - 7200

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Reflects elimination of salary and related expenses for an Accounting Assistant 0.25 FTE.	\$ (25,159)
5205	Utilities	Reflects actual expenses.	1,460
5207	Telephone	Reflects actual expenses.	(1,400)
5210	Professional Services	Reflects Schedule A costs, including anticipated salary raises and adjustments at top step personnel allocation as well as additional 0.5 Battalion Chief. Actual expenditures are anticipated to remain below budget estimate.	197,659
5220	Misc./Special Dept. Exp	Reflects increase for technological support services and large scale incident support expenses.	7,500
5221	Printing and Advertising	Reflects increase in Fire Safety and Inspection forms.	200
5222	Equipment Maintenance	Reflects increase in maintenance needs.	6,750
9100	Capital Outlay	Reflects decrease in Fire Capital Outlay.	(100,000)

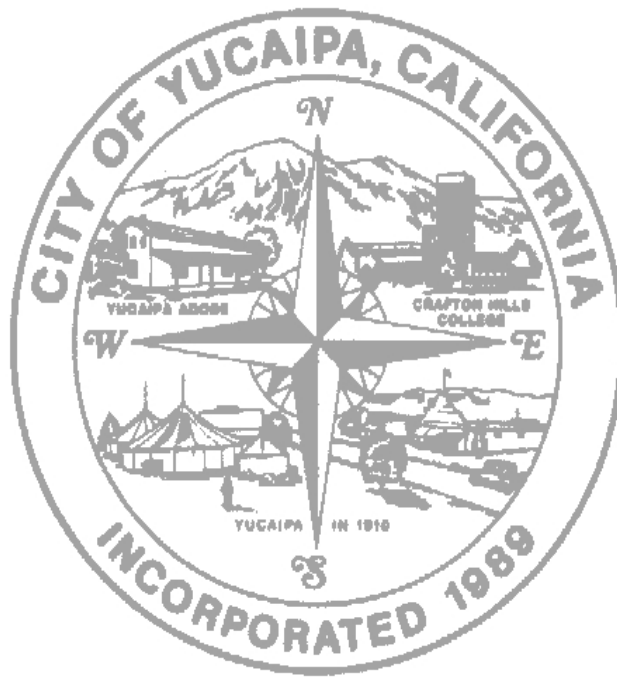
DIVISION BUDGET SUMMARY

Fire Services Department

Oak Glen - 7220

	Adopted Budget 2019-2020		Revised Budget 2019-2020		Estimated Actuals 2019-2020		Proposed Budget 2020-2021	
EXPENDITURES								
Salaries and Benefits	\$	-	\$	-	\$	-	\$	-
Operating Expenses		53,865		53,733		49,450		58,975
Capital Outlay/Overhead		1,715		1,715		1,715		1,715
Total Division Expenses	\$	55,580	\$	55,448	\$	51,165	\$	60,690
	Adopted Budget 2019-2020		Revised Budget 2019-2020		Estimated Actuals 2019-2020		Proposed Budget 2020-2021	
REVENUES								
Contract with San Bernardino County	\$	55,448	\$	55,448	\$	55,448	\$	55,448
Transfer from Fire Services Fund Balance*		-		-		-		5,242
Total Division Revenues	\$	55,448	\$	55,448	\$	55,448	\$	60,690
*Net Revenues over Expenses	\$	(132)	\$	-	\$	4,283	\$	-

* Includes transfer from Fire Services Fund Balance to balance projected annual deficit.



FIRE SERVICES DEPARTMENT - OAK GLEN DIVISION - 7220

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ -
5112	Temporary	-	-	-	-
5118	Allotment	-	-	-	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	-	-	-	-
5131	PERS	-	-	-	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	-	-	-	-
5135	Life Insurance	-	-	-	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	-
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	3,378	3,378	1,200	1,500
5206	Office Supplies	350	350	350	350
5207	Telephone	2,756	2,625	1,200	1,200
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	28,680	19,680	19,000	16,225
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	2,000	2,000	2,000	14,000
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	2,500	2,500	2,500	2,500
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	9,200	18,200	18,200	18,200
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	5,000	5,000	5,000	5,000
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
9500	Administrative Overhead	1,715	1,715	1,715	1,715
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 55,580	\$ 55,448	\$ 51,165	\$ 60,690

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Fire Services
Division: Oak Glen - 7220

		Reason for Adjustment	Net Adjustment
5205	Utilities	Reflects decrease in utility expenses at the Oak Glen Station.	(1,878)
5207	Telephone	Reflects decrease in telephone expenses at the Oak Glen Station.	(1,425)
5210	Professional Services	Reflects decrease in professional services in \$ order to increase supplies.	(3,455)
5213	General Supplies	Reflects increase for EMS and fire equipment.	12,000

DIVISION BUDGET SUMMARY

Fire Services Department

Paramedic Services - 7210

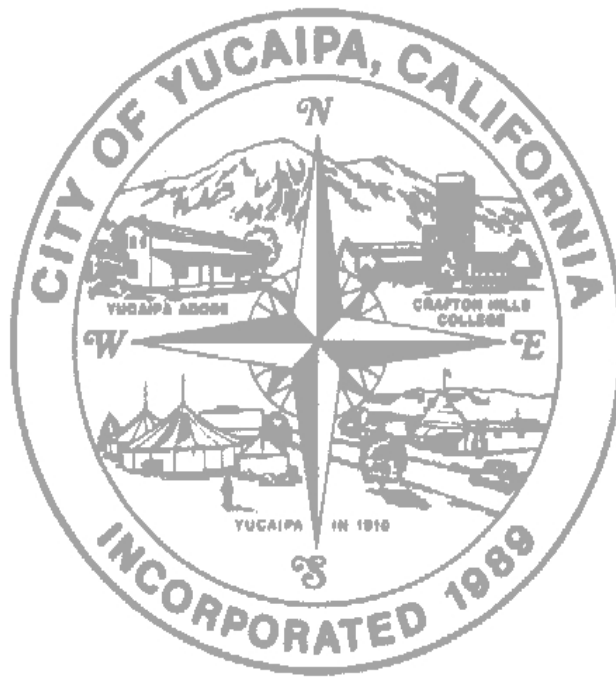
	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -
Operating Expenses	1,721,378	1,721,378	1,678,300	1,621,715
Capital Outlay/Overhead	15,000	15,000	15,000	15,000
Total Division Expenses	\$ 1,736,378	\$ 1,736,378	\$ 1,693,300	\$ 1,636,715

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Special Assessments	\$ 1,077,500	\$ 1,077,500	\$ 1,085,517	\$ 1,085,517
Transfer from Paramedic Fund Balance**	350,000	350,000	350,000	-
Transfer from Fire Services Fund Balance***	308,878	308,878	257,783	551,198
Total Division Revenues	\$ 1,736,378	\$ 1,736,378	\$ 1,693,300	\$ 1,636,715
Net revenues over expenses*	\$ -	\$ -	\$ -	\$ -

* Any amount of actual revenues over expenses are set aside for future paramedic obligations.

** Includes transfer from Paramedic Fund Balance.

*** Includes transfer from Fire Services Fund Balance to balance projected annual deficit.



FIRE SERVICES DEPARTMENT - PARAMEDIC SERVICES DIVISION - 7210

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ -
5112	Temporary	-	-	-	-
5118	Allotment	-	-	-	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	-	-	-	-
5131	PERS	-	-	-	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	-	-	-	-
5135	Life Insurance	-	-	-	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	-
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	1,000	1,000	1,000	1,000
5205	Utilities	-	-	-	-
5206	Office Supplies	-	-	-	-
5207	Telephone	6,300	6,300	6,300	6,300
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	1,693,078	1,693,078	1,650,000	1,589,415
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	20,000	20,000	20,000	24,000
5221	Printing and Advertising	1,000	1,000	1,000	1,000
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
9500	Admin. Overhead	10,000	10,000	10,000	10,000
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	5,000	5,000	5,000	5,000
Total		\$ 1,736,378	\$ 1,736,378	\$ 1,693,300	\$ 1,636,715

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Fire Services
Division: Paramedic Services - 7210

		Reason for Adjustment	Net Adjustment
5210	Professional Services	Reflects Schedule A costs, including anticipated salary adjustments at 90% of top step personnel allocation.	\$ (103,663)
5220	Misc./Special Dept. Exp	Reflects change in ICEMA inventory for consumables.	4,000

MAJOR FUNCTIONS

The Department of General Services is responsible for the administration of franchise agreements, solid waste and recycling, project management for the construction of City facilities, Information Systems, Community Activity Grants, special projects (as assigned) and the communication, marketing and promotion of City projects, programs and services through digital media outlets. The Department Director also provides oversight to the Administrative Services and Community Services Departments and serves as the acting City Manager when designated.

Other Department functions include the implementation of all statutory City Clerk functions (including the preparation of City Council agendas and legislative proceedings, FPPC Filing Officer, City Municipal Elections Official, records management, maintaining and publishing the City's Municipal/Development Code and ensuring compliance with federal, state and local statutes and regulations), and duties associated with the administration of the City's Mobilehome Rent Stabilization Program and the Annual Mobilehome Permit to Operate.

The Department strives for excellence in customer service, providing services, programs and opportunities that improve the quality of life for Yucaipa residents.

MAJOR ACHIEVEMENTS FOR 2019-2020

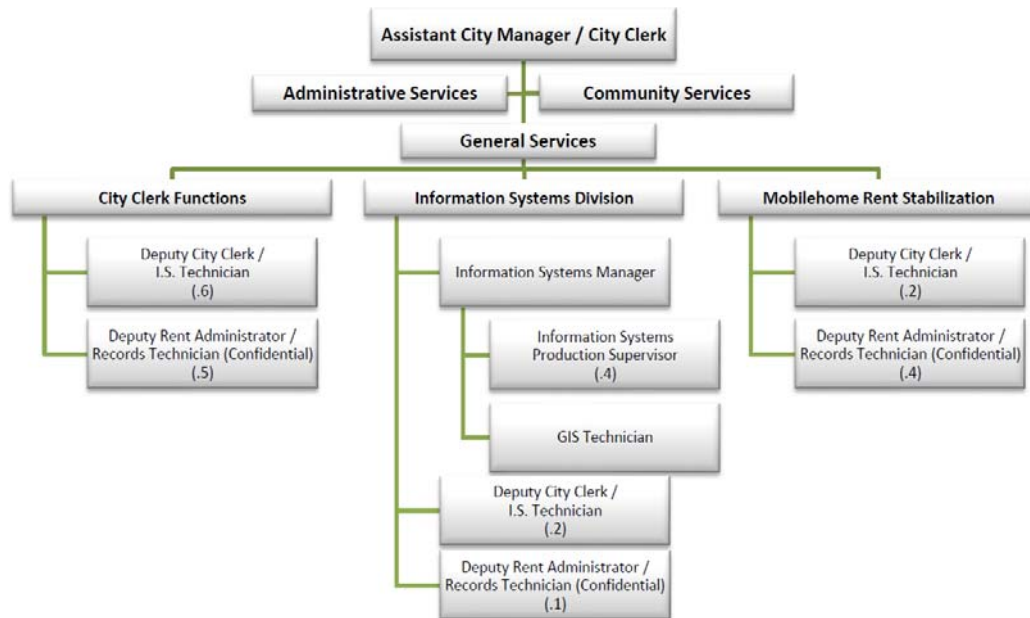
- ◆ Provided regulatory oversight to the City's 41 mobilehome parks, which included processing annual registrations, annual CPI rent increase applications, permits to operate applications, completed the Mobilehome Rent Stabilization Program Biennial Review and administered the Valley View Meet and Confer Special Rent Adjustment and application before the Mobilehome Rent Review Commission.
- ◆ Conducted two Mobilehome Residents & Park Owners Education Conferences (8.28.19 and 1.30.20).
- ◆ In collaboration with community partners, County and local franchising agencies provided two Shred-It events, six blood drives, a Household Hazardous and E-Waste event and provided on-going coordination of the Military Banner and Crafton Hills College Banner Program.
- ◆ Administered the Fiscal Year 2019/20 Community Activity Grant Program that provided 19 in-kind and 5 financial awards to local non-profit organizations, Department of Conservation Grant and Used Oil Grant.
- ◆ Planned, coordinated and conducted the March 2020 Special Municipal Election (Measure E) in accordance with federal and state laws. Successfully administered all social media content and outreach efforts pertaining to Measure E.
- ◆ Completed the destruction of City records (124 boxes), processed 179 documents with the San Bernardino County Records Office and responded to 180 public information requests.

MAJOR GOALS FOR 2020-2021

- ◆ Update the City Council Candidate Handbook and plan, coordinate and conduct the November 2020 District municipal election in accordance with federal and state laws.
- ◆ Continue to improve existing services and develop policies to meet the expected as well as anticipated needs of the community.
- ◆ Continue to enhance quality communication and marketing, both internally and externally, utilizing a variety of platforms such as the website, social media, and print to promote City services and programs.
- ◆ Implement an automated public records request program in order to increase efficiency, accelerate processing time, improve accountability and increase paperless processes

PERFORMANCE MEASURES***Focus on Customer Service***

- ◆ Complete Candidate Handbooks by July 10, 2020, conduct nomination period July 13 - August 7, 2020, Election Day November 3, 2020.
- ◆ Provide resources and responses to resident's needs in a professional, courteous, transparent, and efficient manner.
- ◆ Utilize analytical reports and statistics to measure outreach efforts to enhance communication and marketing.
- ◆ Streamline the process and keep the requestor in the loop creating a better customer service experience.



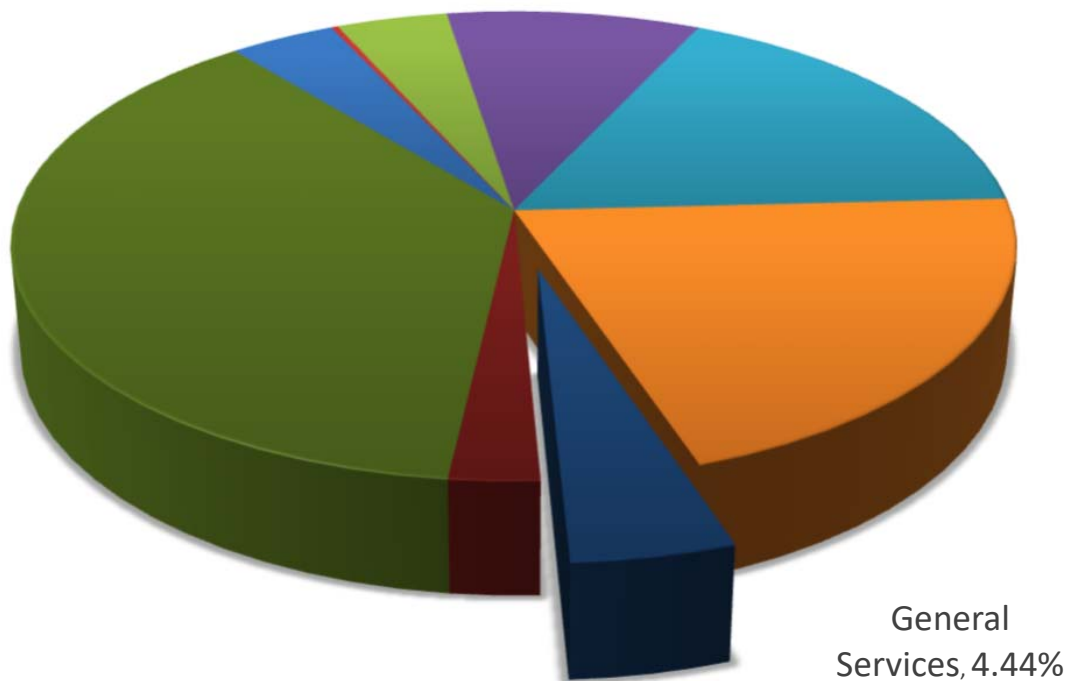
DEPARTMENT BUDGET SUMMARY

General Services

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
General Services	\$ 290,078	\$ 298,580	\$ 286,172	\$ 305,178
Mobilehome Rent Stabilization	233,100	293,089	285,482	257,302
Information Systems	546,523	564,207	513,051	726,219
Total Department Expenses	\$ 1,069,701	\$ 1,155,875	\$ 1,084,705	\$ 1,288,699

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Rent Control Registration	\$ 235,534	\$ 235,534	\$ 235,534	\$ 208,789
Mobilehome Permit to Operate	36,646	36,646	36,646	36,145
Total Department Revenues	\$ 272,180	\$ 272,180	\$ 272,180	\$ 244,934

GENERAL FUND BUDGET



GENERAL SERVICES - 1300

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 171,548	\$ 178,272	\$ 173,387	\$ 189,836
5112	Temporary	8,300	8,300	8,296	7,000
5118	Allotment	20,367	20,367	20,366	21,681
5140	Auto Allowance	1,650	1,650	1,650	1,650
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	8,093	8,396	5,451	9,149
5131	PERS	30,021	31,198	27,647	34,355
5133	Unemployment	-	-	-	-
5134	Payroll Tax	3,754	3,851	3,851	4,540
5135	Life Insurance	465	465	188	495
5136	Vision	-	-	-	-
5137	Deferred Compensation	5,146	5,348	5,201	5,889
5145	Cell Phone Allowance	248	248	-	248
5201	Dues and Publications	325	325	325	825
5202	Postage	-	-	-	-
5203	Travel and Meetings	3,500	3,500	3,500	3,050
5205	Utilities	-	-	-	-
5206	Office Supplies	1,700	1,700	1,700	1,500
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	3,000	3,000	3,000	3,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	15,000	15,000	15,000	15,000
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	12,000	12,000	11,650	2,000
5221	Printing and Advertising	4,960	4,960	4,960	4,960
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
5999	Transfer Out	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 290,078	\$ 298,580	\$ 286,172	\$ 305,178

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: General Services
Division: General Services - 1300

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization and labor reallocations.	\$ 16,748
5201	Dues and Publications	Reflects increase of necessary membership dues.	500
5203	Travel and Meetings	Reflects decrease in travel and meeting attendance.	(450)
5206	Office Supplies	Reflects decrease in office supplies.	(200)
5220	Misc./Special Dept. Exp	Reflects transfer of CERT/Neighborhood Watch expenses to City Manager	\$ (10,000)

Within the budget for the Department of General Services/City Clerk are costs for professional services and personnel costs associated with the administration of the City's Rent Stabilization Ordinance and Administrative Rules and Procedures. To address the costs associated with the administration of the program, annual registration fees are collected for all spaces under rent control on an annual basis.

On September 10, 2007, the City Council took action to approve a formula that addressed the cumulative deficit and the ongoing annual costs associated with the program. The approved formula is based on a three-year rolling cost average and includes a plan to eliminate any accumulated deficit over a three-year period.

On an annual basis, city staff calculates the revenues and expenses using the approved formula and returns to Council each September to propose the registration fee to be implemented January 1st of each year.

Calculation of Monthly Registration Fees for the 2021 Annual Park Registrations*

		Monthly Cost per space
Average three year annual cost used in September 2019 (includes actual expenditures for fiscal years 2017-18, 2018-19 plus projected expenditures for fiscal year 2019-20.)	229,198	6.470
Subsequent year projected surplus (deficit) for fiscal year 2020-21**	12,354	0.350
Reconciliation of previous years' actual balance/deficit		(0.920)
Amount necessary to collect for each rent control space for fiscal year 2020-21.		\$ 5.90

* Registrations due by January 31 of each year.

** Estimated as of September 2019.

MOBILEHOME RENT CONTROL SPACE HISTORY

Fiscal Year	No. of Spaces Subject to Rent Control		Registration Fees Collected
2014-2015	3,043	1	134,924
2015-2016	3,000	2	124,088
2016-2017	3,000	3	146,889
2017-2018	2,975	4	162,854
2018-2019	2,956	5	178,984
2019-2020*	2,949	6	192,906
2020-2021*	2,949	7	192,906
Revenues (Estimated revenue to be Collected during F/Y 2020-2021 is for 2021 Annual Registration)			\$ 192,906
Expenditures:			
Personnel:			
Assistant City Manager / Rent Administrator, 40%		\$	106,204
Deputy Rent Administrator / Records Technician, 40%			44,289
Deputy City Clerk / Info. Svcs. Tech., 20%			24,026
Temporary			15,140
Overhead			42,035
Office Supplies			800
Legal/Professional Services Expenses			71,000
Processing PTO			(36,145)
Total Budgeted Expenses for 2020-2021		\$	267,349
FY 2019-2020 Revenues over Expenses			\$ (74,443)
(Deficit will be factored into Council approved annual rent control model)			
Mobilehome permit to operate revenue		\$	36,145
Estimated costs to process permits to operate			(36,145)
Net revenues over expenses		\$	-

1 Decrease in Registration Fees from \$4.38 to \$3.72 per month, per rent control space using 3-year rolling average formula (Resolution No. 2014-55).

2 Decrease in Registration Fees from \$3.72 to \$3.48 per month, per rent control space using 3-year rolling average formula (Resolution No. 2015-52).

3 Increase in Registration Fees from \$3.48 to \$4.12 per month, per rent control space using a 3-year rolling average formula (Resolution No. 2016-45).

4 Increase in Registration Fees from \$4.12 to \$4.62 per month, per rent control space using a 3-year rolling average formula (Resolution No. 2017-41)

5 Revenue for 2018-2019 Registration Fees was calculated at an estimated rate of \$5.46 per month for a total of \$178,984 (Resolution No. 2018-43)

6 Revenue for 2019-2020 Registration Fees is calculated at an estimated rate of \$5.90 per month for a total of \$192,906 (Resolution No. 2019-34)

7 Revenue for 2020-2021 Registration Fees is calculated at an estimated rate of \$5.90 per month for a total of \$192,906

*Estimated revenue being collected during F/Y 2020-2021 for the 2021 Annual Registration

GENERAL SERVICES DEPARTMENT - MOBILEHOME RENT STABILIZATION DIVISION - 1310

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 116,326	\$ 120,666	\$ 117,681	\$ 121,832
5112	Temporary	-	-	-	13,500
5118	Allotment	11,946	11,946	11,947	13,140
5140	Auto Allowance	1,200	1,200	1,200	1,200
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	5,235	5,430	3,526	6,277
5131	PERS	20,357	21,116	18,853	22,048
5133	Unemployment	-	-	-	-
5134	Payroll Tax	2,266	2,329	2,326	3,246
5135	Life Insurance	300	300	116	300
5136	Vision	-	-	-	-
5137	Deferred Compensation	3,490	3,620	3,530	3,780
5145	Cell Phone Allowance	180	180	-	180
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	800	800	800	800
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	71,000	125,502	125,502	71,000
5210	Professional Services	-	-	-	-
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	-	-	-	-
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 233,100	\$ 293,089	\$ 285,482	\$ 257,302

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: General Services
Division: Mobilehome Rent Stabilization - 1310

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of Citywide reorganization and labor reallocations.	\$ 18,715

MAJOR FUNCTIONS

The Information Systems Division is responsible for ensuring the City's information technology resources are effectively managed and used as key organizational tools in improving productivity, customer service, and public access to City information. This division is also responsible for developing and implementing long-range goals, policies, and standards for acquiring, maintaining, and achieving full use of information technology resources; and to provide ongoing support, maintenance, and training for computers and related peripherals. The goal of the division is to facilitate innovative and creative technological solutions, enabling City staff to perform more efficiently and timely, and provide the citizens and businesses access to information and City services anyplace, anytime, anywhere, to achieve better access to information, programming and services.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Added GIS Technician full time position
- ◆ Completed Windows 10 Upgrades to 70 workstations
- ◆ Moved all City file server shares to Cloud based SharePoint
- ◆ Completed Information Systems Strategic Plan
- ◆ Upgraded network at Community Center and Senior Center
- ◆ Implemented GeoFence Phase VI Cameras and ALPRS

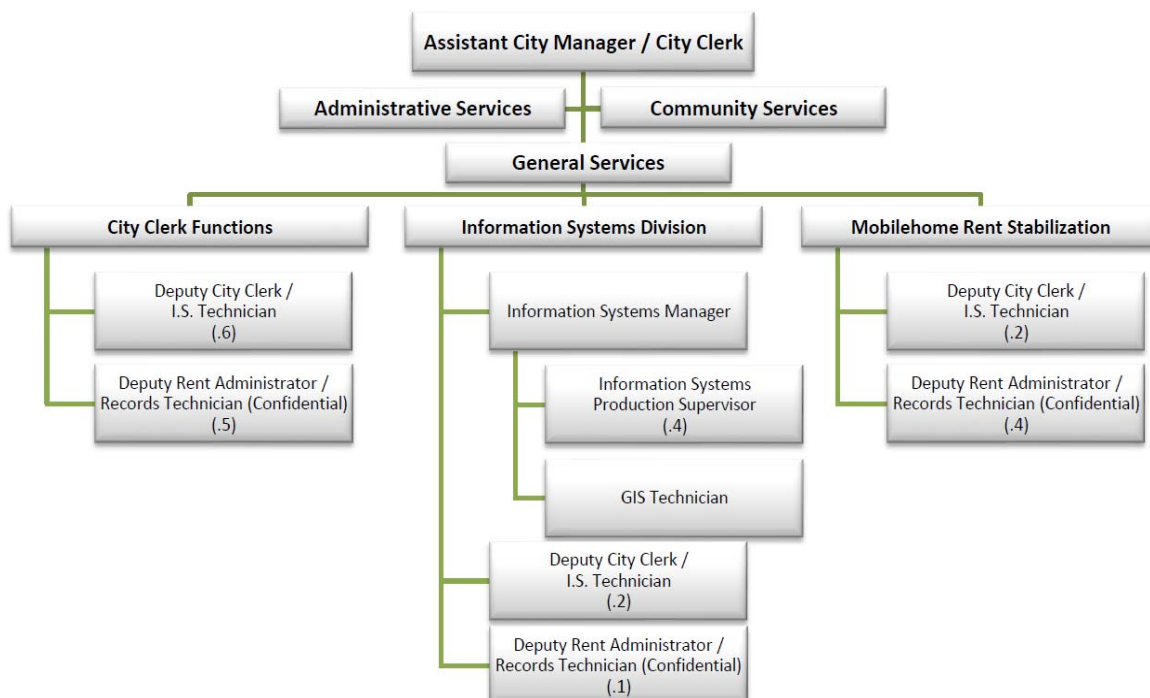
MAJOR GOALS FOR 2020-2021

- ◆ Begin enterprise system implementation.*
- ◆ Improve Laserfiche use and practices*
- ◆ Begin Improving best practices as outlined in the ISSP
- ◆ Upgrade Internet Bandwidth
- ◆ Decrease phone costs
- ◆ Apply for the "MISAC Quality in IT Practices Award"

PERFORMANCE MEASURES**Focus on Customer Service**

- ◆ Finance will likely be the first phase. Some of the measures will be streamlined processes, better reporting, integration with other City applications, AP and AR processing, digital workflows, public portal/online pay, mobile applications, and a much better user experience.
- ◆ Add more business processes to the Laserfiche system. Implement retention policy, create workflow integrations with finance, add e-signature integration.
- ◆ Continue implementing ITIL and COBIT Frameworks, improve user training, implement password rules, document more policies and procedures.
- ◆ City Hall from 50MB to 1GB and Incubator from 30MB to 50MB
- ◆ Audit telephone billings to identify areas where analog lines can be replaced with VOIP and/or cellular service to reduce annual costs.
- ◆ Selected for the "MISAC Quality in IT Practices Award"

*Contingent upon approval of Service Level Option (SLO).



DIVISION BUDGET SUMMARY**General Services Department****Information Systems Division - 1320**

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 228,388	\$ 240,572	\$ 196,966	\$ 361,718
Operating Expenses	318,135	323,635	316,085	364,501
Capital Outlay	-	-	-	-
Total Division Expenses	\$ 546,523	\$ 564,207	\$ 513,051	\$ 726,219

GENERAL SERVICES DEPARTMENT - INFORMATION SYSTEMS DIVISION - 1320

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 138,984	\$ 147,979	\$ 130,710	\$ 226,598
5112	Temporary	27,600	27,600	19,940	31,200
5118	Allotment	20,247	21,039	19,241	36,135
5140	Auto Allowance	150	150	150	150
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	7,424	7,829	2,518	11,949
5131	PERS	24,322	25,896	16,358	41,008
5133	Unemployment	-	-	-	-
5134	Payroll Tax	4,583	4,713	4,095	6,171
5135	Life Insurance	435	453	19	825
5136	Vision	-	-	-	-
5137	Deferred Compensation	4,170	4,439	3,844	7,030
5145	Cell Phone Allowance	473	473	90	653
5201	Dues and Publications	4,150	4,150	4,150	450
5202	Postage	-	-	-	-
5203	Travel and Meetings	9,550	9,550	2,000	4,800
5205	Utilities	-	-	-	-
5206	Office Supplies	-	-	-	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	30,000	35,500	35,500	30,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	6,000	6,000	6,000	6,000
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	268,435	268,435	268,435	323,251
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 546,523	\$ 564,207	\$ 513,051	\$ 726,219

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: General Services
Division: Information Systems - 1320

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Net result of anticipated COLA, change in PERS \$ contribution rate.	121,146
5201	Dues and Publications	Reflects decrease in required resources.	(3,700)
5203	Travel and Meetings	Reflects decrease in travel and conferences.	(4,750)
5210	Professional Services	Net result of network and infrastructure support services.	(5,500)
5222	Equipment Maintenance	Reflects increases in a variety of annual information technology related services.	54,816

NON-DEPARTMENT

MAJOR FUNCTIONS

This section of the budget was created to account for those items that are not directly associated with any specific department. These are items such as lease payments, Citywide dues and publications, postage, etc. Also included in this section is the amount set-aside annually for new equipment and equipment replacement.

The Non-Department budget also includes Not-For-Profit Funding. FY 20/21 allocations include:

Contribution to Chamber of Commerce Operations	\$	27,500
<i>Chamber of Commerce FY 20/21 funding advanced in FY 19/20</i>		(27,500)
Interfaith		3,000
Veterans Day Ceremony (Cali-Caipa Nooners Lions Club)		500
YAPS		10,000
Family Services Association Riverside - Senior Nutrition		8,500
Family Services Association Redlands - Yucaipa Outreach		5,000
Christmas Parade (Rotary Club)		1,000
Total Not-For-Profit Funding FY20/21 *	\$	28,000

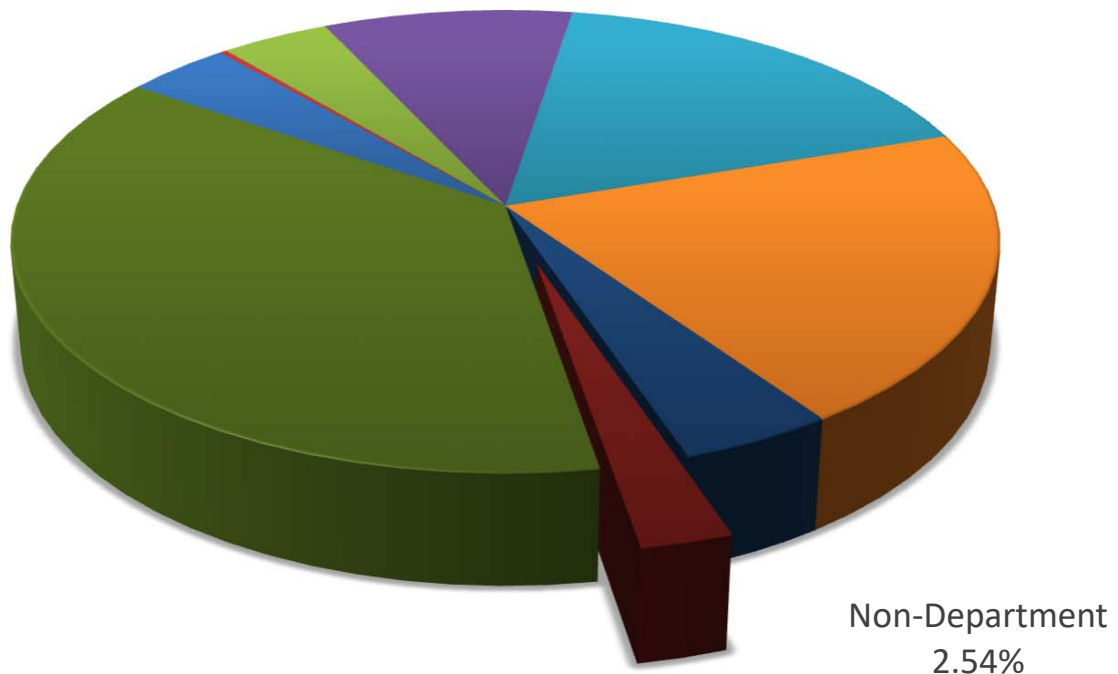
* All in-kind requests will continue to process through the Community Activity Grant (CAG).

DEPARTMENT BUDGET SUMMARY

Non-Department - 1900

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ 100,000	\$ -	\$ -	\$ 100,000
Self Insurance	210,000	210,000	210,000	210,000
Operating Expenses	372,960	372,985	372,985	253,486
Contingency	100,000	74,830	74,830	100,000
Capital Outlay	90,000	90,000	90,000	75,000
Capital Projects	-	-	-	-
Total Department Expenses	\$ 872,960	\$ 747,815	\$ 747,815	\$ 738,486

GENERAL FUND BUDGET



NON-DEPARTMENT - 1900

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 100,000	\$ -	\$ -	\$ 100,000
5112	Temporary	-	-	-	-
5118	Allotment	-	-	-	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	210,000	210,000	210,000	210,000
5130	Worker's Compensation	-	-	-	-
5131	PERS	-	-	-	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	-	-	-	-
5135	Life Insurance	-	-	-	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	-
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	37,699	37,724	37,724	37,724
5202	Postage	20,000	20,000	20,000	20,000
5203	Travel and Meetings	7,500	7,500	7,500	7,500
5205	Utilities	73,202	73,202	73,202	55,002
5206	Office Supplies	-	-	-	-
5207	Telephone	12,360	12,360	12,360	12,360
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	36,500	36,500	36,500	72,500
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	3,400	3,400	3,400	3,400
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	65,299	65,299	65,299	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	8,000	8,000	8,000	8,000
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	9,000	9,000	9,000	9,000
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	100,000	100,000	100,000	28,000
9100	Capital Outlay	90,000	90,000	90,000	75,000
9200	Capital Projects	-	-	-	-
9900	Contingency	100,000	74,830	74,830	100,000
Total	\$	\$ 872,960	\$ 747,815	\$ 747,815	\$ 738,486

MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Non-Department - 1900

		Reason for Adjustment	Net Adjustment
5110-5145	Salaries and Related Expenses	Reflects restoration of resources for \$ organizational enhancements, as may become necessary.	100,000
5210	Professional Services	Reflects increase for fire hazard abatement.	36,000
5217	Building Repair and Maintenance	Maintenance expenses moved to Parks & Facilities Maintenance (5700)	(65,299)
5401	Not-For-Profit Funding	Reflects decrease due to some FY 20/21 funding being advanced in FY 19/20 and a reduction in overall funding.	(72,000)
9100	Capital Outlay	Reflects decrease in contribution to Capital Outlay.	(15,000)

MAJOR FUNCTIONS

Address crime and improve quality of life through the delivery of constitutional and effective law enforcement services, and to do so in a way that reflects the values of the community we serve. Law enforcement services are provided to the City of Yucaipa by the San Bernardino County Sheriff's Department through contractual agreement.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ In an effort to provide enhanced specialized law enforcement, the Yucaipa Police Department sought and was awarded grant funding to participate in tobacco education and enforcement programs. This grant will provide funding to educate the public and tobacco retailers about tobacco laws and conduct enforcement targeting sales of tobacco to minors by licensed retailers.
- ◆ In support of the goal of continuing to improve communications with the residents, the Yucaipa Police Department continued to increase our social media presence and engagement, increasing our Facebook followership from approximately 5,900 on January 1, 2019 to approximately 8,800 on December 31, 2019. The #YucaipaPD Instagram account, created in 2018, currently has over 3,000 followers. Yucaipa Police Department also joined the Ring Neighbors social media portal during 2019 and has used Ring video as an investigate tool in several cases. In "person to person" communication, Yucaipa Police Department staff continued to engage with the public through one Coffee with a Cop event, one "Pops with Cops" event (meeting kids and families at a park with popsicles), several summer "Read-Along" events at the library and numerous community breakfasts and lunches at diverse locations including Rotary, the Chamber of Commerce and senior living facilities.
- ◆ In support of the goal of obtaining updated law enforcement technology, the Yucaipa Police Department purchased and deployed new traffic enforcement lasers, added ALPR cameras to one patrol vehicle and worked with city staff on selecting intersections for the installation of additional fixed ALPR cameras, several of which are in the process of being installed.
- ◆ This year the Police Department has partnered with other city departments to participate in inspections of mobile home parks. The Sheriff's Service Specialist who supervises our Crime Free Multi-Housing program and our Quality of Life deputy both participate in these inspections. This engagement has led to greater communication with park managers in an effort to reduce crime and improve conditions and residents.

MAJOR GOALS & CHALLENGES FOR 2020-2021

- ◆ Increase sworn patrol staffing to improve law enforcement capabilities and reduce call response times.
- ◆ In response to community concerns about crime and public safety in the Uptown area, Yucaipa Police Department will look for new and innovative ways to increase the public's perception of safety in this area.
- ◆ In coordination with Yucaipa Performing Arts Center (YPAC) staff, Yucaipa Police Department will help to develop active shooter and critical incident response plans for the YPAC.
- ◆ In response to concerns about youth access to alcohol, the Yucaipa Police Department will seek to obtain funding to support specialized law enforcement operations targeting Bureau of Alcoholic Beverage Control law violations.
- ◆ The Yucaipa Police Department will continue to seek funding sources to increase the deployment of ALPR technology on Department patrol vehicle.

PERFORMANCE MEASURES***Focus on Customer Service***

- ◆ In support of the goal of increasing staff, we will work with city staff to identify funding for the addition of sworn personnel to the contract.

In support of the goal of increasing the public's perception of safety in the Uptown area, the Police Department will work with city staff on adding additional fixed cameras in the Uptown area. We will continue to conduct high-visibility, area specific enforcement throughout Uptown using all available patrol resources, including patrol on foot, bicycle and in patrol cars. Also, we will seek funding for electric assisted police patrol bicycles.

In support of the goal of assisting YPAC staff with development of an active shooter and critical incident response plan, the Police Department will conduct a security assessment of the YPAC and deliver active shooter training to YPAC and city staff.

- ◆ In support of the goal of obtaining funding for ABC law enforcement, the Yucaipa Police Department will apply for a Bureau of Alcoholic Beverage Control grant.
- ◆ In support of the goal of obtaining additional vehicle mounted ALPR cameras, the Yucaipa Police Department will seek Homeland Security Grant Program (HSGP) funding for the purchase and installation of such technology.

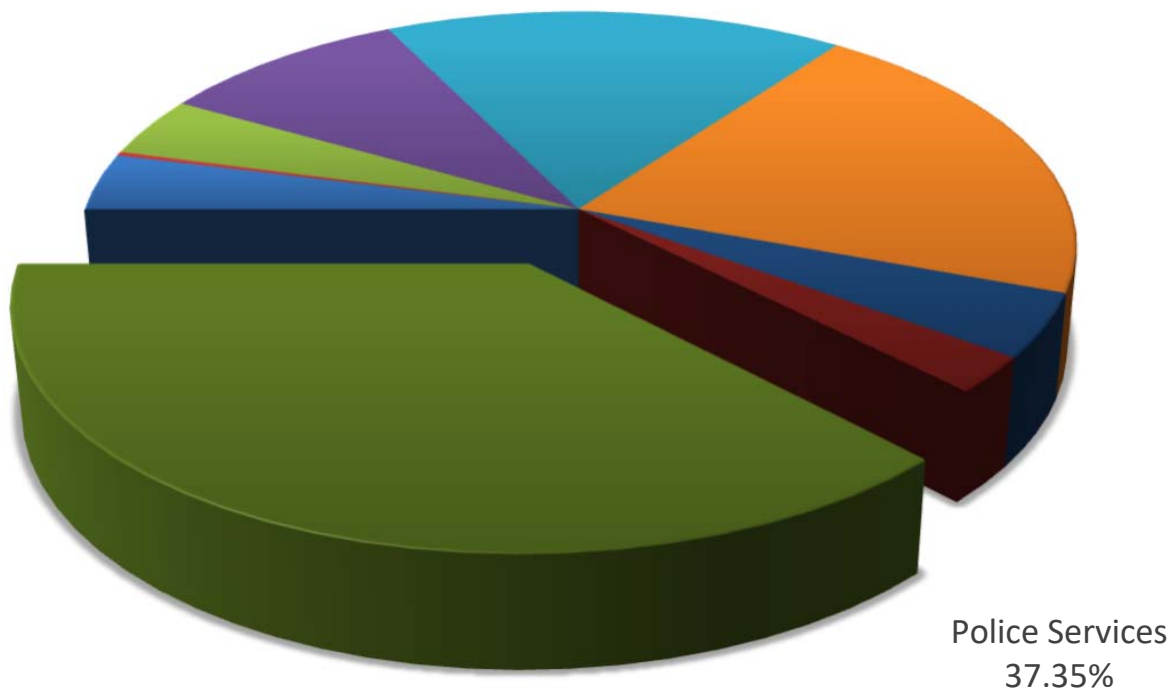
DEPARTMENT BUDGET SUMMARY

Police Services - 7100

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Salaries and Benefits	\$ -	\$ -	\$ -	-
Operating Expenses	10,086,945	10,211,945	10,211,945	10,852,369
Capital Outlay	-	-	-	-
Total Department Expenses	\$ 10,086,945	\$ 10,211,945	\$ 10,211,945	\$ 10,852,369

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Miscellaneous	\$ 125,000	\$ 125,000	\$ 95,000	\$ 125,000
Total Department Revenues	\$ 125,000	\$ 125,000	\$ 95,000	\$ 125,000

GENERAL FUND SUMMARY



POLICE SERVICES - 7100

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ -
5112	Temporary	-	-	-	-
5118	Allotment	-	-	-	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	-	-	-	-
5131	PERS	-	-	-	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	-	-	-	-
5135	Life Insurance	-	-	-	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	-
5145	Cell Phone Allowance	-	-	-	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	36,050	36,050	36,050	36,050
5206	Office Supplies	-	-	-	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	9,931,718	10,056,718	10,056,718	10,697,142
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	46,870	46,870	46,870	46,870
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	72,307	72,307	72,307	72,307
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Community Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 10,086,945	\$ 10,211,945	\$ 10,211,945	\$ 10,852,369

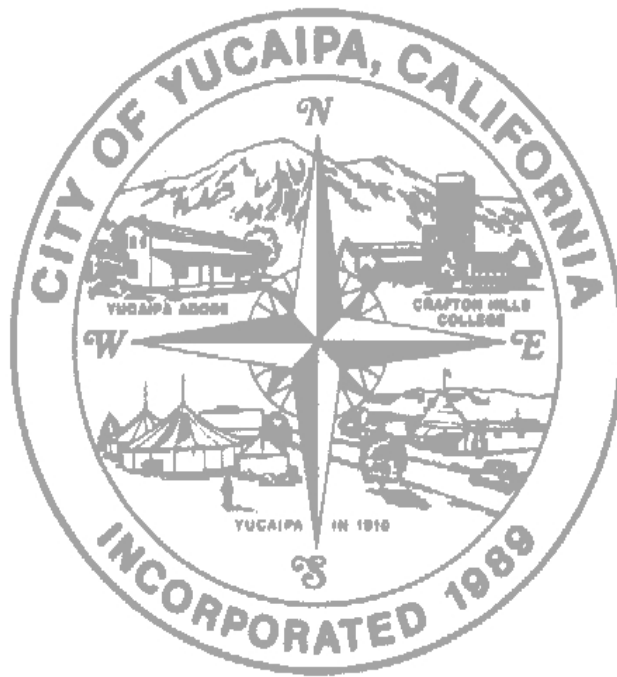
MAJOR DIVISIONAL BUDGET CHANGES

Fund: General Fund
Department: Police Services - 7100

		Reason for Adjustment	Net Adjustment
5210	Professional Services	Net change in increased Schedule A costs and elimination of one Sheriff's Services Specialist.	640,424

SPECIAL REVENUE FUND SUMMARY

FUND	Estimated Fund Balance 6/30/2020	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 6/30/2021
Special Revenue Funds:				
Asset Forfeiture	\$ 29,436	\$ 1,500	\$ 5,000	\$ 25,936
Business Improvement District	34,954	41,294	41,294	34,954
Energy Independence Program	-	65,000	65,000	-
Gas Tax Fund	108,275	1,443,209	1,142,628	408,856
Household Hazardous Waste	(9,553)	69,000	75,319	(15,872)
Landscape and Lighting Maintenance	2,196,960	865,861	865,861	2,196,960
Law Enforcement Grant	-	175,000	175,000	-
Lease Fund	40,000	38,000	66,000	12,000
Measure I	1,991,325	800,400	800,300	1,991,425
Paramedic Zone	-	1,636,715	1,636,715	-
Used Oil Grant	21,349	14,000	14,000	21,349
Vehicle Fines	-	16,500	16,500	-
Total	\$ 4,412,746	\$ 5,166,478	\$ 4,903,617	\$ 4,675,607

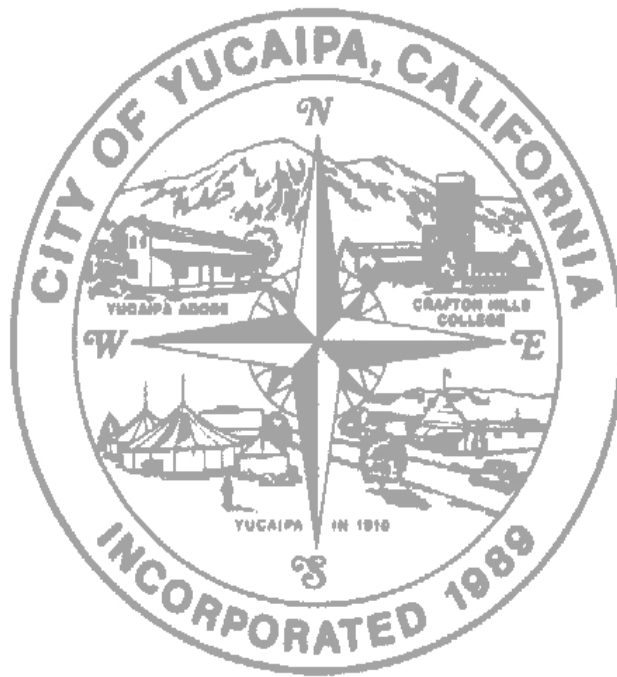


SPECIAL REVENUE FUNDS - ASSET FORFEITURE

The Asset Forfeiture Fund is a special revenue fund established for the purpose of accounting for funds received as proceeds from the sale of assets seized during drug raids. Expenditures are restricted to use for "programs relating to drug enforcement activity".

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 6/30/2020	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 6/30/2021
\$ 29,436	\$ 1,500	\$ 5,000	\$ 25,936



SPECIAL REVENUE FUNDS - BUSINESS IMPROVEMENT DISTRICT

On March 25, 1996, Council entered into a Memorandum of Understanding (MOU) with the Yucaipa Uptown Business Association to facilitate the formation of a Property and Business Improvement District (PBID) (District #1) whereby business and/or property owners would assume responsibility for the operation and maintenance costs associated with Phase I of the Uptown Improvements. District #1 provides a funding mechanism to collect assessments and secure funding for the maintenance costs within District #1. Pursuant to District #1 Engineer's Report, 27 property owners receive direct benefits from the improvements and they are each assessed an amount pursuant to a formula which includes a flat rate, linear frontage, square feet of land and square feet of building. The average property owner within the BID pays approximately \$100 per year. The amount may escalate annually depending upon the change in the CPI, not to exceed three percent per year, upon the approval of the Association's Board of Directors.

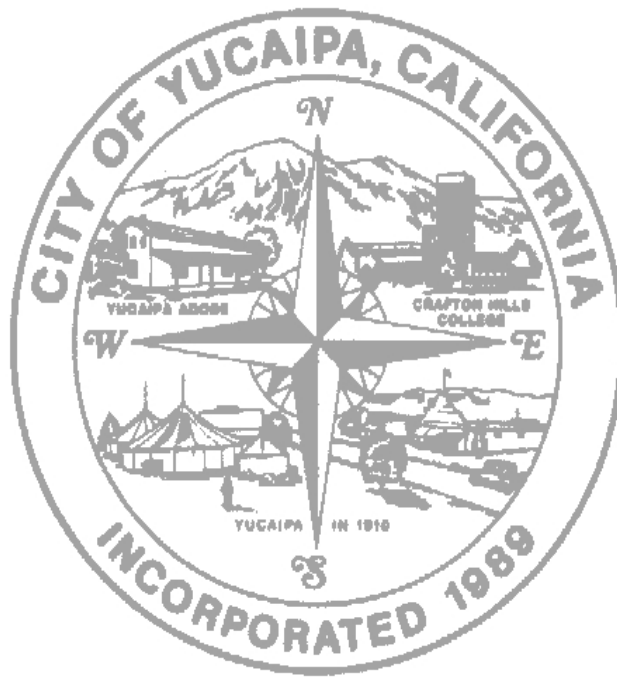
District #1 was originally approved for five years through June 30, 2002. District #1 can be extended pursuant to such conditions as they exist at the time of extension. District #1 was extended on July 22, 2002 effective July 1, 2002 through June 30, 2012. District #1 was extended again on August 27, 2012 effective July 1, 2012 through June 30, 2022. The annual budget for District #1 is expected to be \$6,806 for FY 2018-2019.

On July 13, 2009, the City Council adopted Resolution No. 2009-16 establishing Yucaipa Village Square Management District #2, effective with 2009-2010. Assessments were levied for the first time in FY 2011-2012 in anticipation of the completion of the Uptown Streetscape improvements. The District includes 83 properties fronting the four blocks of Yucaipa Boulevard between 2nd Street and Bryant Street. The annual assessments may be increased by an amount not to exceed five percent per year, as approved annually by the Association's Board of Directors. The revenues will be used to pay the costs associated with lighting and irrigation utilities in conjunction with the streetscape project. District #2 was renewed by a successful vote of the affected property owners on August 11, 2014, effective July 1, 2014 through June 30, 2024. The annual budget for District #2 is proposed to be \$29,814 for FY 2018-2019.

On February 18, 2016, the Board of Directors voted unanimously to participate in the City's LED Light Conversion program to replace lights in the Uptown. This resulted in a decrease in the Fund Balance by the amount of \$13,137. In FY 2016-2017, the Business Improvement District Plan was amended to include costs of security services, to be shared by the City.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Estimated Fund Balance 06/30/21
\$ 34,954	\$ 41,294	\$ 41,294	\$ 34,954



SPECIAL REVENUE FUNDS - ENERGY INDEPENDENCE PROGRAM

During FY 2010-2011, the City Council approved the Energy Independence Program (EIP). The purpose of the EIP was to provide a financing mechanism for property owners who desire to install efficiency improvements and/or renewable energy sources to their property. The EIP funded up to the amount of \$35,000 for residential properties and \$100,000 for commercial installations. The amount of \$2,500,000 was authorized as a transfer from the General Fund Undesignated Fund Balance to provide the resources for the EIP.

The funds were loaned to the property owners upon the completion of the installation of eligible improvements with the principal amount of the loan placed as a lien against the property. The loans are repaid as assessments through the normal procedures associated with the payment of property taxes. The loans are financed at the annual interest rate of 7%. Interest earnings are deposited into a Special Revenue Fund and transferred to the General Fund on an annual basis.

As of June 30, 2011, 18 loan applications were approved and funded from Phase I and Phase II. As a result of those 18 loans, the amount of approximately \$420,000 was loaned. The EIP was temporarily suspended during 2010-2011 due to restrictions placed on Property Assessed Clean Energy (PACE) programs by the Federal Housing Financing Administration (FHFA). The program resumed in 2011-2012 with amended guidelines.

In total for Phase III of the EIP, 109 applications were received. Of the 109, 73 contracts were finalized and recorded, 15 were denied, and 21 withdrawn. During Phase III, on November 26, 2012, City Council approved the reallocation of funds previously set aside for Commercial applicants to both Residential and Commercial applicants. This reallocation allowed those residential applications previously placed on a waiting list to be processed and funded.

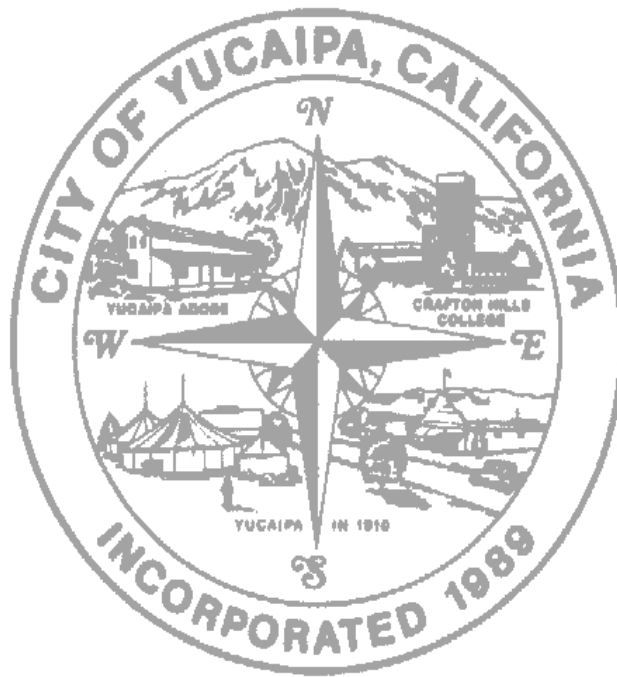
On October 14, 2013, the EIP was concluded with the launching of the SANBAG Home Energy Renovation Opportunity (HERO) Program. In total, the City loaned \$2,069,700.62 for eligible improvements to Yucaipa residents. The EIP received a total of 161 applications for all phases. Of those 161 applications, 52 applications were cancelled, 18 were denied, and 91 were completed. Presently there are 45 outstanding loans remaining in the amount of \$783,649.48.

In 2018-2019, the City Council approved and authorized the City's membership in various Joint Powers Authorities enabling residents with access to additional PACE related financing programs.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted * Revenues 2020-2021	Adopted * Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ -	\$ 65,000	\$ 65,000	\$ -

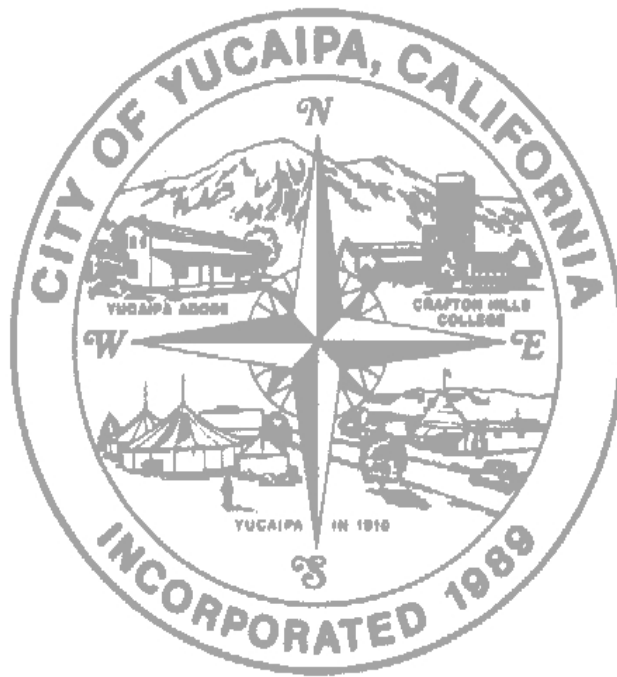
* Annual revenue reflect interest earnings on outstanding loans at the rate of 7%. All interest earnings are transferred to the General Fund on an annual basis and returned to the General Fund One-Time Capital Projects Account.



SPECIAL REVENUE FUNDS - GAS TAX SUMMARY

REVENUES	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
Use of Resources				
4401 - Interest	\$ 1,600	\$ 1,600	\$ 1,725	\$ 1,600
Sub Total	\$ 1,600	\$ 1,600	\$ 1,725	\$ 1,600
Other Agencies				
4801 - Section 2107	\$ 396,416	\$ 396,416	\$ 349,720	\$ 349,720
4802 - Section 2107.5	7,500	7,500	7,500	7,500
4803 - Section 2106	191,511	191,511	176,318	183,026
4804 - Section 2105	303,516	303,516	279,989	290,704
Prop. 42 Replacement, Section 2103	470,699	470,699	403,526	463,390
Loan Repayment	61,630	61,630	61,657	61,650
Road Maintenance Rehab Acct	-	-	-	-
Sub Total	\$ 1,431,272	\$ 1,431,272	\$ 1,278,710	\$ 1,355,990
Other Revenue				
4795 - Knockdown Reimbursement	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Sub Total	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
4999 - Billable Inspection Services	\$ 75,619	\$ 75,619	\$ 75,619	\$ 75,619
Sub Total	\$ 75,619	\$ 75,619	\$ 75,619	\$ 75,619
Total Revenues	\$ 1,518,491	\$ 1,518,491	\$ 1,366,054	\$ 1,443,209
EXPENDITURES				
Expenditures				
Salaries and Benefits	\$ 547,036	\$ 548,582	\$ 417,435	\$ 489,745
Operating Expenses	515,195	515,195	427,165	440,790
Capital Outlay	25,000	25,000	25,000	25,000
Maintenance Projects	106,093	106,093	106,093	106,093
Contingency	-	-	-	-
Administrative Overhead	81,000	81,000	81,000	81,000
Total Expenditures	\$ 1,274,323	\$ 1,275,870	\$ 1,056,693	\$ 1,142,628
Revenue Over (Under) Expenses	\$ 244,168	\$ 242,621	\$ 309,361	\$ 300,582

This section of the budget reflects Gas Tax Funds only. For Line Item detail, see the Public Works section of the Budget. For complete Street Maintenance Budget, see Public Works.

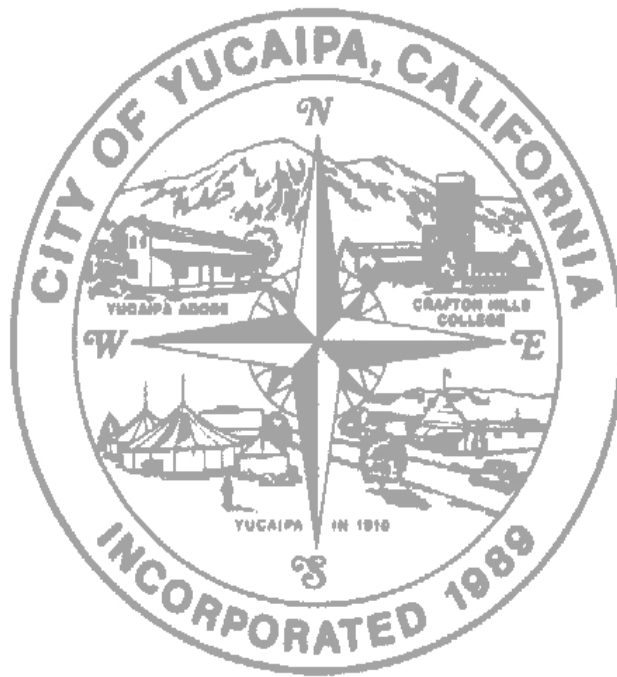


SPECIAL REVENUE FUNDS - HOUSEHOLD HAZARDOUS WASTE

The Household Hazardous Waste Fund is a special revenue fund established for the purpose of accounting for funds collected by the Solid Waste Hauler, and is collected under a franchise agreement. The amount collected is the amount assessed for each parcel for the collection and disposal of household hazardous waste. The funds are transmitted to the City from the franchisee and are then transmitted to the County on a quarterly basis.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ (9,553)	\$ 69,000	\$ 75,319	\$ (15,872)



To ensure a flow of funds for the ongoing maintenance and servicing of specified improvements within the public right-of-way and dedicated easements within the City of Yucaipa, the City Council formed the City of Yucaipa Landscaping and Lighting Maintenance District No. 1 (LLMD No.1). To ensure that the maintenance of those improvements of appurtenant facilities, required as a condition of development, does not become a financial burden to existing property owners within the City, the District provides a mechanism to assess those property owners that directly benefit from the maintenance of those required improvements. Improvements that may be maintained by the District utilizing the direct benefit assessments include:

Landscaping within public right-of-ways, parkways and designated easements; and

Public lighting facilities to provide street lighting and traffic signals in public rights-of-way.

Since the establishment of LLMD No.1, the District has annexed 56 separate maintenance zones. Each zone represents a separate development (tract) located within the District's boundary. The construction, maintenance and operation of facilities within the District's boundaries is consistent with the Landscaping and Lighting Act of 1972, and the requirements of Proposition 218, and will be administered pursuant to the City of Yucaipa ordinances and regulations.

In FY 2015-2016, the District completed the annexation of certain neighborhoods within the City's Uptown vicinity, which will be identified as Zones CCC and DDD. Beginning in FY 2016-2017, those properties located within these new zones will be assessed for utility charges for mid-block streetlights, as approved by the affected property owners.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ 2,196,960	\$ 865,861	\$ 865,861	\$ 2,196,960

SPECIAL REVENUE FUNDS - LANDSCAPING AND LIGHTING MAINTENANCE DISTRICT

Payments of the assessment for each parcel are made in the same manner and at the same time as payments are made for property taxes for each property. The following is a list of the zones within the District outlining the amount of the assessment and the corresponding expenses.

Zone	Tract	Developer	Project	Location	Assessment	Expenses	Administration and Reserves	Total Expenses
² A95	13521	Whisper Ranch	Wildwood Canyon		\$ 45,508	\$ 40,957	\$ 4,551	\$ 45,508
B95	12222	Keshtlar	The Reserve- Crafton Hills		314,173	282,756	31,417	314,173
¹ C96	15306	Simmons	Amberwood		222	200	22	222
² D96	14294	Centex	Summerwood		11,285	10,156	1,128	11,284
¹ E96	13851	Shedd	Jefferson		225	203	25	228
² F97	15661	Inland West	Glen Brook		10,998	9,898	1,100	10,998
¹ G98	15182	Simmons	View Point		502	452	50	502
² H98	14852	Simmons	Whisper Ranch		33,420	30,078	3,342	33,420
¹ I98	14592	Nielson	Oak Tree Lane		334	301	33	334
¹ J98	14100	Yunis	Yunis Court		562	506	56	562
² K98	14693	Kevari	Kevari Court		1,552	1,396	155	1,552
¹ L98	15765	Crestwood	Victoria Meadows		363	327	36	363
¹ M98	14287	Moore	Walnut Tree Lane		167	150	17	167
¹ N98	15848	Centex	Sunrise Hills		791	712	79	791
² O98	13799	Concordia	Bryant Park		9,346	8,411	935	9,346
³ P99	15468	Bel Air Dev.	5th/Bella Vista		1,229	1,106	123	1,229
¹ Q99	14502	Windstorm Dev.	Estacia/Plum Vw.		173	156	17	173
¹ R99	15758	Crestwood	Summit Ridge		364	328	36	364
² S	13589	Dickinson	Morningside/WW Canyon		39,071	35,164	3,907	39,071
² T	15548	D. Miller	Holmes/Bella Vista		47,552	42,797	4,755	47,552
² U	10130-1	AMH Prestige, Inc.	Douglas/Lynfall		5,341	4,807	534	5,341
² V	16088-1	Simmons	County Ln./Fremont		12,386	11,148	1,239	12,386
² W	15967-1	Barton Properties	Fir/Fremont		26,881	24,193	2,688	26,881
² X	16031-1	Centex	Oak Glen/2nd St.		39,520	35,568	3,952	39,520
² Y	16060	Brandstetter	Fremont/Holly		2,783	2,504	278	2,783
² Z	15854	Storm Western	Oak Glen/Fremont		7,297	6,567	730	7,297
² AA	15933	Finucan	Date Ave		1,855	1,670	186	1,855
² BB	16538	Wills Development	4th/Ave E		7,362	6,626	736	7,362
² CC	16152	Creekside Ptnrs.	3rd/Ave E		6,608	5,947	661	6,608
³ DD	16293	Nasre	Lynfall/Lantana		590	531	59	590
² FF	16453	Far West Industries	Far West- 7th n/o Ave E		10,150	9,135	1,015	10,150
² GG	14625	Century Vintage	Wildwood Canyon		101,472	91,325	10,147	101,472

¹ Zone includes street lighting and administrative costs only

² Zone includes street lighting, maintenance and administrative costs

³ Zone includes street lighting, fencing and administrative costs

Zones A and F through R include an escalator clause and may be adjusted annually based upon the change in the Consumer Price Index for the Los Angeles-Long Beach-Anaheim Area for all urban consumers (April 2018 - 4.0%). Zones C through E have no escalator clause. Zones S through BBB include an escalator clause and may be adjusted annually up to the rate of 5%.

SPECIAL REVENUE FUNDS - LANDSCAPING AND LIGHTING MAINTENANCE DISTRICT (Continued)

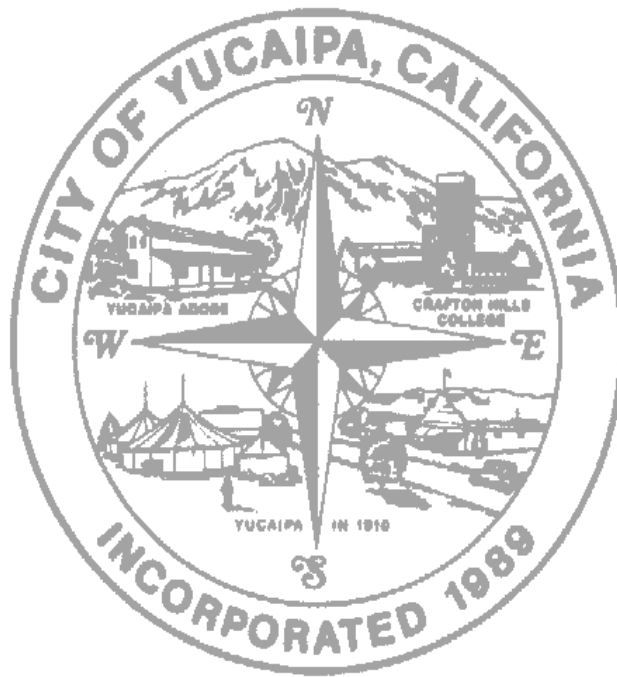
Zone	Tract	Developer	Project	Location	Assessment	Expenses	Administration and Reserves	Total Expenses
² HH	16355	RCandR Development	8th/Ave. E		16,250	14,625	1,625	16,250
² II	16531	Western Brass	Fir/Fremont		18,110	16,299	1,811	18,110
² JJ	16405	Yucaipa 10 Partners	East Bryant St		6,928	6,235	693	6,928
² KK	16030				3,329	2,996	333	3,329
² NN	16801	T and K, LLC	West Douglas St		9,298	8,368	930	9,298
¹ OO	16802		West Douglas St		564	507	56	564
² PP	16694	Storm Western	East 6th St		17,547	15,793	1,755	17,547
² QQ	16055	Michelle Jackson, Aladdin Entertainment Group, Pacific West Coast Development	North Highland Ave		16,860	15,174	1,686	16,860
² RR	16633		N side County Line Rd		2,899	2,609	290	2,899
² TT	17056	RLG Const, Inc.	NS Oak Glen Rd		9,762	8,786	976	9,762
² VV	16555	Irvine Assets, Inc.	S Eureka Ave		5,167	4,650	517	5,167
² WW	17145		Davenport		4,508	4,058	451	4,508
¹ YY	17901	T and K, LLC	10th St and Cobb Ct		519	467	52	519
² ZZ	15195	Storm Western	Rebecca Road		6,867	6,180	687	6,867
² BBB	14806		Holmes/North of Wildwood		4,793	4,313	479	4,793
² CCC		Existing	Avenue D between 3rd and Poplar St		479	431	48	479
² DDD		Existing	Avenue C / 1st Street / Adams Street / Avenue A		1,898	1,708	190	1,898
Total					\$ 865,861	\$ 779,273	\$ 86,588	\$ 865,861

¹ Zone includes street lighting and administrative costs only

² Zone includes street lighting, maintenance and administrative costs

³ Zone includes street lighting, fencing and administrative costs

Zones A and F through R include an escalator clause and may be adjusted annually based upon the change in the Consumer Price Index for the Los Angeles-Long Beach-Anaheim Area for all urban consumers (April 2018 - 4.0%). Zones C through E have no escalator clause. Zones S through BBB include an escalator clause and may be adjusted annually up to the rate of 5%.



SPECIAL REVENUE FUNDS - LAW ENFORCEMENT GRANTS

The City of Yucaipa has obtained several Law Enforcement related grants to supplement the activities of the Police Department. This page provides a placeholder for the allocation of future law enforcement related grants. To date, the City has received a Federal Local Law Enforcement Block Grant, which has been primarily designated to fund overtime of sworn personnel for special enforcement activities. The City has also received a State of California Supplemental Law Enforcement Program grant. The Federal Grant has long been discontinued, but the State Grant is renewed annually. Historically, this annual State Grant, in the amount of \$100,000, has been used to fund overtime primarily for the Problem Oriented Policing projects and the costs associated with the Traffic Division's motorcycle efforts.

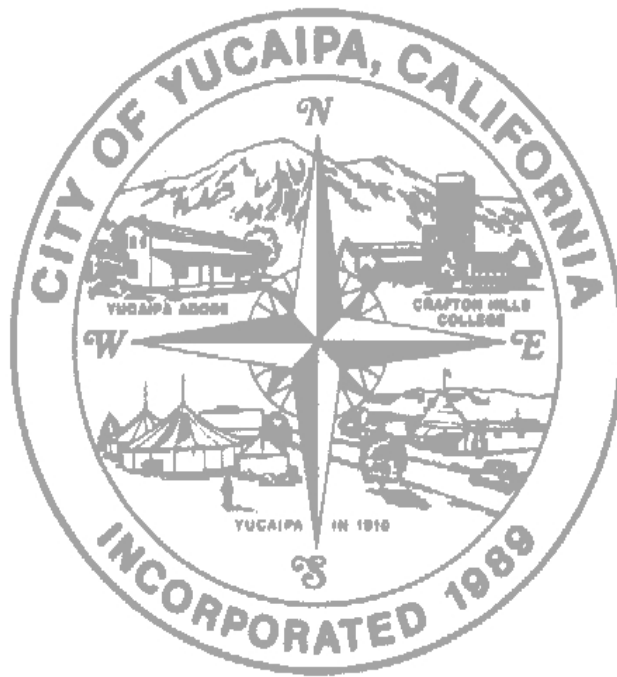
A third law enforcement grant was received during FY 1998-1999 to fund a portion of a new Traffic Enforcement Officer. This grant was worth \$75,000 and was funded by the U.S. Department of Justice as a part of the Universal Hiring Program. During 2000-2001, the City was successful in receiving a COPS in Schools grant in the amount of \$125,000 over three years. This grant was used to hire a School Resource Officer. The funding for this position is split evenly between the City and the Yucaipa/Calimesa Joint Unified School District. A second full-time School Resource Officer was added at approximately the mid-part of the 2000-2001 school year to provide additional coverage at the middle school and high school levels. In FY 2003-2004, the District ceased to fund the position. The position has been retained by the City as an additional traffic officer.

In FY 2004-2005, the city was successful in obtaining an additional grant which resulted in the creation of a new police officer position to be funded entirely in the first year, with half of the position being funded in the second year. This grant targeted motorists stopped for driving under the influence of alcohol. One additional grant was awarded in 2005-2006 for targeting seatbelt compliance. The purpose of the grant is to provide for seatbelt checkpoints in connection with the State's Click It or Ticket program. In 2009-2010, the City received a Byrne-Jag grant in the amount of \$32,370 to be used for Problem Oriented Policing and ongoing maintenance of GRIP and trip wire system.

It is anticipated that in fiscal year 2018-2019, the City anticipates it will continue to receive the annual allocation of \$100,000 from the State Supplemental Law Enforcement Grant Program. Other law enforcement grants received throughout the fiscal year will be accounted for in this fund.

2020-2021 BUDGET SUMMARY

	Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
REVENUES				
State SSLEP	\$ -	\$ 100,000	\$ 100,000	\$ -
Misc. DUI/Traffic Grants	-	75,000	75,000	-
Total	\$ -	\$ 175,000	\$ 175,000	\$ -



SPECIAL REVENUE FUNDS - LEASE FUND

In the past couple of years, the City has acquired certain properties that have tenant relationships. These include the former Police Station facility, now known as the Yucaipa Business Incubator Center, leased partially to Congressman Paul Cook and the property located at the northwest corner of Yucaipa Boulevard and California Street, the site of the new Yucaipa Performing Arts Center. This location presently has one building, which until near the end of FY 2018-2019 was leased to a local brewery business. Because of the need to separate this type of revenue stream, and maintenance obligations, from the general operations of the City, a Special Revenue Fund has been established in order to account for the rental activity. This fund reflects a liability for the repayment of resources as a contribution to the acquisition of property that has been partially repaid upon the sale of the property located at 35058 Yucaipa Boulevard, which concluded with the close of escrow in April 2019. The balance of the amount remaining outstanding will be carried in this fund until the disposition of other City owned properties has concluded.

2020-2021 BUDGET SUMMARY

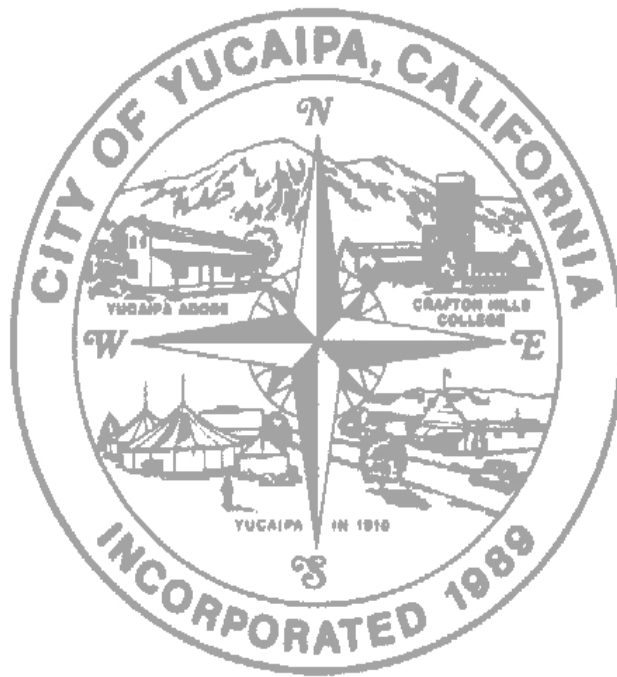
Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ 40,000	\$ 38,000	\$ 66,000	\$ 12,000

Yucaipa Business Incubator Center

Revenues	
Estimated Rents	\$ 32,000
Other Revenue	-
<i>Revenues Total</i>	<u>32,000</u>
Expenditures	<u>\$ 60,000</u>
Yucaipa Business Incubator Center Revenues over Expenditures:	<u><u>\$ (28,000)</u></u>

Other Leased Properties

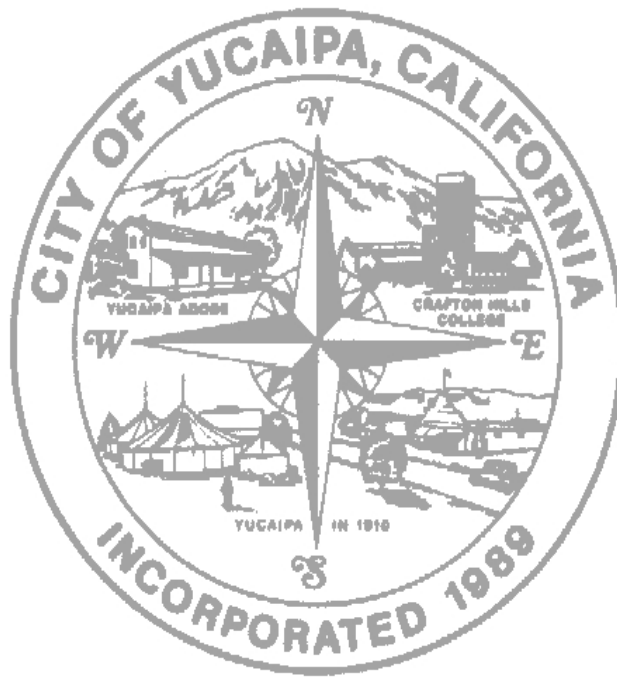
Lease Payments	\$ 6,000
Expenditures	<u>6,000</u>
Other Rental Properties Revenues over Expenditures:	<u><u>\$ -</u></u>



SPECIAL REVENUE FUNDS - MEASURE I

The Measure I Fund is used to account for the ½% sales tax that is required to be used for the maintenance and improvement of City streets. Prior to FY 1999-2000, 56% of the amount received was to be used for maintenance and 44% for Capital Projects. Beginning in 1999-2000, all Measure I revenues were allocated for street maintenance. Beginning in 2010-2011, the revenues will be allocated using the original formula, which is 56% for maintenance and 44% for capital projects. For more information, see the Pavement Management Program in the CIP. Beginning in 2014-2015, City Council allocated 100% of Measure I revenues to maintenance activities.

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
REVENUES				
Sales Tax	\$ 850,000	\$ 843,082	\$ 843,082	\$ 800,300
4401 - Interest	100	100	100	100
Total Revenues	\$ 850,100	\$ 843,182	\$ 843,182	\$ 800,400
	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Contribution to PMP	\$ 850,000	\$ 843,082	\$ 843,082	\$ 800,300
Total Expenditures	\$ 850,000	\$ 843,082	\$ 843,082	\$ 800,300
Revenue Over (Under) Expenses	\$ 100	\$ 100	\$ 100	\$ 100



SPECIAL REVENUE FUNDS - PARAMEDIC ZONE

On June 2, 1987, the electors of County Service Area 38, Improvement Zone M, duly authorized a special tax levy for financing paramedic services. The amount of such tax was set initially at the rate of \$24 per individual dwelling unit and \$35 per commercial unit, per year. Effective July 1, 1999, the City of Yucaipa assumed responsibility for Paramedic services.

The collection of special taxes shall be in accordance with all other taxes and assessments collected by the property tax division of the County of San Bernardino. All revenues collected by this assessment shall be deposited in a Special Revenue Fund created for the sole purpose of funding Paramedic Services. Expenses for these services are budgeted in the Fire Services Department Budget.

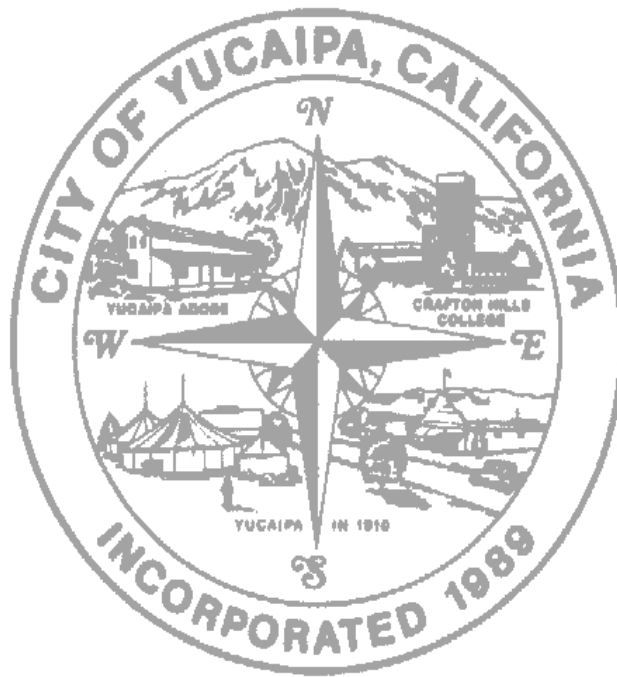
During 2002-2003, the City entered into a professional services agreement with The Davis Company for the purposes of evaluating the overall paramedic program and determining strategic options for addressing the projected annual funding deficit. In April 2003, the City Council Fire Ad-hoc Committee conducted the first of a series of meetings with leaders in the community to review the strategic options and develop a long range financing plan.

On March 2, 2004, the voters in the City of Yucaipa approved Measure Y, which resulted in an increase in the annual residential assessment from the rate of \$24 to \$52. This resulted initially in an increase in annual revenues by the amount of approximately \$493,500. At the time Measure Y was passed by the voters, it was anticipated that the increase would be sufficient to sustain the desired level of services for approximately 10 years. The costs associated with the provision of these services have increased at a rate consistent with that which was anticipated in the original forecasts utilized in adopting the measure language. As a result, budgeted expenses exceed revenue projections for FY 2019-2020 by the amount of approximately \$600,000, less the amount of \$350,000 allocated from the Paramedic Services accumulated Fund Balance. At the current level of service, it is anticipated that as actual expenses exceed the paramedic related revenues, the shortfall will be covered by fire services revenues. At the 2013-2014 Mid-Year Budget report, the City Council approved a Service Level Option and allocated the amount of \$30,000 to analyze the costs of the program. This analysis was initiated in FY 2016-2017 and was completed in 2018. An additional Service Level Option was approved in the 2017-2018 Budget to engage a consulting firm to assist with preparing for a ballot measure in order to increase the annual assessment. This process was initiated in FY 2019-2020. However, the voters in the City of Yucaipa did not approve Measure E.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ -	\$ 1,636,715 *	\$ 1,636,715	\$ -

* Includes \$706,515 from Fire Services Fund Balance. See Fire Services Department Budget.



SPECIAL REVENUE FUNDS - USED OIL GRANTS

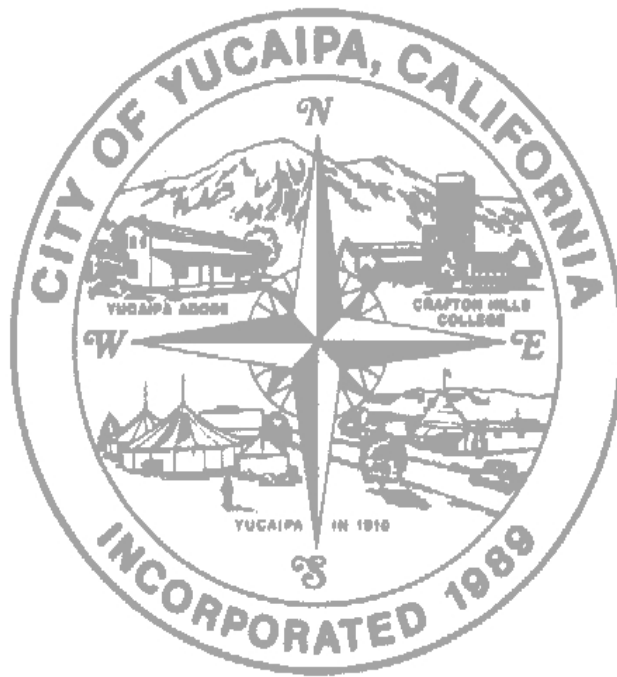
The City of Yucaipa receives block grant funds from the California Integrated Waste Management Board (CIWMB) for costs associated with local used oil collection programs. Examples of the collection programs for which these are used:

Educational Materials	Drainage Stencils
Used Oils Containers, funnels and floor mats	Advertising
Curbside Collection Program	

Additional funding cycles will be used to continue the Curbside Collection Program, educational materials and program advertising.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ 21,349	\$ 14,000	\$ 14,000	\$ 21,349



SPECIAL REVENUE FUNDS - VEHICLE FINES/TRAFFIC SAFETY

The Traffic Safety Fund is a special revenue fund established for the purpose of accounting for funds collected from any person charged with a misdemeanor and assessed for traffic violations pursuant to the Vehicle Code. These funds are to be used exclusively for official traffic control devices, the maintenance thereof, equipment and supplies for traffic law enforcement and traffic accident prevention, and for the maintenance, improvement, or construction of public streets, bridges, and culverts within the City. The fund shall not be used to pay for traffic or other police officers. The fund may be used to pay for the compensation of school crossing guards who are not regular full-time members of the Police Department.

In fiscal year 2009-2010, the YCJUSD ceased the funding for the provision of crossing guards. Previously, funds had been allocated annually to assist with the City's obligation to the crossing guard program. In fiscal year 2016-2017, the crossing guard program was reinstated.

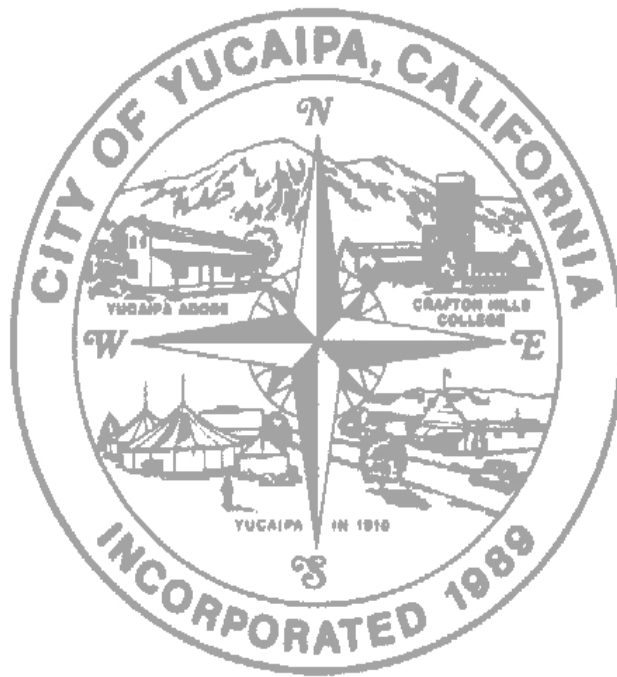
The estimated expenses for this fiscal year represent a transfer to the General Fund, representing the City's portion, for expenses related to funding the Sidewalk Program.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ -	\$ 16,500	\$ 16,500	\$ -

Expenditures include transfers to the General Fund and CIP for the following:

Sidewalk Construction	\$ 10,000
Safe Routes to Schools	6,500
Total Net Cost	<u>\$ 16,500</u>

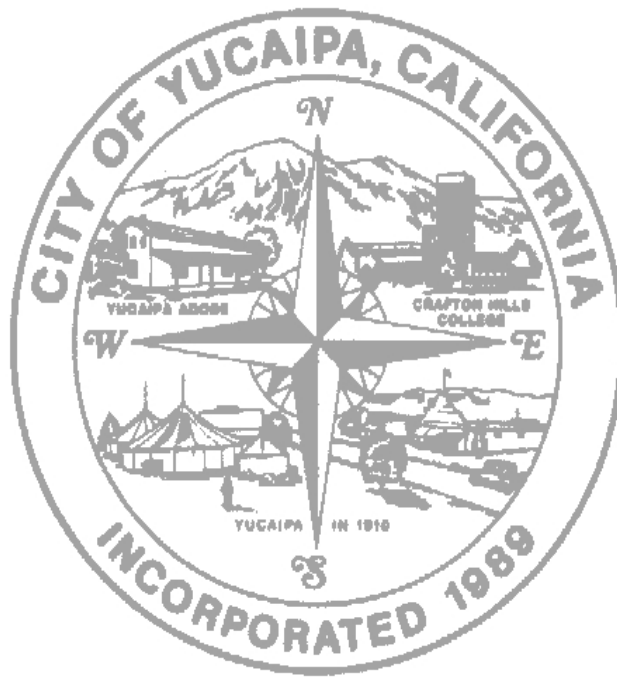


CAPITAL PROJECTS FUND SUMMARY

FUND	Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
Capital Projects Funds:				
Air Quality Management	\$ 37,409	\$ 60,000	\$ 71,140	\$ 26,269
*Community Development Block Grant	63,000	292,631	292,633	62,998
Federal Emergency Management Agency	-	25,000	25,000	-
*Drainage Facilities ¹	3,245	92,404	91,000	4,649
*Fire Facilities	44,662	23,997	63,000	5,659
*Park Facilities ¹	5,487	86,203	77,000	14,690
*Public Facilities ¹	(477)	42,343	42,000	(134)
*Traffic Facilities ¹	(5,089)	258,099	250,000	3,010
Total	\$ 148,238	\$ 880,677	\$ 911,773	\$ 117,142

* Reference the Capital Improvement Program. Budget revenues may include General Fund Contributions/Loans. In some instances, budgeted expenses may exceed budgeted revenues, but only to the extent carryover encumbrances exist to cover those specific project expenses.

¹ May include grants and transfers for General Fund contributions for one-time capital Service Level Option items.



CAPITAL PROJECTS FUNDS - AIR QUALITY MANAGEMENT

The City of Yucaipa receives funds, collected through the State's motor vehicle registration fees, for use in the reduction of vehicle emissions. (AB2766)

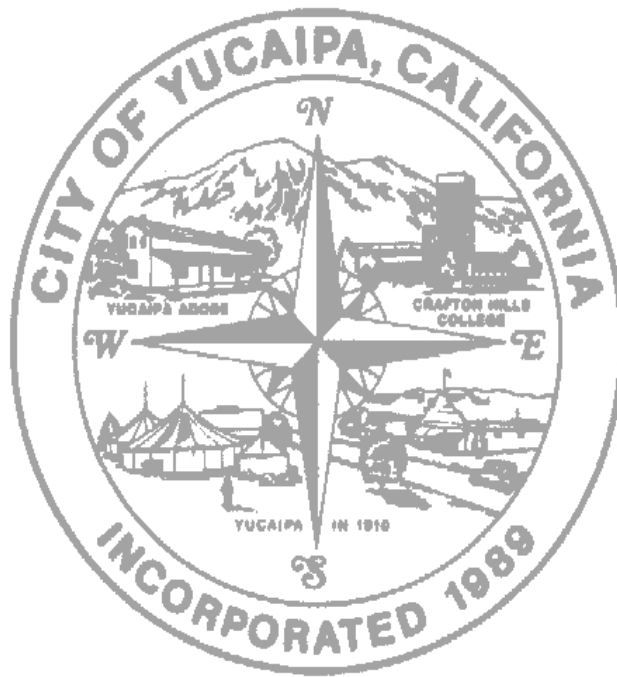
Examples of the programs for which these funds may be used are as follows:

- The adoption of transportation demand management ordinances and air quality elements;
- Development of trip reduction strategies;
- Purchase of alternative fuel vehicles;
- Operation of shuttle services; and,
- Street Improvements and traffic mobility enhancements.

City Council has allocated these funds for the completion of the Bryant Street / Oak Glen Road Sidewalk Project and the sidewalk project on Avenue "H" from Holmes Street to Fremont Street. Similar sidewalk projects include 13th St. from Yucaipa Blvd. to the Skate Park and as a local matching contribution along with the Safe Route to Schools Grant for the completed project on Avenue E from 8th St. to 12th St. The amount of \$75,000 was allocated within 2006-2007 for bike lanes. AQMD funds have since been allocated for sidewalk projects along Acacia Avenue, 6th Street, 12th Street, 13th Street, Avenue E from 18th Street to Yucaipa Boulevard, 4th Street from Yucaipa Boulevard to Avenue E, Avenue E from 13th Street to Dunlap Channel Trail, School Zone Pedestrian Improvements, Yucaipa Boulevard ADA Improvements/Bike Lanes from 3rd to 5th Street, California Street and Acacia Avenue in the vicinity of the site of the future Yucaipa Performing Arts Center, Avenue E from 15th Street to Dunlap Channel and Adams Street from Avenue B to Yucaipa Boulevard. The 2020-2021 CIP includes funding for the Avenue E and 15th Street Sidewalk Project.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ 37,409	\$ 60,000	\$ 71,140	\$ 26,269



CAPITAL PROJECTS FUNDS - COMMUNITY DEVELOPMENT BLOCK GRANT

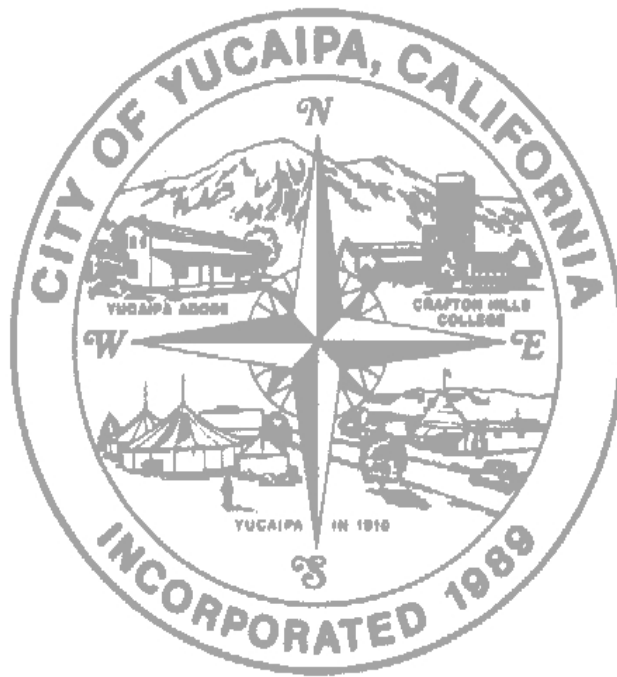
The Community Development Block Grant (CDBG) program was designed by the Department of Housing and Urban Development (HUD) to revitalize low and moderate income areas within a city. The CDBG monies are restricted by specific provisions. There are primarily two major categories for CDBG funding requests. The first, public service programs, are those programs that provide some type of service to eligible participants. The second, capital projects, are those projects that are for new construction or for the repair of facilities that fall within the eligibility requirements.

For 2020-2021, the City anticipates an allocation in the amount of approximately \$292,631 for eligible projects or programs. In February 2020, the City Council prioritized a list of recommended projects and programs or future funding. City Council directed staff to allocate the amount of \$292,631 for fiscal year 2020-2021 to the programs and projects as listed below.

An additional allocation from the Pavement Management Program in the amount of \$40,000 is proposed for the completion of the curb, gutter and sidewalk project along Adams Street, between Avenue B and Yucaipa Boulevard. In addition, the amount of \$64,000 is being recommended as an additional allocation for the 4th Street sidewalk between Avenue H and County Line Road.

Project / Program		Approved Allocation
1.	Design and installation of curb ramps, gutter, and sidewalk along the east side of Adams Street, between Yucaipa Boulevard and Avenue B, and along both north and south side of Avenue B, between Adams Street and California Street.	\$ 137,000
2.	Design and installation of curb ramps, gutter, and sidewalk along the east side of 4th Street, between Avenue H and County Line Road.	111,738
3.	*San Bernardino County Library--Literacy Program	10,000
4.	*San Bernardino County Sexual Assault Services	8,395
5.	*City of Yucaipa--Recreation Scholarship Program	15,500
6.	Family Service Association-Meals to Seniors	10,000
Total Approved Allocations:		<u>\$ 292,633</u>
*2020-2021 Allocation:		\$ 292,631
Amount Available from Unprogrammed Funds:		<u>63,000</u>
Total Sources Available:		<u>\$ 355,631</u>
Amount Remaining in Unprogrammed Funds:		<u>\$ 62,998</u>

* Denotes Public Service Program--In the event funding is not realized in the actual amount anticipated, these public service programs will be funded pursuant to the priority schedule as listed above.

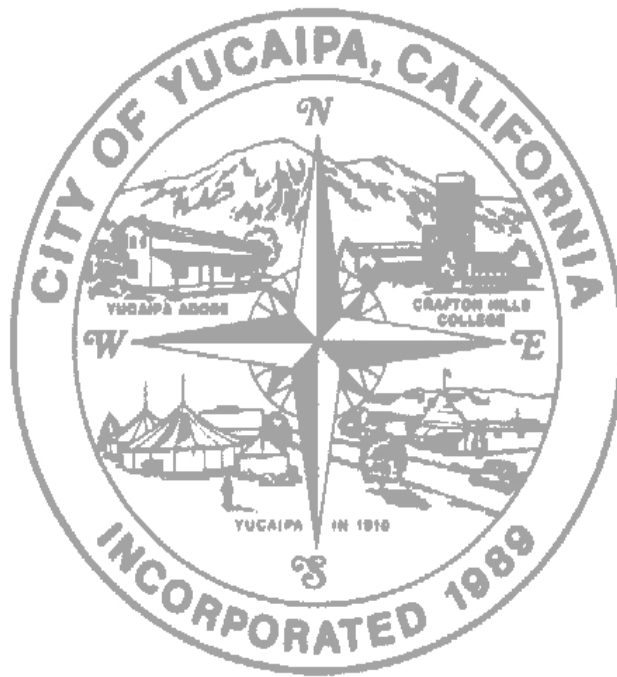


CAPITAL PROJECTS FUND - FEDERAL EMERGENCY MANAGEMENT AGENCY

The Federal Emergency Management Agency Fund (FEMA) is a capital projects fund established for the purpose of accounting for expenditures associated with projects that are the result of a recognized disaster or emergency. FEMA reimburses the City at a rate of 75% of authorized expenditures. The State of California Office of Emergency Services reimburses 75% of the remaining 25%. During some years there are no FEMA projects. Therefore, it is possible that no FEMA resources would be necessary in 2012-2013. However, in the event that an emergency warrants FEMA assistance, staff may need the ability to procure certain expenditures timely. In the event of an actual emergency, the City may need to advance funds before reimbursement is realized from FEMA. This was the case in fiscal year 2009-2010 and 2010-2011 during the fire and storm events. Specific Council authorization was obtained to appropriate additional funding sources.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ -	\$ 25,000	\$ 25,000	\$ -



INTERNAL SERVICE FUND - SELF-INSURANCE

The Internal Service Fund was created in recognition of the City's desire to be self-insured. The purpose of this fund is to account for the risk related exposures of the City. The City of Yucaipa is a member of the Public Agency Risk Sharing Authority of California (PARSAC). PARSAC is a joint powers authority, consisting of 37 California public entities, created to provide "pooled" liability, worker's compensation and property insurance programs for its members.

The PARSAC Worker's Compensation program is funded by premiums paid by each participating entity. Actual claims and related expenses are funded entirely by those premiums, with a self-insured retention equal to \$5,000 per claim.

The City also pays a premium for general liability coverage. However, unlike Worker's Compensation, the City maintains a self insured retention in the amount of \$50,000. This means that, in addition to the premium paid, the City is also responsible for the first \$50,000 in expenses incurred for each claim, somewhat similar to an insurance deductible. However, it is dissimilar from the standpoint that the City, because it is self-insured, is able to manage the claims.

The Self-Insurance program is funded by the General Fund. Each year an amount is budgeted and transferred to this fund to cover the costs of premiums, consulting, claims management, and the settlement of claims. Historically, the annual transfer amount was consistently \$180,000. In 2010-2011 the annual transfer was increased by the amount of \$25,000 for a total allocation of \$205,000. Worker's Compensation premiums are appropriated in the respective Operating Budgets and are transferred to the Self-Insurance Fund as an interfund transfer. The actual payment of the annual Worker's Compensation premium is made directly through the Self-Insurance Fund and abated by transferring funds to the Internal Service Fund from the various Operating Budgets.

2020-2021 BUDGET SUMMARY

Estimated Fund Balance 06/30/20	Adopted Revenues 2020-2021	Adopted Expenditures 2020-2021	Projected Fund Balance 06/30/21
\$ 430,269	\$ 385,000	\$ 624,731	\$ 190,538

SELF-INSURANCE FUND BALANCE SHEET

	As of 6/30/2016	As of 6/30/2017	As of 6/30/2018	As of 6/30/2019	Estimated As of 6/30/2020	Projected As of 6/30/2021
Cash	\$ 825,712	\$ 716,196	\$ 631,460	\$ 590,842	\$ 128,650	\$ 27,550
Due from other funds	-	-	-	-	-	-
Accounts Receivable	10,266	10,440	9,812	215	500	500
Total Assets	\$ 835,978	\$ 726,636	\$ 641,272	\$ 591,057	\$ 129,150	\$ 28,050
Accounts Payable	\$ 2,339	\$ 1,718	\$ 17,636	\$ 19,992	\$ 500	\$ 500
Due to Other Funds	-	-	-	-	-	-
Accrued Claims	75,000	75,000	75,000	75,000	75,000	75,000
Total Liabilities	\$ 77,339	\$ 76,718	\$ 92,636	\$ 94,992	\$ 75,500	\$ 75,500
Fund Balance (Deficit)	\$ 758,639	\$ 649,918	\$ 548,636	\$ 496,065	\$ 53,650	\$ (47,450)
Liabilities and Fund Balance	\$ 835,978	\$ 726,636	\$ 641,272	\$ 591,057	\$ 129,150	\$ 28,050

STATEMENT OF REVENUES AND EXPENSES

	As of 6/30/2016	As of 6/30/2017	As of 6/30/2018	As of 6/30/2019	Estimated As of 6/30/2020	Projected As of 6/30/2021
Interfund Transfers	\$ 302,658	\$ 251,489	\$ 307,777	\$ 392,427	\$ 370,000	\$ 370,000
Other	25,910	12,918	13,470	12,356	97,097	15,000
Total Revenues	\$ 328,568	\$ 264,407	\$ 321,247	\$ 404,783	\$ 467,097	\$ 385,000
Claims Expense	\$ 37,068	\$ 1,959	\$ 21,293	\$ 82,584	\$ 55,000	\$ 55,000
Insurance Premiums	322,972	248,343	279,453	317,778	464,701	519,231
Professional Services	17,560	7,881	6,750	10,640	35,000	37,000
Miscellaneous Expense	-	810	1,445	602	3,500	3,500
Interfund Transfers	117,029 *	104,286 *	104,286 *	- *	- *	- *
Capital Outlay	10,000	9,850	9,230	10,512	10,000	10,000
Total Expenses	\$ 504,629	\$ 373,129	\$ 422,457	\$ 422,116	\$ 568,201	\$ 624,731
Increase to Balance (Deficit)	\$ (176,061)	\$ (108,722)	\$ (101,210)	\$ (17,334)	\$ (101,104)	\$ (239,731)
Beginning Fund Balance (Deficit)	\$ 934,700	\$ 758,639	\$ 649,917	\$ 548,707	\$ 531,373	\$ 430,269
Ending Fund Balance (Deficit)	\$ 758,639	\$ 649,917	\$ 548,707	\$ 531,373	\$ 430,269	\$ 190,538

* Includes approximately \$104,000 to be transferred to the General Fund for Sheriff's W/C credit received in fiscal year 2013-14.

SELF-INSURANCE FUND

			Fund Balance (Deficit)
Description			
2011-2012	Interfund Transfers for Charges/Other	310,667	
	Current Year Expenses and/or Claims	<u>(323,027)</u>	
	Revenue Over/(Under) Expenses	(12,361)	Fund Balance as of 6/30/2012 <u>774,830</u>
2012-2013	Interfund Transfers for Charges/Other	301,678	
	Current Year Expenses and/or Claims	<u>(412,329)</u>	
	Revenue Over/(Under) Expenses	(110,652)	Fund Balance as of 6/30/2013 <u>664,178</u>
2013-2014	Interfund Transfers for Charges/Other	624,595	
	Current Year Expenses and/or Claims	<u>(319,031)</u>	
	Revenue Over/(Under) Expenses	305,564	Fund Balance as of 6/30/2014 <u>969,742</u>
2014-2015	Interfund Transfers for Charges/Other	356,107	
	Current Year Expenses and/or Claims	<u>(391,149)</u>	
	Revenue Over/(Under) Expenses	(35,042)	Fund Balance as of 6/30/2015 <u>934,700</u>
2015-2016	Interfund Transfers for Charges/Other	328,568	
	Current Year Expenses and/or Claims*	<u>(504,629)</u>	
	Revenue Over/(Under) Expenses	(176,061)	Fund Balance as of 6/30/2016 <u>758,639</u>
2016-2017	Interfund Transfers for Charges/Other	264,407	
	Current Year Expenses and/or Claims*	<u>(373,129)</u>	
	Revenue Over/(Under) Expenses	(108,722)	Fund Balance as of 6/30/2017 <u>649,917</u>
2017-2018	Interfund Transfers for Charges/Other	321,247	
	Current Year Expenses and/or Claims*	<u>(422,457)</u>	
	Revenue Over/(Under) Expenses	(101,210)	Fund Balance as of 6/30/2018 <u>548,707</u>
2018-2019	Interfund Transfers for Charges/Other	404,783	
	Current Year Expenses and/or Claims*	<u>(422,116)</u>	
	Revenue Over/(Under) Expenses	(17,334)	Fund Balance as of 6/30/2019 <u>531,373</u>
2019-2020 Estimated	Interfund Transfers for Charges/Other	467,097	
	Current Year Expenses and/or Claims*	<u>(568,201)</u>	
	Revenue Over/(Under) Expenses	(101,104)	Fund Balance as of 6/30/2020 <u>430,269</u>
2020-2021 Budget Projected	Interfund Transfers for Charges/Other	385,000	
	Current Year Expenses and/or Claims*	<u>(624,731)</u>	
	Revenue Over/(Under) Expenses	(239,731)	Fund Balance as of 6/30/2021 <u>190,538</u>

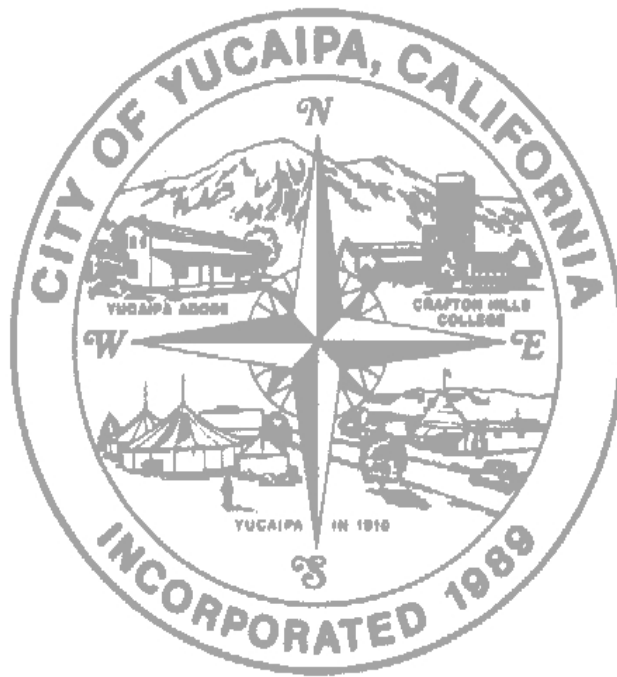
* Includes approximately \$104,000 to be transferred to the General Fund for Sheriff's W/C credit received in fiscal year 2013-14.

**SELF-INSURANCE
INSURANCE PREMIUMS**

	Budget 2019-2020	Actual 2019-2020	Estimated 2020-2021
Liability Insurance <i>\$272,922 less \$6,420 rate stabilization credit</i>	155,000	194,421	266,502
Workers Compensation <i>\$172,819 less \$3,076 credit and \$40,125 dividend</i>	175,000	177,811	129,618
Property Insurance <i>19/20 actual: \$91,161 plus 25% increase for 20/21</i>	68,000	91,161	111,672
Bond / Professional <i>19/20 actual: \$1,308 plus 10% increase for 20/21</i>	1,500	1,308	1,439

SELF-INSURANCE

Acct. No. Account Name		Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ -	\$ -	\$ -	\$ -
5112	Temporary	-	-	-	-
5118	Allotment	-	-	-	-
5140	Auto Allowance	-	-	-	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	-	-	-	-
5131	PERS	-	-	-	-
5133	Unemployment	-	-	-	-
5134	Payroll Tax	-	-	-	-
5135	Life Insurance	-	-	-	-
5136	Vision	-	-	-	-
5137	Deferred Compensation	-	-	-	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	-	-	-	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	12,000	9,500	35,000	37,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Miscellaneous/Special Department Expense	1,000	3,500	3,500	3,500
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5300	Insurance Premiums	409,500	409,500	464,701	519,231
5400	Claims Expense	40,000	40,000	55,000	55,000
5302	Principal Payment, Capital Lease	-	-	-	-
9100	Capital Outlay	10,000	10,000	10,000	10,000
9200	Capital Projects	-	-	-	-
9500	Administrative Overhead	-	-	-	-
9900	Contingency	-	-	-	-
Total		\$ 472,500	\$ 472,500	\$ 568,201	\$ 624,731



MAJOR FUNCTIONS

The Agency has been involved in community revitalization at all levels, from relatively simple rehabilitation programs to complex strategies to preserve and enhance the City's job base by retaining existing businesses. The Agency is also vested with the responsibility of increasing, preserving, and improving the number of housing units for very low, low, and moderate-income individuals and families. During FY 2012-2013, the legislature of the State of California enacted AB X1 26, effectively eliminating every redevelopment agency in the State. In order to effectively wind down any active project at the time of dissolution, the Successor Agency to the Yucaipa Redevelopment Agency was formed. The purpose of the Successor Agency is to monitor those activities to completion and eliminate any and all assets maintained by the former RDA. The Successor Agency has adopted Recognized Obligation Payment Schedules (ROPS) for the purpose of identifying enforceable obligations to be paid from future tax increment proceeds. The ROPS is a budget document, adopted for each six month period, and reflects only those anticipated expenses that have been approved by the State Department of Finance in its effort to unwind all redevelopment activities. Ultimately, the only expenses to be funded by the remaining revenue source will be debt service payments. Beginning in FY 2016-2017, all ROPS will be adopted to cover a full fiscal year.

In FY 2020-2021, the Successor Agency will be responsible to continue paying for debt service on the outstanding Tax Allocation Bonds. In addition, the Agency will monitor the ongoing financial reporting covenants and activities associated with the senior housing project, located within the former Agency. Staff will continue to prepare Recognized Obligation Payment Schedules and facilitate the activities and actions of the Oversight Board.

MAJOR ACHIEVEMENTS FOR 2019-2020

- ◆ Successfully completed first Recognized Obligation Payment Schedule review with the County Oversight Board.

MAJOR GOALS FOR 2020-2021

- ◆ Prepare for Last and Final Recognized Obligation Payment Schedule.



SUCCESSOR AGENCY TO THE YUCAIPA REDEVELOPMENT AGENCY BUDGET SUMMARY

Successor Agency to the Yucaipa Redevelopment Agency

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Redevelopment Property Tax Trust Fund	\$ 766,384	\$ 766,384	\$ 745,638	\$ 690,333
Total Department Expenses	\$ 766,384	\$ 766,384	\$ 745,638	\$ 690,333

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
FUNDING				
Redevelopment Property Tax Trust Fund	\$ 774,183	\$ 774,183	\$ 774,183	\$ 774,183
Total Department Revenues	\$ 774,183	\$ 774,183	\$ 774,183	\$ 774,183

SUCCESSOR AGENCY - REDEVELOPMENT PROPERTY TAX TRUST FUND

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 64,302	\$ 64,302	\$ 46,058	\$ 9,097
5112	Temporary	-	-	-	-
5118	Allotment	6,725	6,725	4,221	1,774
5140	Auto Allowance	1,020	1,020	510	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	2,894	2,894	1,949	409
5131	PERS	11,253	11,253	15,136	1,592
5133	Unemployment	-	-	-	-
5134	Payroll Tax	1,069	1,069	521	264
5135	Life Insurance	155	155	47	41
5136	Vision	-	-	-	-
5137	Deferred Compensation	1,929	1,929	236	273
5145	Cell Phone Allowance	153	153	77	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	-	-	-	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	11,000	11,000	11,000	11,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	553,828	553,828	553,828	553,828
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Not-For-Profit Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9500	Administrative Overhead	112,056	112,056	112,056	112,056
9900	Contingency	-	-	-	-
Total		\$ 766,384	\$ 766,384	\$ 745,638	\$ 690,333

MAJOR DIVISIONAL BUDGET CHANGES

Fund: Successor Agency to the Yucaipa Redevelopment Agency
Department: Successor Agency to the Yucaipa Redevelopment Agency
Division: Redevelopment Property Tax Trust Fund (RPTTF)

Reason for Adjustment

Net Adjustment

5110-5140	Salaries and Related Expenses	Net result of Citywide reorganization.	\$	(75,898)
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**SUCCESSOR AGENCY TO THE YUCAIPA REDEVELOPMENT AGENCY
RESOLUTION NO. 2020-12**

**A RESOLUTION OF THE SUCCESSOR AGENCY TO THE YUCAIPA
REDEVELOPMENT AGENCY, ADOPTING A BUDGET FOR FISCAL
YEAR 2020-2021**

WHEREAS, the former Yucaipa Redevelopment Agency was required to adopt an annual fiscal year budget; and

WHEREAS, the legislature of the State of California enacted AB X1 26 and AB 1484, effectively eliminating every redevelopment agency (RDA) in the State; and

WHEREAS, in order to effectively wind down any active projects/programs at the time of dissolution, the Successor Agency to the Yucaipa Redevelopment Agency was formed, the purpose of which is to monitor those remaining activities to completion and exhaust or transfer any and all assets maintained by the former RDA; and

WHEREAS, the Successor Agency has approved a Recognized Obligation Payment Schedule, as prescribed in the legislation, for the purpose of identifying remaining enforceable obligations to be paid from future tax increment revenue, as a budget document.

NOW, THEREFORE, THE SUCCESSOR AGENCY TO THE YUCAIPA REDEVELOPMENT AGENCY, DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

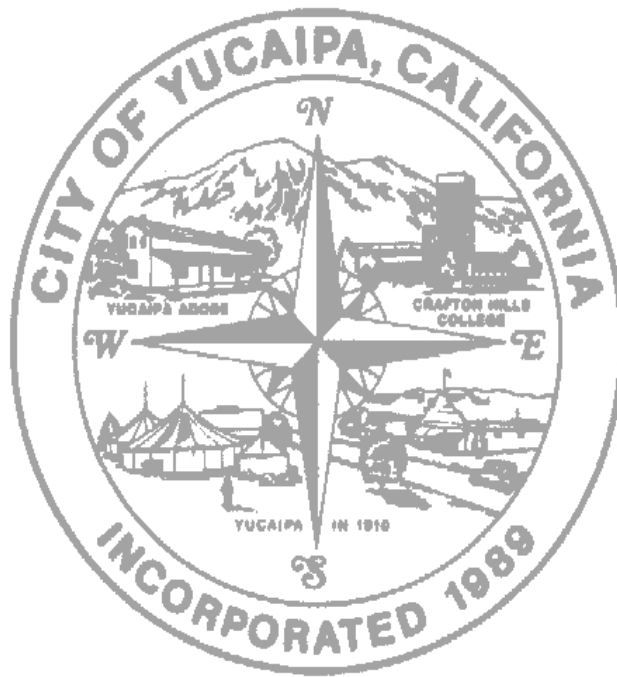
Section 1. That a Budget for Fiscal Year 2020-2021, a copy of which is attached as Exhibit E and made part of hereof, is hereby adopted with total estimated revenues of \$774,183 and total estimated expenditures of \$690,333.

PASSED, APPROVED AND ADOPTED this 22nd day of June 2020.

GREG BOGH, AGENCY CHAIRPERSON

ATTEST:

JENNIFER CRAWFORD
AGENCY SECRETARY



MAJOR FUNCTIONS

The Redevelopment Dissolution Law provides that upon dissolution of the redevelopment agency (RDA), the city, county, or city and county that authorized the creation of the RDA may elect whether to retain the housing assets and functions previously performed by the RDA. If the city/county elects to retain the authority, then all rights, powers, duties, obligations, and housing assets, are transferred from the former RDA to the city/county. If the city/county does not elect to retain the authority for performing the housing functions, the rights, powers, assets, duties, and obligations are transferred either to the local housing authority, if one exists, or to the Department of Housing and Community Development. If there is more than one local housing authority in the jurisdiction, the city/county may select which local housing authority will serve as the housing successor.

The City of Yucaipa elected to not retain the housing functions of the former RDA, and the housing assets and functions were then transferred to the Yucaipa Housing Authority. As a result, the Yucaipa Housing Authority became the “housing successor” under Health and Safety Code section 34176(b)(3) and, therefore, the Housing Authority is eligible for a housing entity administrative cost allowance. With the dissolution of RDAs, up until fiscal year 2015-2016, there were no revenue sources available to fund housing obligations. As a result, all costs associated with administering housing related issues have been borne by the City’s General Fund.

This changed in fiscal year 2015-2016 with the approval of the repayment of General Fund advances. Formulaically, the amount of 20% of the calculated loan repayment is set aside for housing related obligations. This amount provides resources to cover some of the costs over the next couple of years. Once the General Fund advances are fully paid, the housing set-aside allocations revert back to zero. This ended in FY 2017-2018. The Housing Entity Administrative Allowance relieves the General Fund of those costs and affords the Housing Authority the ability to incur costs and more fully implement programs, as prioritized by the Authority. Unfortunately, the State of California, Department of Finance (DOF), has interpreted the law unfavorably to the City in that, the DOF claims that the allowance does not apply to public entities that actually created the Housing Authority so long as the creating entity “controls” the Housing Authority. As a result, the DOF has denied an allowance to the Yucaipa Housing Authority. Staff believes the DOF has grossly misinterpreted the law and the matter has been litigated. Even though there were competing opinions within the courts on this matter, the Appellate court has concluded the matter and in FY 2017-2018, rendered an opinion in favor of the DOJ and against the agencies like Yucaipa.

On October 26, 2015 and in fiscal year 2016-2017, 2017-2018 and 2018-2019, the City Council adopted an annual budget for the Housing Authority in anticipation of a favorable resolution by the DOF regarding the housing administrative allowance. In light of the ruling on the housing administration allowance, and the conclusion of the prepayment of General Fund advances, the only revenue source remaining is the residual payments anticipated from the current senior housing projects. It is anticipated that these residual receipts will offset a portion of the administrative costs identified on the budget summary.

YUCAIPA HOUSING AUTHORITY BUDGET SUMMARY

Yucaipa Housing Authority

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
EXPENDITURES				
Yucaipa Housing Authority	\$ 59,752	\$ 59,752	\$ 46,007	\$ 37,228
Total Department Expenses	\$ 59,752	\$ 59,752	\$ 46,007	\$ 37,228

	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
FUNDING				
Housing Administrative Allowance	\$ -	\$ -	\$ -	\$ -
20% Housing Set Aside from ROPS	-	-	-	-
Total Department Revenues	\$ -	\$ -	\$ -	\$ -

YUCAIPA HOUSING AUTHORITY

Acct. No.	Account Name	Adopted Budget 2019-2020	Revised Budget 2019-2020	Estimated Actuals 2019-2020	Proposed Budget 2020-2021
5110	Salaries	\$ 20,181	\$ 20,181	\$ 14,401	\$ 3,874
5112	Temporary	-	-	-	-
5118	Allotment	2,282	2,282	1,461	756
5140	Auto Allowance	300	300	150	-
5120	Overtime	-	-	-	-
5125	Self-Insurance Transfer	-	-	-	-
5130	Worker's Compensation	908	908	612	174
5131	PERS	3,532	3,532	2,595	678
5133	Unemployment	-	-	-	-
5134	Payroll Tax	351	351	163	112
5135	Life Insurance	48	48	9	17
5136	Vision	-	-	-	-
5137	Deferred Compensation	605	605	95	116
5145	Cell Phone Allowance	45	45	23	-
5201	Dues and Publications	-	-	-	-
5202	Postage	-	-	-	-
5203	Travel and Meetings	-	-	-	-
5205	Utilities	-	-	-	-
5206	Office Supplies	-	-	-	-
5207	Telephone	-	-	-	-
5208	Equipment Rental	-	-	-	-
5209	Professional Services, M.H.	-	-	-	-
5210	Professional Services	10,000	10,000	5,000	10,000
5211	Professional Services, Legal	-	-	-	-
5212	Special Supplies	-	-	-	-
5213	General Supplies	-	-	-	-
5214	Vandalism	-	-	-	-
5215	Election Expense	-	-	-	-
5216	Volunteer Support	-	-	-	-
5217	Building Repair and Maintenance	-	-	-	-
5218	Hazardous Waste Expense	-	-	-	-
5219	City Reimbursable Services	-	-	-	-
5220	Misc./Special Dept. Expense	2,000	2,000	2,000	2,000
5221	Printing and Advertising	-	-	-	-
5222	Equipment Maintenance	-	-	-	-
5223	Uniform Expense	-	-	-	-
5225	Animal Control	-	-	-	-
5301	Interest, Capital Lease	-	-	-	-
5302	Principal Payment, Capital Lease	-	-	-	-
5401	Not-For-Profit Funding	-	-	-	-
9100	Capital Outlay	-	-	-	-
9200	Capital Projects	-	-	-	-
9500	Administrative Overhead	19,500	19,500	19,500	19,500
9900	Contingency	-	-	-	-
Total		\$ 59,752	\$ 59,752	\$ 46,007	\$ 37,228

MAJOR DIVISIONAL BUDGET CHANGES

Fund: Yucaipa Housing Authority

Reason for Adjustment**Net Adjustment**

5110-5140	Salaries and Related Expenses	Net result of Citywide reorganization.	\$	(22,479)
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**YUCAIPA HOUSING AUTHORITY
RESOLUTION NO. 2020-13**

**A RESOLUTION OF THE YUCAIPA HOUSING AUTHORITY,
ADOPTING A BUDGET FOR FISCAL YEAR 2020-2021**

WHEREAS, on February 28, 2011, the City Council adopted Resolution No. 2011-08, declaring the need for a Housing Authority and establishing the City Council as the Commissioners of the Authority; and

WHEREAS, on March 28, 2011 the Authority adopted Resolution No. 2011-09, designating officers, adopting Personnel Rules and a Conflict of Interest Code and adopted Resolution No. 2011-10, adopting bylaws of the Housing Authority and elected the Chairperson and Vice Chairperson of the Yucaipa Housing Authority; and

WHEREAS, the Yucaipa Housing Authority is required to adopt an annual fiscal year budget.

NOW, THEREFORE, THE YUCAIPA HOUSING AUTHORITY, DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

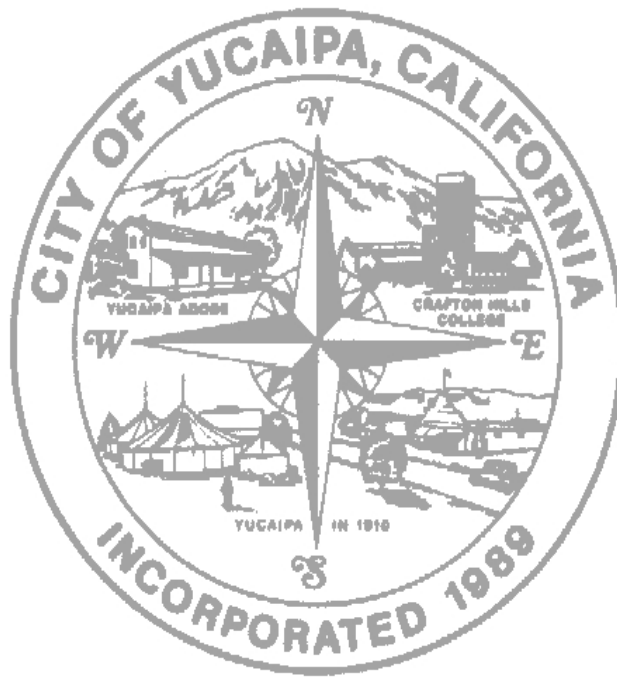
Section 1. That a Budget for Fiscal Year 2020-2021, a copy of which is attached as Exhibit F and made part of hereof, is hereby adopted with no estimated revenues and total estimated expenditures of \$37,228.

PASSED, APPROVED AND ADOPTED this 22nd day of June 2020.

GREG BOGH, AUTHORITY CHAIRPERSON

ATTEST:

JENNIFER CRAWFORD
AUTHORITY SECRETARY



AUTHORIZED FULL-TIME POSITIONS

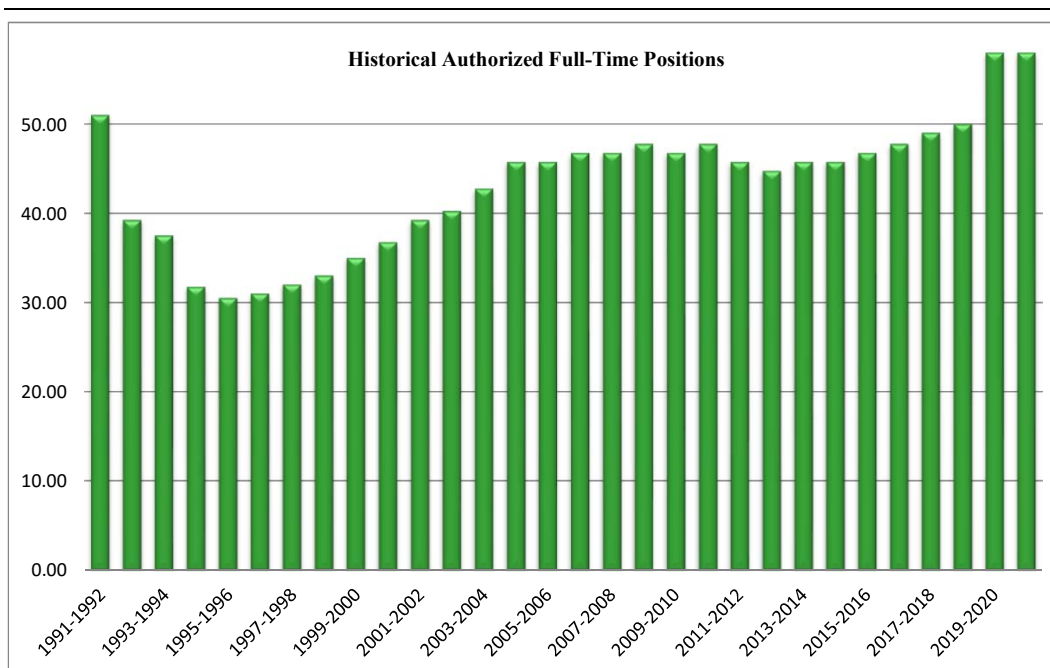
DEPARTMENTS AND DIVISIONS	Revised 2017-2018	Revised 2018-2019	Revised 2019-2020	2020-2021
ADMINISTRATIVE SERVICES DEPARTMENT				
Assistant City Manager 07/13/2015	1.00	1.00	-	-
Administrative Services Division				
Administrative Analyst 10/28/2019	-	-	1.00	1.00
Administrative Technician*	1.00	1.00	-	-
Office Assistant I/II	1.00	1.00	1.00	1.00
Finance Division				
Finance Manager 01/13/2020	-	-	1.00	1.00
Accounting Manager	1.00	1.00	-	-
Accountant I/II 01/13/2020	-	-	1.00	1.00
Administrative Technician	1.00	1.00	1.00	1.00
Accounting Assistant	1.75	1.75	1.75	1.75
CITY MANAGER				
City Manager	1.00	1.00	1.00	1.00
Executive Assistant / Public Affairs Officer*	1.00	1.00	1.00	1.00
Emergency Services Coordinator / Community Liaison 03/12/2018	1.00	1.00	1.00	1.00
Housing and Economic Development Analyst 10/28/2019	-	-	1.00	1.00
COMMUNITY DEVELOPMENT DEPARTMENT				
Economic Development Division				
Director of Community Development	0.20	0.20	-	-
Senior Administrative Assistant 02/27/2017	0.35	0.35	-	-
Development Services Technician I/II 02/27/2017	0.50	0.50	-	-
Planning Division 08/22/2016				
Director of Community Development	0.20	0.20	-	-
Senior Administrative Assistant	0.40	0.40	-	-
Associate Planner	1.00	1.00	-	-
Senior Development Services Technician	0.50	0.50	-	-
Development Services Technician I/II 02/27/2017	0.50	0.50	-	-
Code Enforcement Division				
Director of Community Development	0.16	0.16	-	-
Senior Code Enforcement Officer 07/13/2015	1.00	1.00	-	-
Code Enforcement Officer	2.00	2.00	-	-
Office Assistant I/II	1.00	1.00	-	-
COMMUNITY SERVICES DEPARTMENT				
Director of Community Services	1.00	1.00	1.00	1.00
Community Services Manager	-	-	1.00	1.00
Community Services Supervisor	2.00	2.00	3.00	3.00
Information Systems Production Supervisor 10/28/2019	-	-	0.60	0.60
Community Services Coordinator	2.00	2.00	6.00	6.00
Assistant Coordinator	2.00	2.00	-	-
Administrative Assistant	-	-	0.50	0.50
DEVELOPMENT SERVICES DEPARTMENT				
Director of Development Services / City Engineer	-	-	1.00	1.00
Engineering Division				
Assistant City Engineer 01/13/2020	-	-	1.00	1.00
Special Projects and Maintenance Engineer	-	-	1.00	1.00
Assistant/Associate Engineer 01/13/2020	-	-	2.00	2.00
Public Works Analyst	-	-	1.00	1.00
Senior Development Services Technician	-	-	0.50	0.50
Senior Administrative Assistant	-	-	0.50	0.50
Planning Division				
Planning Manager / City Planner 01/13/2020	-	-	1.00	1.00
Assistant Planner 10/28/2019	-	-	1.00	1.00
Senior Development Services Technician	-	-	0.50	0.50
Development Services Technician I/II	-	-	1.00	1.00
Administrative Assistant	-	-	0.3075	0.3075
Code Enforcement Division				
Senior Code Enforcement Officer	-	-	1.00	1.00
Code Enforcement Officer	-	-	2.00	2.00
Office Assistant I/II	-	-	1.00	1.00

* Confidential

DEPARTMENTS AND DIVISIONS	Revised 2017-2018	Revised 2018-2019	Revised 2019-2020	2020-2021
Parks/Facilities Maintenance Division				
Public Works Manager			0.75	0.75
Park Ranger			2.00	2.00
Public Works Ranger			0.25	0.25
Senior Maintenance Worker			0.25	0.25
Maintenance Worker I/II			5.50	5.50
Senior Administrative Assistant			0.25	0.25
Street Maintenance Division				
Public Works Manager			0.25	0.25
Public Works Inspector / Technician			1.00	1.00
Public Works Ranger			0.75	0.75
Senior Maintenance Worker			0.75	0.75
Maintenance Worker I/II			2.50	2.50
Senior Administrative Assistant			0.25	0.25
FIRE SERVICES DEPARTMENT				
Accounting Assistant 02/26/2018	0.25	0.25	0.25	0.25
GENERAL SERVICES DEPARTMENT MOBILEHOME SERVICES				
Assistant City Manager / City Clerk 01/13/2020	-	-	1.00	1.00
Deputy City Manager / City Clerk 07/13/2015	1.00	1.00	-	-
Information Systems Manager 01/13/2020	-	-	1.00	1.00
Information Systems / GIS Administrator 02/27/2017	1.00	1.00	-	-
Information Systems Production Supervisor 10/28/2019	-	-	0.40	0.40
Deputy City Clerk / Information Systems Technician*	1.00	1.00	1.00	1.00
Deputy Rent Administrator / Records Technician* 01/13/2020	-	-	1.00	1.00
Administrative Assistant 03/28/2016	1.00	1.00	-	-
GIS Technician 10/28/2019	-	-	1.00	1.00
PUBLIC WORKS DEPARTMENT				
Director of Public Works/City Engineer FY 2017-2018	1.00	1.00	-	-
Engineering Division				
Senior Engineer w/PE FY 2017-2018	1.00	1.00	-	-
Special Projects and Maintenance Engineer	1.00	1.00	-	-
Assistant/Associate Engineer FY 2017-2018	1.00	1.00	-	-
Construction Engineer	1.00	1.00	-	-
Construction Manager	1.00	-	-	-
Public Works Analyst	-	1.00	-	-
Senior Development Services Technician	0.50	0.50	-	-
Administrative Assistant	0.50	0.50	-	-
Street Maintenance Division				
Public Works Manager FY 2017-2018	0.25	0.25	-	-
Street Supervisor	1.00	-	-	-
Public Works Inspector / Technician FY 2018-2019	-	1.00	-	-
Public Works Ranger SLO 2018-2019	-	0.25	-	-
Maintenance Worker II (Temporarily Unfunded Position)*	3.00	3.00	-	-
Administrative Assistant	0.25	0.25	-	-
Parks/Facilities Maintenance Division				
Public Works Manager FY 2017-2018	0.75	0.75	-	-
Park Ranger SLO 2015-2016/SLO 2016-2017	2.00	2.00	-	-
Public Works Ranger SLO 2018-2019	-	0.75	-	-
Maintenance Worker II	5.00	5.00	-	-
Administrative Assistant	0.25	0.25	-	-
SUCCESSOR AGENCY TO THE YUCAIPA REDEVELOPMENT AGENCY				
Director of Community Development	0.34	0.34	-	-
Senior Administrative Assistant 02/27/2017	0.18	0.18	-	-
Administrative Assistant	-	-	0.135	0.135
YUCAIPA HOUSING AUTHORITY				
Director of Community Development	0.10	0.10	-	-
Senior Administrative Assistant 02/27/2017	0.08	0.08	-	-
Administrative Assistant	-	-	0.0575	0.0575
Total Authorized Full-Time Positions:				
	49.00	50.00	58.00	58.00

*Temporarily vacant/unfunded position based on reduction in Gas Tax and with the expectation that the state will restore Gas Tax funding.

AUTHORIZED FULL-TIME POSITIONS



Description of Significant Staffing Changes:

FY 2017-2018

FY 2017-2018 - Public Works Department Reorganization. Eliminate the Director of Public Works position and reclassify the City Engineer as the Director of Public Works/City Engineer. Create a new position of Senior Engineer with PE, reestablish flexible staffing with the Assistant/Associate Engineer position and reclassify the Park Maintenance Supervisor to Public Works Manager.

February 26, 2018 - Reallocation of one Accounting Assistant (3/4 FTE-Finance Division) to one FTE Accounting Assistant (3/4 FTE-Finance Division and 1/4 FTE-Fire Services Department).

March 12, 2018 - Reallocation of Assistant Coordinator in the City Manager's Department to Emergency Services Coordinator/Community Liaison.

FY 2018-2019

June 25, 2018 - A Service Level Option was approved that created a third Ranger position in the Public Works Department.

August 13, 2018 - Public Works Department Reorganization. Eliminate the position of Construction Manager. Reallocate the position of Street Maintenance Supervisor to Public Works Inspector/Technician. Create a new position of Public Works Analyst.

December 12, 2018 - Community Services Department Reorganization. Create a new position of Community Services Manager. Create an additional Community Services Coordinator position.

March 11, 2019 - Community Services Department Reorganization. Create an additional Community Services Coordinator position. Reallocate two Community Services Assistant Coordinator positions to Community Services Coordinator positions.

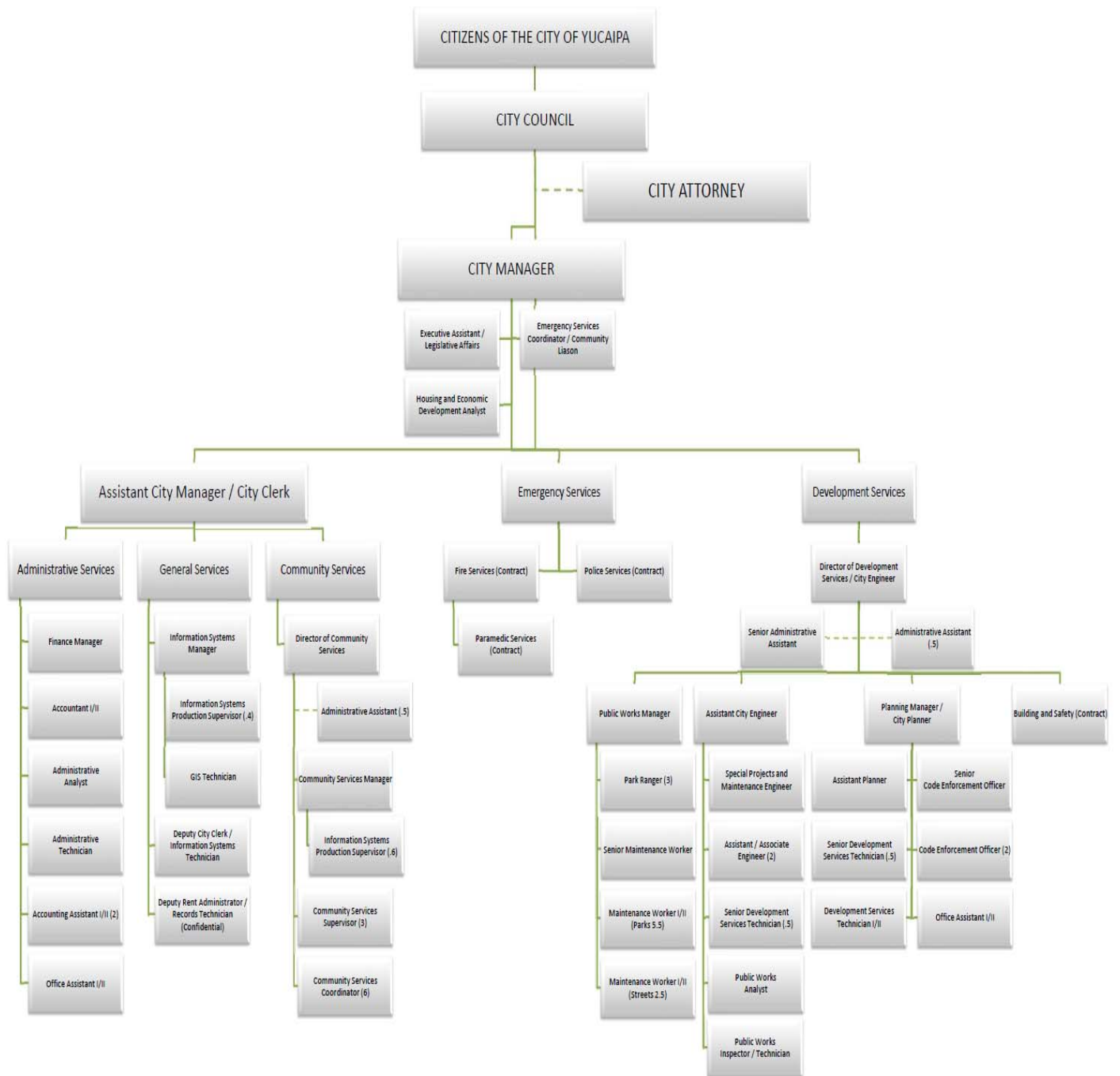
FY 2019-2020

October 28, 2019 - Citywide Reorganization Phase I. Reallocate the position of Administrative Technician (Confidential) in Administrative Services Department to Administrative Analyst. Create a new position of Housing & Economic Development Analyst in the City Manager's Department. Create a new position of Information Systems Production Supervisor to be split between Information Systems Division and Performing Arts Center Division. Add position of Assistant Planner in the Planning Division. Create position of Geographic Information Systems Technician in the Information Systems Division. Add an additional Maintenance Worker I/II position to Public Works. Reallocate an existing Maintenance Worker I/II position to a Senior Maintenance Worker.

January 13, 2020 - Citywide Reorganization Phase II. Reallocate Deputy City Manager/City Clerk to Assistant City Manager/City Clerk. Eliminate Deputy City Manager position. Eliminate Director of Community Development position. Reallocate Director of Public Works/City Engineer to Director of Development Services/City Engineer. Reallocate Senior Engineer to Assistant City Engineer. Reallocate Construction Engineer to Assistant/Associate Engineer. Reallocate Associate Planner to Planning Manager/City Planner. Add an additional Community Services Supervisor. Reallocate Information Systems/GIS Administrator to Information Systems Manager. Reallocate one Administrative Assistant to Deputy Rent Administrator/Records Technician (Confidential). Reallocate Accounting Manager to Finance Manager. Create Accountant I/II position. Reallocate one Administrative Assistant to Senior Administrative Assistant.

CITY OF YUCAIPA

Organizational Services by Position



SUMMARY OF PROPOSITION 4 APPROPRIATIONS LIMIT

The Appropriations Limitation imposed by Proposition 4 (Article XIIB) was approved by the voters in November 1979. It was modified by Proposition 111 and approved by the voters in June, 1990. Commonly referred to as the Gann Limit, it creates a restriction on the amount of revenues classified as tax proceeds which can be appropriated for expenditures in any fiscal year. The Limit is based on an estimated limit established by LAFCO during FY 1988-1989, the base year, and is increased each year using the change in population and the change in California per capita personal income. Examples of tax proceeds include property, sales and transient occupancy taxes as well as motor vehicle license fees. The Limit does not apply to other revenues classified as non-tax proceeds such as fines and State subventions restricted to specific uses such as gasoline taxes and fees intended to recover the cost of providing services.

During any fiscal year, cities may not appropriate any proceeds of taxes they receive in excess of their Limit. If excess funds are received in any one year, they are carried into the subsequent year to be used if the City is below the Appropriation Limit for that year. Any excess funds remaining after the second year have to be returned to the taxpayers by reducing tax rates or fees. As an alternative, a majority of the voters may approve an "override" to increase the Limit. The law only allows such an override to last for a maximum of four years.

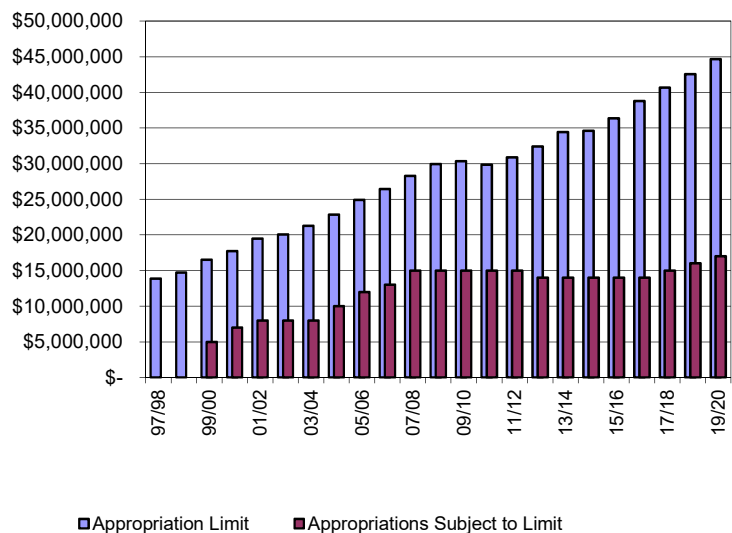
The Appropriations Limit for the City of Yucaipa for FY 2020-2021 is estimated to be \$46,548,644, an increase of approximately 4.3% from the Appropriations Limit for FY 2019-2020. Estimated tax proceeds subject to the Limit based upon the FY 2020-2021 Budget are not expected to exceed \$12,713,900, an amount approximately \$33,834,744 less than the Limit for FY 2019-2020.

For purposes of calculating the annual Limit, either the change in population of the City of Yucaipa (0.15% from January 2019) or San Bernardino County (0.51% increase during the same time) is to be adopted by the City Council.

The larger of the two population changes may be selected and combined with the change in Statewide per capita personal income (3.73%) to calculate the annual adjustment. Below is the calculation used in determining the FY 2020-2021 Appropriations Limit.

Calculation of 2020-2021 Appropriations Limit

Appropriations Limit as of 6/30/2019	\$	44,647,113
x Annual Adjustment Factors:		
Population Increase (City)	0.51%	1.0051
Inflation Change (CPI)	3.73%	1.0373
Total Adjustment Factor %:		1.0426
 Annual Adjustment:	 \$	 1,901,531
Appropriations Limit as of 6/30/2020	\$	46,548,644
 Proceeds of Taxes Subject to Limit:	 \$	 12,713,900



RESOLUTION NO. 2020-14

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF YUCAIPA,
STATE OF CALIFORNIA, SETTING THE ANNUAL APPROPRIATIONS
LIMIT FOR THE FISCAL YEAR ENDING JUNE 30, 2021.**

WHEREAS, Article XIII B of the California Constitution requires the Legislative Body to establish its appropriations limit at a regularly scheduled meeting for the upcoming fiscal year ending June 30, 2021, and

WHEREAS, Section 7910 of the Government Code requires the governing body of each local jurisdiction to make such determinations and establish its appropriations limit by resolution; and

WHEREAS, the appropriations limit documentation has been available for public inspection for the required fifteen days, per Section 7910 of the Government Code, prior to the approval of the limit by Legislative Body; and

WHEREAS, for the fiscal year ending June 30, 2021, the appropriations limit has been computed using the change in population for the County of San Bernardino (rather than for the City of Yucaipa) and the change in California per capita personal income.

NOW, THEREFORE, the City Council of the City of Yucaipa, State of California, does hereby RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. The appropriations limit for the fiscal year ending June 30, 2021 is established at \$46,548,644, as referenced in Exhibit B.

PASSED APPROVED AND ADOPTED this 22nd day of June 2020.

DAVID AVILA, MAYOR

ATTEST:

JENNIFER CRAWFORD,
CITY CLERK

Budget Adoption

The City of Yucaipa's annual operating and capital improvement budgets are adopted by resolution of the City Council for implementation at the beginning of each fiscal year. The City's fiscal year is July 1 through June 30. The budget for the Successor Agency to the Yucaipa Redevelopment Agency is approved by its Board of Directors through the adoption of a Recognized Obligation Payment Schedule (ROPS) subject to the approval of the Oversight Board.

Basis of Accounting

The individual governmental fund budgets are developed on a modified accrual basis of accounting in accordance with generally accepted accounting principles. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related current liability is incurred.

The exception to the above basis includes General Fund advances to other funds of the City. General Fund advances to other funds are budgeted as expenditures in the General Fund and as revenue in the funds receiving the advances. Repayment of advances is budgeted as revenue in the General Fund and as expenditures in the funds repaying the advance.

The City of Yucaipa is a member of the Public Agency Risk Sharing Authority of California. This is a Joint Powers Authority for Liability and Worker's Compensation Insurance. Fund budgets are not adopted at the City level for the Authority. Effective budgetary control is alternatively achieved through the Authority's Board of Directors, of which the City has staff representation.

Budget Process

The annual budget process begins in late February of each year. The Administrative Services Department distributes various budget instructions to each department. Requested departmental budgets are then submitted to the Administrative Services Department by early April. During the month of April, the Assistant City Manager and City Manager review the Draft Preliminary Budget, including revenue assumptions and expenditure requests, and meet with each department head to determine the appropriate level of funding for each service provided. During this time, all capital projects are considered to determine the funding priorities.

Upon completion of the preliminary budget, the City Manager and Assistant City Manager meet with the Finance Committee to review the document prior to presenting the Adopted Budget to the City Council. Subsequent to distribution of the preliminary budget, the budget is discussed with the City Council at one or more public meetings. The operating and capital portions of the budget are adopted by resolution typically in June of each year.

The seven year Capital Improvement Program (CIP) budget is prepared and presented separately to the City Council. The projects identified for years two through seven of the CIP are tentative and subject to future change. Appropriations are only formally adopted for the first year of the seven-year CIP.

SUMMARY OF THE BUDGET PROCESS

Budget Adjustments

During the fiscal year, the City Council/Board of Directors may, at their discretion, authorize amendments to budgeted revenues and expenditures and the amendments are input to the automated budget accounting system. In February, staff presents a mid-year budget analysis to the Council to review the budget status. In addition, staff may present items that may potentially impact the various funds that may have been unforeseen at the time of the original budget adoption process. This provides the opportunity for adjustments, if needed, to budgeted revenues and expenditures based on actual results during the first half of the fiscal year.

In addition to Council adjustments as identified above, the Purchasing Policies and Procedures allow for each department head to make operational adjustments within his or her respective budgets so long as the adjustments do not increase the total amount of divisional appropriations authorized by the City Council. In addition, department heads are only allowed to adjust their budgets within major object classifications. These include Salaries and Benefits, Operating Expenses and Capital Outlay. As a result, appropriations for Salaries and Benefits may not be adjusted by transferring these funds to Operating Expenses.

The City Manager is authorized to make adjustments, as necessary, between major object classifications so long as the total budget, as authorized by the City Council, is not exceeded. The City Council /Board of Directors approves all other charges.

Budget Schedule/Calendar

DATE	TASK	ASSIGNED TO
February 3, 2020	Budget Instruction Packets with due dates distributed to Department Heads	CM / AS
March 2, 2020	CIP Requests due to Development Services, Administrative Services	ALL
March 2, 2020	Final requests/packets/figures from Department Heads for General Fund due to Administrative Services	ALL
June 8, 2020	Draft CIP to City Council	AS / DS
June 8, 2020	Draft Budget before City Council	CM / AS
June 22, 2020	Budget Adoption and CIP/PMP	CM / AS

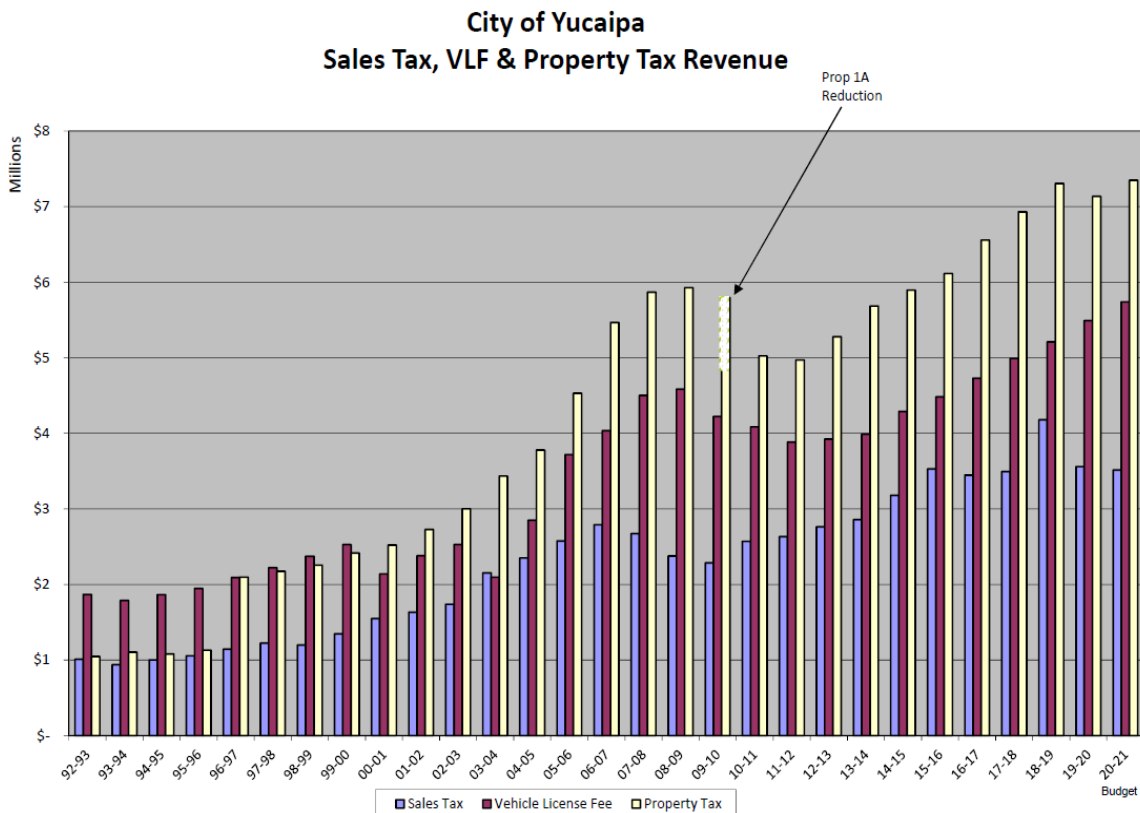
Summary of Key Revenue Assumptions

One of the key analytical tools used during the budget process is a comprehensive seven-year financial forecast for the General Fund. This forecast considers key revenue and expenditure projection factors such as population, increases in the consumer price index (CPI) and other growth factors. The trending of these key factors and their effect on revenues and expenditures for the past ten years provides a historical basis for the seven-year financial forecast.

As part of the annual mid-year budget review process, the revenue assumptions included in the forecast are comprehensively reexamined based on actuals for the previous fiscal year, as well as emerging trends at the mid-point of the year. Moderate changes were made as a result of this process during fiscal year 2016-2017. Accordingly, with a few notable exceptions, the revenue projections reflected in the Budget rely heavily on the projections made as part of the seven-year forecast.

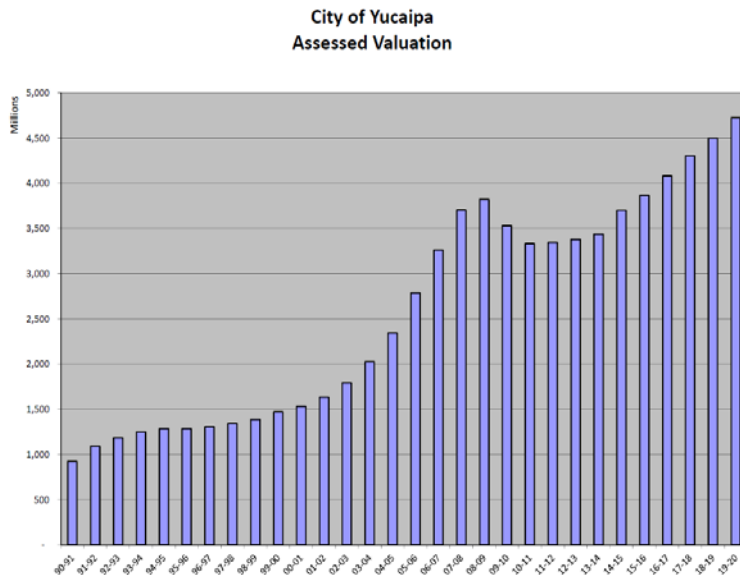
Sources used in developing these revised projections include economic trends as reported in the national media, forecast data for San Bernardino County, economic and fiscal information developed by the State Legislative Analyst and the State Department of Finance, and materials prepared by the League of California Cities and State Controller's Office. Ultimately, however, the 2020-2021 revenue projections reflect staff's best judgment about the performance of the local economy over the next two years and how it will effect City revenues.

The following provides a brief description of the City's top general revenue sources along with the general assumptions used in preparing revenue projections for the 2020-2021 Budget. These sources account for over 80% of total general revenues.



General Property Taxes

Under Proposition 13 (adopted in June of 1978) property taxes for general purposes may not exceed 1% of market value. Property tax assessment, collection and apportionment are performed by the County. The City receives approximately 20%-25% of the levy within its limits varying by tax rate area. Assessment increases to reflect current market value are allowed when property ownership changes or when improvements are made; otherwise, increases in assessed value are limited to 2% annually. The 2020-2021 estimates are projected to be slightly higher than the amount of estimated actuals anticipated for fiscal year 2019-2020, based upon trends for the past five years. Property taxes are the largest source of revenue the city receives.



Sales and Use Tax

The City receives 1.00% from all taxable retail sales transactions in its limits. This is collected for the City by the State of California, along with their component of the sales tax (6% for the State General Fund, 0.25% for San Bernardino County and 0.5% for local transportation and public safety purposes (Measure I), for a total sales tax rate in San Bernardino County of 7.75%). Historically, Sales Tax revenues have fluctuated from a decrease of 7% in one year to an increase of 12% in another year. For fiscal year 2019-2020, the revenue estimate reflects a decrease to the amount actually anticipated during 2018-2019 by the amount of 15.1%.

Franchise Fees

Franchise Fees are levied by the City on a variety of utilities at various rates. The State sets franchise fees for utilities regulated by them (most notably gas and electricity): 1% of gross sales or 2% of revenues attributable to their investment in infrastructure, whichever is greater. The City sets rates on a gross receipts basis for the following utilities: cable television (5%), and solid waste collections (10%). Revenues from this source are projected to slightly increase annually based on historical trends during the past 5 years and the estimates have been adjusted accordingly.

Motor Vehicle In-Lieu

The State Revenue and Taxation code imposes an annual license fee of 2% of the market value of motor vehicles in lieu of a local motor vehicle property tax. Cities and counties equally share 81.25% of the total tax collected statewide; the State then distributes this revenue to cities and counties on a per capita basis. Motor Vehicle In-Lieu taxes have increased over the last several years, but were reduced during 2000-2001 due to the calculation method imposed by the State to utilize actual population estimates. During 2003-2004 the City experienced a decrease in VLF by the State as a bailout measure employed by the State in the amount of approximately \$550,000. An additional bailout contribution occurred in both 2004-2005 and 2005-2006 in the amount of approximately \$330,000 per year.

In Fiscal Year 2004-2005 as a fiscal bailout measure, the State enacted legislation which swapped out revenue generated from Vehicle License Fees and sales taxes for property taxes in an effort to ensure sufficient funds to match the state's obligation to education. The VLF residual has reduced to approximately \$120,000 per year for the City of Yucaipa. In FY 2011-2012, the State eliminated any contribution remaining in VLF revenue to local agencies. However, each year since 2011-2012, the City has received a nominal amount in this category as a prior year cleanup from the State in the amount of approximately \$25,000.

Development Related Fees

Development related fees recover costs for planning, building and safety, engineering, and fire plan check services. Cost recovery for these services is generally intended to be set at the rate of 100% of total costs. The key exceptions are fees for planning and engineering services, which have typically been recovered at the rate of 40%-45%.

DEBT OBLIGATIONS

City of Yucaipa

As of July 1, 2020, the City of Yucaipa has no outstanding debt obligations.

Successor Agency to the Yucaipa Redevelopment Agency

The Yucaipa Redevelopment Agency was created in 1992 for the purpose of providing a financing mechanism to fund Redevelopment related activities within the project area boundaries. During the life of the Agency, Tax Allocation Bonds were issued to finance various infrastructure projects in support of community development improvements and the elimination of blight. The Agency was dissolved in 2012 pursuant to the dissolution legislation enacted by the State of California. As of July 1, 2019, the Successor Agency has outstanding debt obligations from the issuance of Tax Allocation Bonds as follows:

Tax Allocation Bond	Outstanding Principal
1998 Tax Allocation Bond	\$ 370,000
2004 Tax Allocation Bond	\$ 1,635,000
2010 Tax Allocation Bond	\$ 5,315,000

*For a detailed budget for the Successor Agency, refer to the Successor Agency section of the budget document.

Below is the annual debt service for the 2010 Bonds, the 2004 Bonds and the 1998 Bonds. The annual debt service is paid from the tax increment generated by property taxes collected within the boundaries of the former Redevelopment Agency (RDA). Within the tax increment, a portion is authorized by the Department of Finance for the payment of enforceable obligations, including debt service payments.

Bond Year Ending September 1	Principal on the 2010 Bonds	Interest on the 2010 Bonds	Total for the 2010 Bonds	Principal and Interest on the 2004 Bonds	Principal and Interest on the 1998 Bonds	Total for the 2010, the 2004 and the 1998 Bonds
2011	\$145,000	\$241,355	\$386,355	\$130,120	\$42,313	\$558,788
2012	85,000	299,070	384,070	128,800	41,517	554,388
2013	90,000	295,670	385,670	127,400	45,715	558,785
2014	95,000	292,070	387,070	125,960	44,645	557,675
2015	95,000	288,270	383,270	129,460	43,565	556,295
2016	100,000	284,470	384,470	127,728	42,485	554,683
2017	105,000	280,470	385,470	130,927	41,405	557,803
2018	110,000	276,270	386,270	123,878	45,325	555,473
2019	115,000	271,870	386,870	127,032	43,975	557,878
2020	120,000	267,270	387,270	124,908	42,600	554,778
2021	125,000	262,470	387,470	122,733	46,225	556,428
2022	135,000	257,345	392,345	120,532	44,575	557,453
2023	140,000	251,540	391,540	123,282	42,925	557,748
2024	145,000	245,240	390,240	125,739	41,275	557,254
2025	125,000	238,425	363,425	147,919	44,625	555,969
2026	125,000	232,331	357,331	143,881	52,700	553,913
2027	135,000	226,081	361,081	144,843	50,225	556,150
2028	145,000	219,163	364,163	140,456	52,750	557,369
2029	155,000	211,731	366,731	191,068	---	557,800
2030	165,000	203,788	368,788	189,000	---	557,788
2031	175,000	195,125	370,125	186,500	---	556,625
2032	185,000	185,719	370,719	183,750	---	554,469
2033	195,000	175,775	370,775	185,750	---	556,525
2034	240,000	165,294	405,294	152,250	---	557,544
2035	405,000	152,394	557,394	---	---	557,394
2036	425,000	130,625	555,625	---	---	555,625
2037	450,000	107,250	557,250	---	---	557,250
2038	475,000	82,500	557,500	---	---	557,500
2039	500,000	56,375	556,375	---	---	556,375
2040	525,000	28,875	553,875	---	---	553,875
TOTALS	\$6,030,000	\$6,424,830	\$12,454,830	\$3,433,916	\$808,845	\$16,697,593

DEBT OBLIGATIONS

Community Facilities District No. 98-1 of the City of Yucaipa-Chapman Heights

The Community Facilities District No. 98-1 of the City of Yucaipa, Chapman Heights, was created in 1998 as a financing mechanism in order to fund certain public infrastructure improvements within the development. During the life of the District, three series of Special Tax Bonds were issued in order to reimburse the Developer for the costs of eligible discrete component improvements. Refunding bonds were issued in 2011 to take advantage of favorable interest rates, the savings for which were credited to the existing property owners over a three year period ending in fiscal year 2014-2015. The debt service schedule has been included in this section of the budget document for the benefit of the reader.

<u>Special Tax Bond</u>	<u>Outstanding Principal</u>
2011 Special Tax Refunding Bond	\$ 20,760,000

Below is the annual debt service for the CFD No. 98-1 2011 Special Tax Bonds. The annual debt service is paid for by a special tax assessed on each property located within the district.

Debt Service Schedule			
<u>Year Ending (September 1)</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Debt Service</u>
2012	\$1,430,000.00	\$ 791,267.36	\$ 2,221,267.36
2013	\$ 510,000.00	\$ 1,110,825.00	\$ 1,620,825.00
2014	\$ 525,000.00	\$ 1,095,525.00	\$ 1,620,525.00
2015	\$ 545,000.00	\$ 1,079,775.00	\$ 1,624,775.00
2016	\$1,150,000.00	\$ 1,063,425.00	\$ 2,213,425.00
2017	\$1,185,000.00	\$ 1,028,925.00	\$ 2,213,925.00
2018	\$1,225,000.00	\$ 990,412.50	\$ 2,215,412.50
2019	\$1,265,000.00	\$ 947,537.50	\$ 2,212,537.50
2020	\$1,315,000.00	\$ 900,100.00	\$ 2,215,100.00
2021	\$1,365,000.00	\$ 847,500.00	\$ 2,212,500.00
2022	\$1,425,000.00	\$ 789,487.50	\$ 2,214,487.50
2023	\$1,490,000.00	\$ 727,143.76	\$ 2,217,143.76
2024	\$1,555,000.00	\$ 660,093.76	\$ 2,215,093.76
2025	\$1,630,000.00	\$ 586,231.26	\$ 2,216,231.26
2026	\$1,715,000.00	\$ 504,731.26	\$ 2,219,731.26
2027	\$1,800,000.00	\$ 418,981.26	\$ 2,218,981.26
2028	\$1,895,000.00	\$ 322,231.26	\$ 2,217,231.26
2029	\$1,995,000.00	\$ 220,375.00	\$ 2,215,375.00
2030	\$2,105,000.00	\$ 113,143.76	\$ 2,218,143.76
TOTAL	\$26,125,000.00	\$14,197,711.18	\$40,322,711.18

FUND DESCRIPTIONS

The resources of the City of Yucaipa are allocated to and accounted for in individual funds based upon the purposes for which the funds are to be spent and the means by which spending activities are controlled.

Governmental fund types are used to account for the financing of most of the City's governmental functions. The City uses primarily six types of governmental funds:

- | | |
|---------------------------------|--|
| ◆ General Fund | ◆ Debt Service Funds |
| ◆ Special Revenue Funds | ◆ Internal Service Funds |
| ◆ Capital Projects Funds | ◆ Successor Agency to the Yucaipa RDA |
| | ◆ Yucaipa Housing Authority |
-

GENERAL FUND

The **GENERAL FUND** is the operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures of specified purposes.

The **Asset Forfeiture Fund** is a special revenue fund established for the purpose of accounting for funds received as proceeds from the sale of assets seized during drug raids.

The **Business Improvement District Fund** is a special revenue fund created for the purpose of accounting for special assessments levied against properties located within the Uptown Business Improvement District for lighting and maintenance.

The **Energy Independence Program Fund** is a special revenue fund created to provide financing for property owners who desire to install efficiency improvements and/or renewable energy sources to their property.

The **Gas Tax Fund** is used to account for the state gasoline tax revenues, which are used for the maintenance and improvement of the City's streets.

The **Household Hazardous Waste Fund** is a special revenue fund established for the purpose of accounting for funds collected by the Solid Waste Hauler, and is collected under a franchise agreement. The amount collected is the amount assessed for each parcel for the collection and disposal of household hazardous waste.

The **Landscape and Lighting Maintenance District Fund** is used to account for the revenues and expenditures associated with the maintenance of landscaped streets and medians and the City's Landscape and Lighting Maintenance District Zones.

The **Law Enforcement Grant Funds** are special revenue funds created to account for the three Federal and State grants obtained to supplement the activities of the Police Department.

The **Lease Fund** is a special revenue fund created to account for the rental activity for properties that the City has acquired that currently have tenant relationships.

The **Measure I Fund** is used to account for the ½% sales tax that is required to be used for the maintenance and improvement of City streets. Per Council action, 56% is used for maintenance and 44% is used for Capital Projects. Beginning in 1999-2000, all Measure I revenues will be used for street maintenance.

The **Paramedic Zone Fund** is a special revenue fund created to account for special taxes collected for financing paramedic services.

The **Used Oil Grant Fund** is a special revenue fund established to account for the costs associated with local used oil collection programs. Examples of the collection programs for which these funds are used include educational materials, used oil containers and funnels, and the Curbside Collection Program.

The **Traffic Safety Fund** is a special revenue fund established for the purpose of accounting for funds provided by fines collected as violations to the Vehicle Code.

CAPITAL PROJECTS FUNDS

CAPITAL PROJECTS FUNDS are used to account for resources used for acquisition of construction of major capital facilities.

The **Air Quality Management Fund** is collected through the State's motor vehicle registration fees, for use in the reduction of vehicle emissions. (AB2766)

The **Community Development Block Grant Fund** (CDBG) is a capital projects fund created to account for capital projects funded by CDBG for the revitalization of low-to-moderate income areas within the City.

The **Development Impact Fee Funds** are used to account for revenues from fees applied to new construction and used to construct public facilities needed as a result of the impact of growth.

The **Federal Emergency Management Assistance** (FEMA) Fund is a capital projects fund established for the purpose of accounting for expenditures associated with projects that are the result of a recognized disaster or emergency. FEMA reimburses the City at a rate of 75% of authorized expenditures. The State of California Office of Emergency Services reimburses 75% of the remaining 25%. During some years there are no FEMA projects.

INTERNAL SERVICE FUNDS

The **INTERNAL SERVICE FUND** was created to account for the risk management needs of the City. Annually, an amount is transferred from the General Fund to the Internal Service Fund to cover the costs of premiums, consulting, claims management and claim settlement.

YUCAIPA HOUSING AUTHORITY FUND

The **YUCAIPA HOUSING AUTHORITY** was created to provide safe and sanitary housing to persons of low income at rentals they can afford or otherwise assist them in obtaining such housing within the City. The Yucaipa Housing Authority Fund was created to account for revenues and expenses associated with managing the fiscal needs of the Authority.

SUCCESSOR AGENCY TO THE YUCAIPA REDEVELOPMENT AGENCY

The **REDEVELOPMENT AGENCY** (RDA) was created to fund community revitalization within defined project areas. In 2011-2012 RDA's were eliminated by the State of California.

The **RDA Low-to-Moderate Income Housing Fund** was used to account for the twenty percent (20%) portion of RDA revenue that is designated for increasing, preserving and improving the number of low income housing units of California. With the dissolution of the RDA, the activities of the Housing Fund will remain inactive until the Housing Authority is fully implemented.

All fiscal activities remaining within RDA's are subject to the approval of the Successor Agency to the Yucaipa RDA, and further approval by the Oversight Board.

DEBT SERVICE FUNDS

DEBT SERVICE FUNDS are used to account for the accumulation of resources and the payment of principal, interest, and related costs of general long-term debt.

The following list of terms is commonly used financial terms:

ALLOCATE – To divide a lump-sum appropriation, which is designated for expenditure by specific organization units and/or for specific purposes, activities or objects.

APPROPRIATION – An authorization made by the City Council or Boards of Directors which permits expenditures of cash resources to occur.

ASSESSED VALUATION – A dollar value placed on real estate or other property by San Bernardino County as a basis for levying property taxes.

ASSET – Anything having commercial or exchange value that is owned by a business, institution or individual.

AUDIT – Conducted by an independent Certified Public Accounting (CPA) firm; the primary objective of an audit is to determine if the City's financial statements present the City's financial position and results of operations in conformity with generally accepted accounting principals.

BALANCED BUDGET – A budget in which planned expenditures do not exceed projected funds available.

BALANCE SHEET – A financial statement reporting the organization's assets, liabilities and equity activities.

BUDGET – The document created by staff and approved by the City Council which establishes the broad policy guidance concerning the utilization of the City's financial resources.

BUDGET CALENDAR – A schedule of dates, which is followed in the preparation, adoption and administration of the budget.

BUDGET MESSAGE – Included in the opening section of the budget, the Message provides the City Council and the public with a general summary of the most important aspects of the document, changes from the previous fiscal years, and the views and recommendations of the City Manager.

CONSUMER PRICE INDEX (CPI) – A measure used to reflect the change in the price of goods and services.

CONTINGENCY – An appropriation of funds to cover unforeseen events that occur during the fiscal year such as flood emergencies, federal mandates, shortfalls, in revenue and similar potential occurrences.

CONTINUING APPROPRIATION – Funds committed for a previous fiscal year expenditure, which were not spent in the year of appropriation but are intended to be used in the succeeding year. The most common example is an appropriation for a capital project.

CONTRACTUAL SERVICES – Services rendered to City activities by private firms, individuals or other governmental agencies. Examples of services include building and safety, law enforcement and fire protection.

DEPARTMENT – A major organizational unit of the City's General Fund, which has been assigned overall management responsibility for an operation, or a group of related operations within a functional area.

DESIGNATED FUND BALANCE – A portion of unreserved fund balance designated by City policy for specific future use.

ENCUMBRANCE – The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

EXPENDITURE – The outflow of funds paid for goods or services obtained.

FEES FOR SERVICES – Charges paid to the City by users of a service to help support the costs of providing that service.

FISCAL YEAR (FY) – The beginning and ending period for recording financial transactions. The City has specified July 1 to June 30 as its fiscal year.

FIXED ASSETS – Assets of long-term nature such as land, buildings, machinery, furniture, and other equipment. The City has defined such assets as those with an expected life in excess of one year and an acquisition cost in excess of \$500.

FRANCHISE FEE – A franchise fee is charged for the privilege of using public right-of-way and property within the City for public or private purposes. The City currently assesses franchise fees on cable television, utilities and trash contractors.

FUND - An accounting entity that records all financial transactions for specific activities or government functions. The generic fund types used by the City are: General, Special Revenue, Debt Service, and Capital Project.

FUND BALANCE - The excess of current assets over current liabilities and represents the cumulative effect of revenues and other financing sources over expenditures and other financing uses.

NONSPENDABLE FUND BALANCE – Amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the principal portion of an endowment fund). Previously this category was reported as a “reserved” fund, or a reservation of fund balance.

RESTRICTED FUND BALANCE – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation. Previously this category was also reported as a “reserved” fund, or a reservation of fund balance.

COMMITTED FUND BALANCE – Amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint. Previously this category was reported as a “designated” fund, or a designation of fund balance.

FUND BALANCE (CONTINUED)

ASSIGNED FUND BALANCE – Amounts a government *intends* to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Previously this category was also reported as a “designated” fund, or a designation of fund balance.

UNASSIGNED FUND BALANCE – Amounts that are available for any purpose; these amounts are reported only in the General Fund. Residual classification for the General Fund and includes amount not contained in other classifications. Previously this category was reported as an “undesignated” fund, or the undesignated fund balance.

GENERAL FUND - The primary operating fund of the City; all revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. With the exception of subvention or grant revenues restricted for specific uses, General Fund resources can be utilized for any legitimate governmental purpose.

GOAL - A statement of broad, direction, purpose, or intent.

GRANT - Contributions of cash or other assets from another governmental agency to be used or expended for a specified purpose, activity, or facility.

INFRASTRUCTURE - The City's basic facilities, (e.g., streets, water, sewer, public buildings and parks).

INVESTMENT REVENUE - Revenue received as interest from the investment of funds.

JOINT POWERS AUTHORITY (J.P.A.) - A joint venture comprised of two or more governmental entities sharing the cost of providing a public service.

LIABILITY - A claim on the assets of an entity.

LINE-ITEMS BUDGET - A budget that lists detailed expenditures categories (salary, materials, telephone service, travel, etc.) separately, along with the amount budgeted for each specified category.

MISCELLANEOUS FUND BALANCE - Consists of the General Fund Emergency Contingency, established at 30% of the annual operating budget, and the General Fund Economic Stabilization Contingency, established in the amount of \$1,000,000. The specific uses of the General Fund Emergency Contingency are listed as the declaration of a state or federal state of emergency or a local emergency as defined in the Yucaipa Municipal Code Section 8.36.030. The specific uses of the General Fund Economic Stabilization Contingency are listed as any fiscal year in which actual General Fund revenue is at least 30% less than budgeted General Fund revenue. The City Council may amend either of the amounts of these commitments and/or specific uses of these monies.

OPERATING BUDGET - The portion of the budget that pertains to daily operations providing governmental services.

PERSONNEL SERVICES - Costs associated with providing the staff necessary to provide the desired levels of services. Included are both salary and benefit costs.

POLICY - A direction that must be followed to advance toward a goal. The direction can be a course of action or a guiding principal.

PROGRAM - A grouping of activities organized to accomplish basic goals and objectives.

PROGRAM BUDGET - A budget that focuses upon the goals and objectives of an agency or jurisdiction.

RESERVE - A portion of fund balance that is legally restricted for a specific purpose and is therefore, not available for general appropriation.

REVENUE - Funds that the government receives as income. It includes such items as tax payment fees from specific services, receipts from other governments, fines, grants, shared revenues, and interest income.

RISK MANAGEMENT - An organized attempt to protect an organization's assets against accidental loss in the most cost-effective manner.

SALES TAX - A tax on the purchase of goods and services that is distributed by the State based on point of sale.

SERVICE LEVEL OPTION (SLO) - Options for new, enhanced, increases or decreases in the level of services provided by the City. SLOs require City Council approval for inclusion in the Adopted Budget.

SPECIAL ASSESSMENT - A levy made against certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those parties.

SPECIAL REVENUE FUNDS - Funds used to account for the proceeds from specific revenue sources that are legally restricted to expenditures for specific purposes. For specific information, see description on each Special Revenue Fund narrative.

SUPPLIES AND SERVICES - A general category used for clarifying expenditures for various supplies and services which are normally used within a fiscal year.

TAX INCREMENT - Property tax revenue received by the Redevelopment Agency.

TRUST AND AGENCY FUNDS - Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies.

UNASSIGNED FUND BALANCE - Amounts that are available for any purpose; these amounts are reported only in the General Fund. Residual classification for the General Fund and includes amounts not contained in other classifications. Prior to FY 2010-2011, this category was reported as a "undesignated" fund, or the Undesignated Fund Balance.

UNDESIGNATED FUND BALANCE - A portion of fund balance that is not reserved for specific purposes or obligated in any manner. Undesignated fund balance is a key indicator of financial health.

USER FEES - The payment of a fee for direct receipt of a service by the party benefiting from the service.

ADA - Americans with Disabilities Act of 1990

AF - Autumnfest

AFG - Assistance to Firefighters Grant

ALPR - Automated License Plate Recognition

AQMD - Air Quality Management District

ATP - Active Transportation Program

CAFR - Comprehensive Annual Financial Report

CALFIRE - California Department of Forestry and Fire Protection

CDBG - Community Development Block Grant

CERT - Certified Emergency Response Team

CFD - Community Facilities District

CHP - California Highway Patrol

CIP - Capital Improvement Program

COLA - Cost of Living Adjustment

CLOMR - Conditional Letter of Map Revision

CPI - Consumer Price Index

CSI - California Solar Initiative

CSMFO - California Society of Municipal Finance Officers

EDA - Economic Development Administration

EIP - Energy Independence Program

EIR - Environmental Impact Report

EMD - Emergency Medical Dispatching

EMS - Emergency Medical Services

FEMA - Federal Emergency Management Agency

FHFA - Federal Housing Financing Administration

FME - Feature Manipulation Engine

FSA - Family Services Assistance

FY - Fiscal Year

GF - General Fund

GFOA - Governmental Finance Officers Association

GIS - Geographical Information System

HERO - Home Energy Renovation Opportunity

HUD - Housing and Urban Development

Kaiser Regional H.E.A.L. Community Benefit Grant Program - Healthy Eating, Active Living

HOPE Program - Homeless Outreach Proactive Enforcement

HSG - Homeland Security Grant

ISSP - Information Systems Strategic Plan

IT - Information Technology

ITIL - Information Technology Infrastructure Library

JPA - Joint Powers Authority

LAFCO - Local Agency Formation Commission

LLMD - Landscape and Lighting Maintenance District

LPS - Law and Public Safety

LOMR - Letter of Map Revision

MADD - Make a Difference Day

MOU - Memorandum of Understanding

NFPA - National Fire Protection Association

NPDES - National Pollutant Discharge Elimination System

OCR - Optical Character Recognition

PACE - Property Assessed Clean Energy

PARSAC - Public Agency Risk Sharing Authority of California

PBID - Property and Business Improvement District

PE - Professional Engineering

PMP - Pavement Management Program

POP - Problem Oriented Policing

PTZ Camera - Pan-Tilt-Zoom Camera

RDA - Redevelopment Agency

REGIS - Rancho Enterprise Geographical Information System

ROPS - Recognized Obligation Payment Schedule

SAN - Storage Area Network

SANBAG - San Bernardino Associated Governments

SARWQCB - Santa Ana Regional Water Quality Control Board

SCE - Southern California Edison

SLO - Service Level Option

SQL - Structured Query Language

SSS - Sheriff's Services Specialist

S.T.A.R.S - Science, Technology, Arts, Recreation for Success

S.T.E.M. - Science, Technology, Engineering and Math

TDA - Transportation Development Act

TFF - Traffic Facilities Fee

USDA - United States Department of Agriculture

VLF - Vehicle License Fee

VLAN - Virtual Local Area Network

VOIP - Voice Over Internet Protocol

WF - Winterfest

YAC - Youth Advisory Committee

YCJUSD - Yucaipa-Calimesa Joint Unified School District

YMAF - Yucaipa Music and Arts Festival

YPAC - Yucaipa Performing Arts Center

CITY OF YUCAIPA
California

ADOPTED
SEVEN YEAR
CAPITAL IMPROVEMENT PROGRAM

FOR FISCAL YEARS
2020/2021 THROUGH 2026/2027

ANNUAL BUDGET 2020-2021



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CITY OF YUCAIPA

CAPITAL IMPROVEMENT PROGRAM

The City of Yucaipa places great value on the City's Capital Improvement Program (CIP). The CIP is a budget forecasting model used to plan for and identify resources that can be invested in capital facilities and public infrastructure within the City. It is primarily focused on enhancing the quality of life for residents, in addition to facilitating economic development opportunities through the development and construction of new public facilities and infrastructure projects.

The CIP is intended to not only allocate funds for the next fiscal year for major capital projects, but also to plan for allocations for future years. The projection of future allocations is important, especially for projects that take several years or longer to fund. The City is able to complete these projects through revenues collected from a variety of sources which include, but may not be limited to, Development Impact Fees (DIF), Federal, State and other grant funding opportunities, General Fund One-Time Capital Project funding and on occasion, funding from the General Fund Unassigned Fund Balance. The City's CIP includes the Pavement Management Program (PMP), which is funded with resources from the General Fund, Solid Waste Franchise Fees, Gas Taxes, Measure I sales taxes and the State's Traffic Congestion Relief Program. For the fiscal year 2019-2020, the City Council has added only a few new capital projects, determining to focus resources mainly on currently approved project completion. The separate capital projects funds, identified in the CIP, that are utilized to provide for the development and construction of capital facilities and infrastructure for enhanced resident quality of life and economic development are described as follows:

GENERAL FUND ONE TIME CAPITAL PROJECTS ACCOUNT

Available resources in the General Fund are used periodically to fund, or advance funding, for the completion of certain capital projects, as approved by the City Council.

COMMUNITY DEVELOPMENT BLOCK GRANT

The Community Development Block Grant (CDBG) program was designed by the United States Department of Housing and Urban Development. This program is further explained in the CDBG section of the City of Yucaipa Adopted Budget. The capital portion of the CDBG allocation is articulated in the CIP.

DEVELOPMENT IMPACT FEES

A development impact fee is a monetary exaction other than a tax or special assessment that is charged by a local governmental agency to an applicant in connection with approval of a development project for the purpose of defraying all or a portion of the cost of public facilities related to the development project. The legal requirements for enactment of a development impact fee program are set forth in Government Code §§ 66000-66025 (the "Mitigation Fee Act"). A development impact fee is not a tax or special assessment, by its definition, a fee is voluntary and must be reasonably related to the cost of the service provided by the local agency. The City of Yucaipa has adopted five development related fees, as listed below. The estimated revenues for fiscal year 2019-2020 for each program are identified in the CIP.

DRAINAGE FACILITIES FEES

Drainage Facilities Fees are calculated based upon the estimated total costs of identified structures that are necessary in order to mitigate the impacts of new development, specifically relating to drainage concerns. Drainage related projects provide an enhanced quality of life through the construction of drainage channels and low water crossing replacements (bridges) to reduce flooding and provide for all weather vehicular crossing. The costs associated with the impacts of community wide drainage concerns are funded partially by new development and partially by existing developed properties at the rate of 43.87%/56.13%, respectively. The CIP includes several drainage related projects to which funds have been allocated in previous years.

CITY OF YUCAIPA

CAPITAL IMPROVEMENT PROGRAM

FIRE FACILITIES FEES

Fire Facilities Fees are calculated based upon the estimated total costs of identified structures that are necessary in order to mitigate the impacts of new development, specifically relating to fire protection concerns. Fire Facilities Fees are intended to cover the costs of new stations and fire engines, and ancillary equipment, required to provide sufficient fire protection services for all residents through the point of community buildout.

PARK DEVELOPMENT FEES

Parks Facilities Fees are calculated based upon the estimated total costs of identified structures that are necessary in order to mitigate the impacts of new development, specifically relating to the provision of adequate parks and amenities and the dedication of sufficient open space. The CIP includes several park related projects to which funds have been allocated in previous years.

PUBLIC FACILITIES FEES

Public Facilities Fees are calculated based upon the estimated total costs of identified structures that are necessary in order to mitigate the impacts of new development, specifically relating to the provision of public facilities. The CIP includes several public facility related projects to which funds have been allocated in previous years. The costs associated with the construction of new public facilities, including the Civic Center (Police Station), City Maintenance Yard, and Swimming Pool, are funded partially by new development and partially by existing developed properties at the average rate of 50.09%/49.91%, respectively.

TRAFFIC FACILITIES FEES

Traffic Facilities Fees are calculated based upon the estimated total costs of identified structures that are necessary in order to mitigate the impacts of new development, specifically relating to the provision of adequate circulation and vehicular traffic. The CIP includes several traffic related projects to which funds have been allocated in previous years.

PAVEMENT MANAGEMENT PROGRAM (PMP)

The PMP allocates funds to improve and maintain the quality of streets within the City. It continues to place emphasis on residential streets without significantly reducing expenditures set aside for arterial and collector streets, since the maintenance of arterial and collector streets has the greatest impact on the overall community's perception.

SIDEWALKS

Sidewalks play an important role in transportation particularly in the form of "safe routes to schools" for our children, as they provide a safe path for pedestrians to travel that is typically separated from the motorized traffic. They aid road safety by minimizing interaction between pedestrians and any motorized traffic. Often, in rural roads, like many located in older sections of the City, sidewalks may not be present as the amount of traffic (pedestrian or motorized) may not have been sufficient to justify separating the two in the developing years of the community. The CIP includes several traffic related projects to which funds have been allocated in previous years.

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

2020/2021

PROJECTED REVENUE

Revenue estimates are based upon 30 SFRU for FY2020/2021, with 50 projected for FY2021/2022 through FY 2026/2027.

	Revised Budget 19-20	Estimated Actual 19/20	<i>Year</i> 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
<i>No. of SFRU's:</i>	20	40	30	50	50	50	50	50	50
Facility									
Drainage	\$ 59,069	\$ 133,559	\$ 92,404	\$ 166,949	\$ 166,949	\$ 166,949	\$ 166,949	\$ 166,949	\$ 166,949
Fire	16,754	34,027	23,997	42,534	42,534	42,534	42,534	42,534	42,534
Parks	59,069	95,056	86,203	118,820	118,820	118,820	118,820	118,820	118,820
Public	40,151	58,356	42,343	72,946	72,946	72,946	72,946	72,946	72,946
Traffic	172,836	360,256	258,099	450,320	450,320	450,320	450,320	450,320	450,320
Total	\$ 347,879	\$ 681,254	\$ 503,045	\$ 851,567	\$ 851,567	\$ 851,567	\$ 851,567	\$ 851,567	\$ 851,567

* Number of SFRU's paid may vary from those pulling permits

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

MISCELLANEOUS ONE-TIME CAPITAL (in thousands of dollars) ¹

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Oak Hills Parkway & East Road Improvements	GF 1X Capital	400	-	-	-	-	-	-	-
	YPAC	(400)	-	-	-	-	-	-	-
	Subtotal	-	-	-	-	-	-	-	-
Library and Education/Cultural Center	PFF	110	-	-	-	-	-	-	-
	GF 1X Capital	135	-	-	-	-	-	-	-
	GF 14/15 Revenues over Expenses	427	-	-	-	-	-	-	-
	YPAC	(515)	-	-	-	-	-	-	-
	Subtotal	157	-	-	-	-	-	-	-
Bond Funding Agreement-Façade	RDA Bonds	61	-	-	-	-	-	-	-
Wildwood Creek Basins Site Evaluation	GF 1X Capital (Loan to DFF)	40	-	-	-	-	-	-	-
Construction of the 13th Street Detention Basin Improvements	GF 1X Capital (Loan to proposed College Village District or DFF)	150	-	-	-	-	-	-	-
Dunlap Park Property Land Acquisition Project	GF 1X Capital (Loan to DFF)	51	-	-	-	-	-	-	-
Annexation (Bryant / Hwy 38)	GF 15/16 Revenues over Expenses	6	-	-	-	-	-	-	-
Incubator Center/Plan for Innovation Center	GF 15/16 Revenues over Expenses	75	-	-	-	-	-	-	-
Incubator/Innovation Center Feasibility Study (Phase I and II)	Economic Development Initiative Account	9	-	-	-	-	-	-	-
	GF 1X Capital	30	-	-	-	-	-	-	-
	Subtotal	39	-	-	-	-	-	-	-
Comprehensive Design Guidelines	GF 15/16 Revenues over Expenses	30	-	-	-	-	-	-	-
	Merged Development Code Update	65	-	-	-	-	-	-	-
	GF 16/17 Revenues over Expenses	30	-	-	-	-	-	-	-
	Subtotal	125	-	-	-	-	-	-	-
Five Winds Ranch Planning, Design, Implementation (See Park Facilities page for full details)	GF 15/16, 14/15 Revenues over Expenses	323	-	-	-	-	-	-	-
	Carryover from Land Acquisition	28	-	-	-	-	-	-	-
	YPAC	(150)	-	-	-	-	-	-	-
	PD	129	-	20	20	20	20	20	20
	Subtotal	330	330	350	370	390	410	430	450
CityView Cashiering and Mobile Apps	GF 15/16 Revenues over Expenses	60	-	-	-	-	-	-	-
CityView Development	GF 15/16 Revenues over Expenses	22	-	-	-	-	-	-	-
Directional Signage	Economic Development Initiative Account	95	-	-	-	-	-	-	-
	GF Contingency	13	-	-	-	-	-	-	-
	Subtotal	200	200	200	200	200	200	200	200

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

MISCELLANEOUS ONE-TIME CAPITAL (in thousands of dollars) ¹

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Yucaipa Boulevard 2nd to 5th Street (Phase III)	Economic Development Initiative Account	100	-	-	-	-	-	-	-
	YPAC	(100)	-	-	-	-	-	-	-
	Subtotal	-	-	-	-	-	-	-	-
Dunlap Park (Estimated Total Cost \$7,000,000)	GF 1X Capital Loan to PFF	402	-	-	-	-	-	-	-
	GF 1X Capital	204	-	-	-	-	-	-	-
	Subtotal	606	-	-	-	-	-	-	-
YPAC-Startup Operational Costs	GF 16/17 Revenues over Expenses	200	-	-	-	-	-	-	-
Yucaipa Boulevard Utility Relocation and Enhancements	GF 1X Capital	110	-	-	-	-	-	-	-
Uptown Audio & Public Address System	GF 1X Capital	150	-	-	-	-	-	-	-
Yucaipa Boulevard, 15th Street to I-10 Freeway	GF 1X Capital Loan to TFF	465	-	-	-	-	-	-	-
Uptown Parking Project	Parking In-lieu Fees	-	-	-	-	-	-	-	-
Dottie Potter Arena Cover (See Park Facilities page for full details)	PD	362	-	10	10	9	-	-	-
	Yucaipa Equestrian ³ Arena Committee	85	88	87	-	-	-	-	-
	PCRF (Oak Glen Neighborhood Park)	127	-	-	-	-	-	-	-
	PCRF	247	-	-	-	-	-	-	-
	GF 1X Capital	300	-	-	-	-	-	-	-
	Subtotal	1,121	1,209	1,306	1,316	1,325	-	-	-

MISCELLANEOUS ONE-TIME CAPITAL SUMMARY

	Estimated Balance July 1, 2020	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Allocations:	-	88	97	10	9	-	-	-
Revenues:								
Reimbursements ²	-	60	60	60	60	60	60	60
GF 18/19 Revenues over Expenses	-	-	-	-	-	-	-	-
GF Utility Savings	-	24	24	24	24	24	24	24
Miscellaneous								
Balance	59	55	42	117	192	277	361	445

¹ Represents amounts included in other sections of the Capital Improvement Program.

² Includes reimbursements from SANBAG for Interchange Project Advancement Agreement, CSI for Solar Canopy Carport, and may include other reimbursements.

³ Reimbursement by YEAC to City from proceeds of Rodeos over 2 year period.

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

CDBG CAPITAL PROJECTS (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Adams Street Sidewalk, Avenue B to Yucaipa Boulevard (Total Project is estimated to be \$340,000) (transferred PMP contribution of \$70,000 to Uptown Park)	CDBG	83	137	-	-	-	-	-	-
	CDBG Unprogrammed	24	-	-	-	-	-	-	-
	AQMD	25	-	-	-	-	-	-	-
	PMP	-	70	-	-	-	-	-	-
	Subtotal	132	339	-	-	-	-	-	-
	PMP	83	30	-	-	-	-	-	-
	PMP Local Match	23	-	-	-	-	-	-	-
	CDBG	453	-	-	-	-	-	-	-
	Subtotal	559	589	-	-	-	-	-	-
ADA Accessibility Improvements	CDBG	71	-	-	-	-	-	-	-
	Subtotal	71	-	-	-	-	-	-	-
Removal of ADA Barriers	CDBG	30	-	-	-	-	-	-	-
Curb, Gutter, Sidewalk, ADA Ramps on Avenue G, Calimesa Blvd. to 6th Place	CDBG	102	-	-	-	-	-	-	-
Senior Center Kitchen Floor	CDBG	25	-	-	-	-	-	-	-
ADA Barrier Removal and Uptown Parking Improvements	CDBG	111	-	-	-	-	-	-	-

CDBG CAPITAL PROJECTS SUMMARY

	Estimated Balance July 1, 2019	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Amount Available:								
Unprogrammed Funds	63							
Revenues--CDBG		248	248	248	248	248	248	248
Other Funds								
2019/2020 Allocation	-							
Public Service Programs	-	41	-	-	-	-	-	-
Capital Projects-City	-	237	-	-	-	-	-	-
Balance		33	281	529	777	1,025	1,273	1,521

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

DRAINAGE FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Wilson I Ecosystem Restoration (Estimated Cost \$2,000,000) (Project separated to Wilson 3 in 2010-2011)	DFF	522	-	-	-	-	-	-	-
	GF	-	-	-	-	-	-	-	-
	ARMY CORPS	1,045	-	-	-	-	-	-	-
	SBCFCD	523	-	-	-	-	-	-	-
	Subtotal	2,090	-	-	-	-	-	-	-
	DFF	1,357	35	60	100	100	100	-	-
	GF	200	-	-	-	-	-	-	-
	Prop 84 OWOW	750	-	-	-	-	-	-	-
*Wilson III Basin / Oak Glen	State Revolving Loan	4,000	-	-	-	-	-	-	-
Creek Specific Plan	River Parkways Grant	1,150	-	-	-	-	-	-	-
¹ Regional Detention Basin 2&3	SBCFCD Spreading Basins	300	-	-	-	-	-	-	-
Wilson Creek (Phase I Estimated Cost - \$11,000,000, Phase II Estimated Cost - \$5,000,000)	Watersmart Grant	290	-	-	-	-	-	-	-
	SBCFCD (Excess Property)	8,153	-	-	-	-	-	-	-
	Fill Dirt	-	-	-	-	-	-	-	-
	Reimbursement to DFF (Wildwood)	400	-	-	-	-	-	-	-
	Subtotal	16,600	16,635	16,695	16,795	16,895	16,995	16,995	16,995
*Regional Detention Basin	DFF	1,611	-	-	-	-	-	-	-
Wildwood Creek (Pending \$841,000 reimbursement from Stater Bros.-- \$541,000 and from Chuang -- \$300,000, to be re- allocated to Wilson III and Wilson Creek Channel)	Donation	60	-	-	-	-	-	-	-
	FEMA	2,572	-	-	-	-	-	-	-
	SBMWD	589	-	-	-	-	-	-	-
	Measure I Stimulus	172	-	-	-	-	-	-	-
	GF IX Capital Loan	98	-	-	-	-	-	-	-
	SBCFCD	1,457	-	-	-	-	-	-	-
	Subtotal	6,559	-	-	-	-	-	-	-
Santa Ana and Tributary Ecosystem Restoration Project (Project scope to be redefined with possibility of reallocating DFF and SBCFCD funding)	SBCFCD	300	-	-	-	-	-	-	-
	DFF	300	-	-	-	-	-	-	-
	Army Corps	561	-	-	-	-	-	-	-
	Subtotal	1,161	-	-	-	-	-	-	-
	DFF	21	-	-	-	-	-	-	-
Dunlap Channel Recreational Trail	PMP	20	-	-	-	-	-	-	-
	RTP Grant (Trails)	131	-	-	-	-	-	-	-
	Subtotal	172	-	-	-	-	-	-	-

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

DRAINAGE FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
	Prop. 1A (Loan to DFF)	307	-	-	-	-	-	-	-
	1X Capital Loan to DFF	500	-	-	-	-	-	-	-
	DFF	73	-	-	-	-	-	-	-
	GF One-time Capital (loan to TFF)	135							
	GF Loan (PFF closeout of Police Station / Civic Center)	330							
Wilson Creek / Dunlap Boulevard Bridge & Channel Improvements, 14th Street to I-10 Fwy (Estimated Cost \$4,325,000)	Traffic Safety Fund 16/17 (loan)	1,037							
	Yucaipa Blvd/ 15th to I-10	1,502							
	Utility U.G. Reimbursement from Yucaipa Blvd.	-	640						
	PMP (loan to DFF - from Yucaipa Blvd, 15th to I-10 Fwy)	-	660						
	Fill Dirt Reimbursement to DFF (Wildwood	441	-	-	-	-	-	-	-
	Subtotal	4,325	5,625	-	-	-	-	-	-
Flood Corridor Program (Property Acquisition near Pendleton)	DWR	337	-	-	-	-	-	-	-
	DFF	49	-	-	-	-	-	-	-
	Subtotal	386	-	-	-	-	-	-	-
*El Dorado Ranch Park Project (Drainage Project Mitigation) (Total estimated cost to date \$143,000)	DFF	143	-	-	-	-	-	-	-
Wildwood Creek Basin 4 Groundwater Recharge and Water Management Project-- WaterSMART Grant Program	DFF	277	-	-	-	-	-	-	-
	Watersmart Grant	227	-	-	-	-	-	-	-
	Subtotal	504	-	-	-	-	-	-	-
Wildwood Creek Restoration Project	DFF	107	-	-	-	-	-	-	-
	PMP	128	-	-	-	-	-	-	-
	Subtotal	235	-	-	-	-	-	-	-
Chicken Springs Wash at 5th Street	DFF	32	-	-	-	-	-	-	-
Wildwood Creek Basins Site Evaluation	GF 1X Capital (Loan to DFF)	40	-	-	-	-	-	-	-
Non-DIF Eligible Projects	GF	150	50	50	50	50	50	50	50
	PMP	180	30	30	30	30	30	30	30
	Subtotal	330	410	490	570	650	730	810	890
² Reimbursement Expenses	DFF	103	13	9	17	15	15	15	15
Indirect Cost Allocation	DFF	12	2	2	2	2	2	2	2
Repay General Fund Loan (Total Outstanding Debt- \$3,013,100 @ 06-30-20)	DFF	156	15	16	5	5	5	5	5

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

DRAINAGE FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
LOW WATER CROSSINGS									
Wilson Creek at Ave. "D" (Estimated Cost- \$2,271,000)	PMP	217	-	-	-	-	-	-	-
	HBP	1,866	-	-	-	-	-	-	-
	DFF	188	-	-	-	-	-	-	-
	Subtotal	2,271	-	-	-	-	-	-	-
Wilson Creek at 13th St. (Estimated Cost- \$2,585,000)	PMP	349	-	-	-	-	-	-	-
	HBP	2,076	-	-	-	-	-	-	-
	DFF	160	-	-	-	-	-	-	-
	Subtotal	2,585	-	-	-	-	-	-	-
Wildwood Creek at 6th Pl. (Estimated Cost-\$3,100,000)	DFF	70	-	-	-	-	-	-	-
	HBP	2,735	-	-	-	-	-	-	-
	PMP	286	-	-	-	-	-	-	-
	Subtotal	3,091	-	-	-	-	-	-	-
*Wilson Creek at Fremont St. (Estimated Cost- \$3,522,000)	DFF	200	-	-	-	-	-	-	-
	HBP	3,058	-	-	-	-	-	-	-
	PMP	264	-	-	-	-	-	-	-
	Subtotal	3,522	-	-	-	-	-	-	-
*Pendleton Drive (Estimated Cost-\$9,280,000) (\$49k to Flood Corridor) (HBP \$7,967,700 Required Local Match \$1,263,300) (Total HBP funding pending Caltrans approval)	DFF	298	-	-	-	-	-	-	-
	HBP	7,967	-	-	-	-	-	-	-
	PMP	925	90	-	-	-	-	-	-
	Subtotal	9,190	9,280	-	-	-	-	-	-
Wildwood Creek at Live Oak Canyon Road (Estimated Cost-\$9,000,000) (ENG/ENV Cost \$415,000)	DFF	15	25	25	25	25	25	25	25
	HBP	343	-	-	-	-	-	-	-
	PMP	32	-	-	-	-	-	-	-
	Subtotal	390	415	440	465	490	515	540	565

DRAINAGE FACILITIES SUMMARY

	Estimated Balance July 1, 2019	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Allocations: Local	-	91	112	149	147	147	47	47
Other	-	1,380	80	80	80	80	80	80
Revenues:								
Local	-	92	167	167	167	167	167	167
Other	-	1,380	80	80	80	80	80	80
Balance	3	5	59	77	97	117	237	357

DFF - Drainage Facilities Fees - See Drainage Facilities Funding Level Assumption

GF - General Fund allocation for drainage projects not eligible for DIF funding.

*Part of Northbench water resources project that includes potential funding from project partners (SBVMWD, YVWD, WHWC, etc.)

² Ten Percent (10%) of the total funds collected in prior year are set aside for developer reimbursement expenses.

Drainage fees are calculated on a per acre basis in the amount of \$10,442.60 per acre.

*-Part of North Bench Water Resources Project that includes potential funding from project partners (SBVMWD, YVWD, WHWC, etc.)

General Fund Loan/Advance Amount Outstanding as of 6-30-2020

Project Description	Amount
Dunlap Drain--DFF (Wilson Creek Channel/Bridge)	\$344,000
Dunlap Drain--DFF	561,000
Master Plan of Drainage--DFF	6,500
Wildwood Creek Basins Site Evaluation--DFF	40,000
CLOMR/LOMR Application--DFF	50,000
13th St. Basin Improvements-DFF/EIFD/College Village	150,000
Dunlap Park Acquisition--DFF	50,900
Dunlap Drain Phase II (transferred 2013)	260,000
Wildwood Creek Regional Detention Basin 4* (transferred 2013)	98,000
Avenue E Storm Drain/Dunlap Drain Phase II (transferred 2012)	199,000
Avenue E Storm Drain/Dunlap Drain Phase II (transferred 2017)	501,000
Dunlap Drain	752,700
Total Loan Amount Outstanding	#####

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

FIRE CAPITAL REPLACEMENT (in thousands of dollars)

Project Description	Funding Source	Previous Allocations	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
<u>Fire Capital Replacement</u>									
Fire Marshal Vehicle	GF-F		-	-	-	-	-	-	-
Fire Engine (w/equip.)	GF-F	1,528	-	-	100	100	100	100	100
Computer	GF-F		-	-	-	-	-	-	-
Radio, Fire Vehicle	GF-F		-	-	-	-	-	-	-
Radio, Fire (Hand-Held)	GF-F		-	-	-	-	-	-	-
Radio, Fire (Fixed)	GF-F		-	-	-	-	-	-	-
Smoke Ejector	GF-F		-	-	-	-	-	-	-
Large Nozzles	GF-F		-	-	-	-	-	-	-
Rescue Tool (Jaws)	GF-F		-	-	-	-	-	-	-
Self-Cont. Breath App.	GF-F		-	-	-	-	-	-	-
Personal Protective Clothing	GF-F		-	-	-	-	-	-	-
Concrete Driveway	GF-F		-	-	-	-	-	-	-
Radio, Medic	GF-F		-	-	-	-	-	-	-
Heart Monitor Defib. Unit	GF-F		-	-	-	-	-	-	-

FIRE CAPITAL REPLACEMENT FUND SUMMARY

	Estimated Balance July 1, 2020	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Allocations:	1,128	-	-	100	100	100	100	100
Property Tax - Fire	1,229	-	-	100	100	101	101	101
Balance	101	101	101	101	101	102	103	104
Est. Operational Fund Balance:	8,739	8,739	8,739	8,739	8,739	8,739	8,739	8,739

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

FIRE FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Station No. 4 (Total estimated cost including land and equipment \$4,609,771)	FFF	254	-	-	10	10	10	10	10
Indirect Cost Allocation	FFF	11	-	-	3	3	3	3	3
Repay Fire Fund Loan (Total Outstanding Debt - \$2,325,014 @ 06-30-20)	FFF	762	-	-	30	30	30	30	30

FIRE FACILITIES SUMMARY

	Estimated Balance July 1, 2019	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Allocations:	-	20	-	43	43	43	43	43
Revenue*	-	24	43	43	43	43	43	43
GF Loan	-	-	-	-	-	-	-	-
Balance	44	48	90	90	90	90	90	89

Fire Fund Loan/Advance Amount Outstanding as of 6-30-2020

Project Description	Amount
Fire Station No. 3	\$ 2,325,014
Total Loan Amount Outstanding	\$ 2,325,014

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

PARK FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
<u>New Facilities</u>									
13th Street Sports Complex (Total Estimated Cost \$3.5 million, includes amount from agreement with Yucaipa Valley National Little League) (Items remaining to be completed by City: trash enclosure, monument sign. Est. Cost \$45,000) (\$219,800 contribution by YVNLL \$90k in 20/21, \$10k for years thereafter)	GF (Park Settlement Funds)	430	-	-	-	-	-	-	-
	GF 1X Capital (Loan)*	129	-	-	-	-	-	-	-
	GF 1X Capital	216	-	-	-	-	-	-	-
	PCRF	630	-	-	-	-	-	-	-
	IERCDC Mitigation Grant	105	-	-	-	-	-	-	-
	YCUJUSD Pass Thru RDA	900	-	-	-	-	-	-	-
	PD	84	-	-	-	-	-	-	-
	YVNLL	117	90	10	10	10	10	10	10
	YVNLL (Incl. In-Kind)	100	-	-	-	-	-	-	-
Subtotal		2,711	2,801	-	-	-	-	-	-
El Dorado Ranch Park (Total Estimated Cost excluding mitigation costs--\$605,000) There is an estimated 17 acres that may be used for mitigation for loss of habitat related to drainage-improvement projects. The estimated cost is \$130,000 per acre for permanent impacts and \$45,000 for temporary impacts. Standard in-lieu fee program credits are \$290,000 per acre for both.	PCRF	-	-	-	-	-	-	-	-
	GF (1X Capital)	130	-	-	-	-	-	-	-
	Ave D LWC Mitigation	69	-	-	-	-	-	-	-
	13th St LWC Mitigation	69	-	-	-	-	-	-	-
	Pendleton LWC Mitigation	138	-	-	-	-	-	-	-
	6th Pl LWC Mitigation	35	-	-	-	-	-	-	-
	Fremont St LWC Mitigation	69	-	-	-	-	-	-	-
	Transit Center PII Mitigation	52	-	-	-	-	-	-	-
	Wildwood Basin	50	-	-	-	-	-	-	-
	EEMP Grant	121	-	-	-	-	-	-	-
	Drainage Project Mitigation	-	-	-	-	-	-	-	-
	(DFF Funds- LWC's, WW Basin, Transit Center Storm Drain)	143	-	-	-	-	-	-	-
	Subtotal		877	877	-	-	-	-	-
BMX Park	PCRF	69	-	-	-	-	-	-	-
	PD	25	-	-	-	-	-	-	-
	Subtotal		94	-	-	-	-	-	-
Dunlap Park (Estimated Cost \$7,000,000) (in Misc. Capital Projects Fund, excluding PMP & LWCF which is in PMP)	GF 1X Capital Loan to PD	402	-	-	-	-	-	-	-
	Prop 68 Per Capita Funds	-	189	-	-	-	-	-	-
	GF 1X Capital	204	-	-	-	-	-	-	-
	PMP	550	-	-	-	-	-	-	-
	LWCF	300	-	-	-	-	-	-	-
Subtotal		1,456	1,645	-	-	-	-	-	-
Soccer/Tennis Facility	Sale of Surplus Property (13th St)	-	-	-	-	-	-	-	-
Mountain Bike Course / Single Track	GF Service Level Option 18/19 Mid Yr.	55	-	-	-	-	-	-	-

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

PARK FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
<u>Existing Facilities</u>									
Equestrian Center/ Neighborhood Park (Estimated Cost-\$875,000) Funds reallocated in 2010-11 to reflect available resources	PD	431	-	-	-	-	-	-	-
	GF 1X Capital	95	-	-	-	-	-	-	-
	GF 14/15 Rev's over Exp.	100	-	-	-	-	-	-	-
	PCRF	249	-	-	-	-	-	-	-
	YPAC	(100)	-	-	-	-	-	-	-
	GF Excess Revenues	100	-	-	-	-	-	-	-
	16-17 Mid-Year								
Subtotal		875	-	-	-	-	-	-	-
Oak Glen Neighborhood Park (Estimated Cost-\$920,000)	Developer	259	-	-	-	-	-	-	-
	Dottie Potter Cover	(127)							
	PCRF	320	-	-	-	-	-	-	-
	(GF 1X Capital Project Fund (loan to PD))	25	-	-	-	-	-	-	-
	TDA - Article 3	89	-	-	-	-	-	-	-
	PMP	37	-	-	-	-	-	-	-
	SB County	40	-	-	-	-	-	-	-
Subtotal		643	-	-	-	-	-	-	-
Dottie Potter Equestrian Center Arena Cover (Estimated Cost-\$1,471,000) (In Misc. Capital Projects Fund) (YEAC Contribution affected by COVID-19, due to events not being held at facility)	PD	362	-	-	-	-	-	-	-
	Oak Glen NP	127							
	GF 1X Capital	300	-	-	-	-	-	-	-
	YEAC Contribution	85	88	87	-	-	-	-	-
	GF 18/19 Revenues over Expenses	175							
	PCRF	247	-	-	-	-	-	-	-
	Subtotal	1,296	1,384	1,471	1,471	1,471	-	-	-
Annual Misc. Park Replacement/Facility & Heavy Maintenance	PCRF	895	100	210	210	210	210	210	210
Maxicom Irrigation System	PCRF	100	-	-	-	-	-	-	-
Pool Capital Replacement	GF/Pool	52	4	4	4	4	4	4	4
Misc. Park Non-Potable Conversion	PCRF	89	-	-	-	-	-	-	-
	GF 1X Capital	50	-	-	-	-	-	-	-
	Subtotal	139	-	-	-	-	-	-	-
Parks Playground Maintenance	PCRF	102	30	30	30	30	30	30	30
Repay Loan to General Fund - (Total debt - \$3,829,450 [Park Development] Balance remaining @ 6-30-20)	PD	966	65	90	90	90	90	90	90

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

PARK FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
	PCRF	10	-	-	-	-	-	-	-
Wildwood Creek Park (Estimated Cost \$600,000)	(GF 1X Capital Project Fund (loan to PD))	25	-	-	-	-	-	-	-
	PD	-	-	-	-	-	-	-	-
	Subtotal	35	-	-	-	-	-	-	-
Vision Quest Gallery-35157 Yucaipa Blvd. Modification	Annual Misc. PCRF Carryover	18	-	-	-	-	-	-	-
Five Winds Ranch Park	PD	129	-	20	20	20	20	20	20
Indirect Cost Allocation	PD	48	12	12	12	12	12	12	12

PARK FACILITIES SUMMARY

		Estimated Balance July 1, 2020	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Allocations:	PD		77	122	122	122	122	122	122
	Other		371	87	-	-	-	-	-
Revenues	PD		86	119	119	119	119	119	119
	Other		277	87	-	-	-	-	-
PD Balance:		5	15	12	8	5	2	(1)	(4)
Allocations:	PCRF		130	240	240	240	240	240	240
Revenues			245	245	245	245	245	245	245
PCRF Balance: ⁽¹⁾		0	115	120	125	130	135	140	145

Other Allocations

GF General Fund

PD Park Development revenues based on fees of \$1,999.78 per SFRU

PCRF Park Capital Replacement Fund

⁽¹⁾ Beginning balance includes project expenses encumbered to be paid in subsequent fiscal year(s).

General Fund Loan/Advance Amount Outstanding as of 6-30-2020

Project Description	Amount
Community Park--(Facility)--Parks DIF	\$ 2,332,050
California St./Wildwood Creek Basin	25,000
13th Street Sports Complex (net transfer over period of years)	129,400
Dunlap Park (to be transferred, pending sale of 10th St property)	402,000
Five Winds Property Acquisition	600,000
13th Street Sports Complex	216,000
Equestrian Center	100,000
Oak Glen Neighborhood Park	25,000
Total Loan Amount Outstanding--PD	\$ 3,829,450

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

PAVEMENT MANAGEMENT PROGRAM (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
<i>Routine Maintenance Projects</i>									
Residential Programs									
Overlay	PMP	-	1,105	1,127	1,300	1,376	1,453	916	916
Surface Treatment (<i>Microsurfacing</i>)	PMP	-	2	16	16	16	16	16	16
Patching	PMP	-	48	48	48	48	48	48	48
Crack Sealing	PMP	-	22	25	25	25	25	25	25
Arterial/Collector Streets									
Overlay	PMP	-	195	199	203	207	211	744	744
	Other Agency	-	40	40	40	40	40	40	40
	Subtotal	-	235	239	243	247	251	784	784
Surface Treatment (<i>Microsurfacing</i>)	PMP	-	51	60	60	60	60	60	60
Patching	PMP	-	47	42	42	42	42	42	42
Crack Sealing	PMP	-	19	24	24	24	24	24	24
Sub Programs									
Citywide Striping/Pavement Markings/(Bikelane Striping)	PMP	-	30	30	30	30	30	30	30
AC Berm Curb Program	PMP	-	40	-	40	-	40	-	40
Concrete -- GF	PMP	-	60	60	80	60	80	60	80
Avenue A Sidewalk, Adams Street to 1st Street	PMP	23	30	-	-	-	-	-	-
Acacia Ave, California St. 1st St. & Alley Improvements	PMP	100	-	-	-	-	-	-	-
Uptown Alley Improvement Program	PMP	520	60	60	60	60	60	60	60
Adams Street Sidewalk, Avenue B to Yucaipa Blvd., Avenue B, Adams Street to 2nd Street (\$70,000 to Sidewalk Fund, subsequently transferred to Uptown Park)	PMP	70	70	-	-	-	-	-	-
	AQMD	25	-	-	-	-	-	-	-
	Subtotal	95	-	-	-	-	-	-	-
Neighborhood Traffic Calming Program	PMP	155	30	30	30	30	30	30	30
Preserve Survey Monumentation	PMP	-	30	30	30	30	30	30	30
Under Street Drain Pipe Repair/Replacement	PMP	-	30	30	30	30	30	30	30
Indirect Cost Allocation	PMP	-	14	14	14	14	14	14	14
Retesting of all Streets (<i>Previously 17/18</i>)	PMP	-	3	3	3	60	60	4	4
Match for EDA Grant--Dunlap Blvd.	PMP	132	-	-	-	-	-	-	-
Local Match -- State/Federal Grants	PMP	12	40	40	40	40	40	40	40
Land Acquisition Grant (Total project amount is \$850,000. LWCF grant-\$300,000) Dunlap Park	PMP	550	-	-	-	-	-	-	-
	LWCF	300	-	-	-	-	-	-	-
	Subtotal	850	-	-	-	-	-	-	-

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

PAVEMENT MANAGEMENT PROGRAM (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Pendleton LWC	PMP	925	90	-	-	-	-	-	-
Yucaipa Boulevard at Bryant Street Intersection Roundabout Improvement	PMP	67	-	-	-	-	-	-	-
13th Street at Wilson Creek LWC	PMP	350	-	-	-	-	-	-	-
Avenue D at Wilson Creek LWC	PMP	217	-	-	-	-	-	-	-
Wildwood Creek at 6th Place LWC	PMP	286	-	-	-	-	-	-	-
Wilson Creek at Fremont Street LWC	PMP	264	-	-	-	-	-	-	-
Wilson Creek Bridge/Channel Wall Improvements (From Yucaipa Blvd, 15th St to I-10 Fwy)	PMP	-	660						
Wildwood Creek at Live Oak Canyon LWC	PMP	32	-	-	-	-	-	-	-
SR2S 2nd Street, Avenue H to County Line Road	PMP	81	-	-	-	-	-	-	-
Wildwood Creek Restoration Project	PMP	128	-	-	-	-	-	-	-
Avenue E Storm Drain/Dunlap Drain Phase II	PMP	205	-	-	-	-	-	-	-
Dunlap Channel Recreational Trail	PMP	20	-	-	-	-	-	-	-
Yucaipa Boulevard, ADA Improvements Bike Lanes 2nd St. to 5th St.	PMP	60	-	-	-	-	-	-	-
7 Citywide Bus Stop Improvements	PMP	5	-	-	-	-	-	-	-
Yucaipa Boulevard, 15th St to I-10 Fwy	PMP	902	(660)	-	-	-	-	-	-
County Line Road ATP/SB1/LPP	PMP	260	200	200	-	-	-	-	-
Oak Glen Road at 2nd Street	PMP	45							
Chinaberry Street Improvements - Phase I	PMP	50							
5th Street at County Line Road Water Infrastructure and Street Rehabilitation	PMP	161							
Engineering and Traffic Survey	PMP	42	-	-	-	50	-	-	-

PAVEMENT MANAGEMENT PROGRAM SUMMARY

	Estimated Balance July 1, 2020	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Allocations: Local	-	2,256	2,078	2,115	2,242	2,333	2,213	2,273
Other	-	-	-	-	-	-	-	-
Revenues:	-							
General Fund		727	727	727	727	727	727	727
Local (Measure I)	-	850	850	850	850	850	850	850
Interagency Agreement	-	40	40	40	40	40	40	40
SB1	-	700	300	400	500	550	550	550
Other (Gas Tax/Road Repair & Acct Act of 2017/RMRA Section 2030)	-	130	130	130	130	130	130	130
Balance	25	216	185	217	222	186	270	294

PMP--Pavement Management Program is funded by contributions from General Fund, Gas Tax, Measure I Sales Tax, the Solid Waste Franchise Fees and the State's Traffic Congestion Relief Program.

CIWMB--California Integrated Waste Management Board

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

PUBLIC FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26
Pool Complex (\$542,000 to be reimbursed from federal grant, \$100,000 per year to be paid for operations for 15 years, with final pmt adjusted if necessary to total \$2,000,000)	^{1,2,3} LOAN	1,838	-	-	-	-	-	-
	³ GF CONT (Undesignated Fund Balance)	162	-	-	-	-	-	-
	Subtotal	2,000	-	-	-	-	-	-
Library and Education/Cultural Center (In Misc. Capital Projects Fund)	PFF	110	-	-	-	-	-	-
	GF 14/15 Revenues over Expenses	427	-	-	-	-	-	-
	GF 1X Capital	135	-	-	-	-	-	-
	YPAC	(515)	-	-	-	-	-	-
	Subtotal	157	-	-	-	-	-	-
Vision Quest Building Upgrades	GF 1X Capital	48	-	-	-	-	-	-
City Yard Relocation	Proceeds from Sale of City Yard Property directly to PFF fund	850	-	-	-	-	-	-
	PFF	118	-	-	-	-	-	-
	Subtotal	968	-	-	-	-	-	-
Indirect Cost Allocation	PFF	40	8	8	8	8	8	8
Repay General Fund Loan (Total Outstanding Debt - \$16,258,954 @ 6-30-20)	PFF	2,282	34	65	65	65	65	65

PUBLIC FACILITIES SUMMARY

	Estimated Balance July 1, 2020	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26
PFF Allocations:	-	42	73	73	73	73	73
GF Allocations ⁴:	-	-	-	-	-	-	-
Revenues:							
Local DIF	-	42	73	73	73	73	73
GF Contribution	-	-	-	-	-	-	-
Balance	0	(0)	(0)	(0)	(0)	(0)	(0)

PFF Public Facilities Fees - Revenues based on fees of \$1,666.97 per SFRU

GF General Fund

¹ Includes initial one time allocation by City Council of \$1,500,000 for Civic Center and \$750,000 for Pool Complex.

² Includes one time allocation by City Council of \$250,000 for Pool Complex on May 11, 1998.

³ Includes additional one time allocations by City Council of \$2,480,000 for Civic Center and \$1,000,000 for Pool Complex on May 14, 2001.

⁴ includes General Fund allocations from loan repayments and other funds previously allocated to other projects, as identified in the list of sources above.

General Fund Loan/Advance Amount Outstanding as of 6-30-2020

Project Description	Amount
Swimming Pool--Public Facilities DIF	\$ 1,838,000
Swimming Pool--Public Facilities DIF--YCJUSD	83,631
Civic Center--Public Facilities DIF	2,278,766
Police Station--Public Facilities (new in 2012-13)	3,771,998
Performing Arts Center--PFF	8,210,029
Library/Education Center	70,000
Parking Lot, North of Library	6,530
Total Loan Amount Outstanding	\$16,258,954

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

SIDEWALKS (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Ave E-13th St. to Dunlap Ch. Trail	AQMD	22	-	-	-	-	-	-	-
	SR2S State	348	-	-	-	-	-	-	-
	TF	78	-	-	-	-	-	-	-
	Subtotal	448	-	-	-	-	-	-	-
12th and 13th Street (South of Avenue E) <i>Estimated Cost - \$1,300,000</i>	AQMD	235	-	-	-	-	-	-	-
	Vehicle Fines	193	-	-	-	-	-	-	-
	Traffic Safety	20	-	-	-	-	-	-	-
	CG	509	-	-	-	-	-	-	-
	Subtotal	957	-	-	-	-	-	-	-
Yucaipa Blvd 15th St to I-10 Fwy	AQMD	27	-	-	-	-	-	-	-
Adams Street Sidewalk, Avenue B to Yucaipa Boulevard (Total Project is estimated to be \$280,000) (transferred PMP contribution to Uptown Park)	AQMD	25	-	-	-	-	-	-	-
	Subtotal	25	-	-	-	-	-	-	-
Yucaipa Blvd., ADA Improvements Bike Lanes 2nd St. to 5th St. (Total Estimated Project Cost is \$1,500,000) (TDA & MSRC funds only apply to certain street blocks. Not the entire length of 2nd to 5th)	AQMD	280	-	-	-	-	-	-	-
	GF Concrete	121	-	-	-	-	-	-	-
	Economic Development	450	-	-	-	-	-	-	-
	YPAC	(450)	-	-	-	-	-	-	-
	PMP	85	-	-	-	-	-	-	-
	TDA (3rd-5th)	150	-	-	-	-	-	-	-
	MSRC Grant (2nd-3rd)	120	-	-	-	-	-	-	-
	TFF	240	-	-	-	-	-	-	-
	TFF (from Countyline Road Improvement Project)	450	-	-	-	-	-	-	-
	Subtotal	1,446	-	-	-	-	-	-	-
	ATP	402	-	-	-	-	-	-	-
ATP Sidewalk Project, Avenue E, & 15th Street	AQMD	-	60	-	-	-	-	-	-
	CG	-	10	-	-	-	-	-	-
	PMP Concrete	30	-	-	-	-	-	-	-
	Subtotal	432	502	-	-	-	-	-	-
Acacia Ave., California St., 1st St.	AQMD	88	-	-	-	-	-	-	-
	PMP	100	-	-	-	-	-	-	-
	Subtotal	188	-	-	-	-	-	-	-

SIDEWALKS SUMMARY

	Estimated Balance July 1, 2020	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Allocations:	-	70	-	-	-	-	-	-
Revenues:								
AQMD	-	60	60	60	61	62	62	62
TDA Article 3 /GF/CDBG	-	-	-	-	-	-	-	-
PMP/ATP/Vehicle Fines	-	-	-	-	-	-	-	-
CG	-	10	10	10	10	11	11	11
Total Revenue:	-	70	70	70	71	73	73	73
Balance AQMD	11	0	60	120	181	243	305	367
Balance CG	-	-	10	20	30	41	52	63
Total Available Balance ¹	0	0	70	140	211	284	357	430

AQMD Air Quality Management District - Approximately \$60,000 per year.

LTF Article 3 Curb-Cut allocation from SANBAG - \$4,500 per year, balance of

CG Initial funding from General Fund and included commitment to Crossing Guard Program - \$10,000 per year, est. balance \$10,000 as of 6/30/14.

An additional amount has been made available for future sidewalk projects from the Vehicle Fines/Traffic Safety Fund; Location yet to be determined.

⁽¹⁾ Beginning balance includes project expenses encumbered to be paid in

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

TRAFFIC FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
Road Widening:									
Wildwood Canyon Interchange PSR/PR (Phased Project--50% from SBCTA) (City Share \$12,500,000) (\$375,000 to CalTrans) (Total U.G. Reimbursement is \$1,400,000)	TF	1,198	179	100	100	100	100	100	100
	Utility U.G. Reimbursement from Yucaipa Blvd.	-	-	100	100	100	100	100	100
	Measure I Arterial CPNA	-	750						
	SB1 SBCTA	-	250						
	Measure I Arterial Fund Advance (Calimesa Blvd)	-	990	-	-	-	-	-	-
	SBCTA	675	-	-	-	-	-	-	-
	Subtotal	1,873	4,042	4,242	4,442	4,642	4,842	5,042	5,242
	Subtotal	94	-	100	100	100	100	100	100
Interchange PSR/PR County Line Road	Subtotal	94	94	194	294	394	494	594	694
Yucaipa Boulevard 15th St. to Interstate 10 (Est. Cost \$14,800,000, includes right-of-way costs) *SCE Distribution Underground cost to be reimbursed by future development of adjacent properties in the estimated amount of \$1,400,000.	Prop 1B	219	-	-	-	-	-	-	-
	Prop 42	307	-	-	-	-	-	-	-
	HSIP	715	-	-	-	-	-	-	-
	Measure I Arterial CPNA	5,413	-	300	300	300	300	300	300
	Measure I PAA Live Oak Interchange	434	-	-	-	-	-	-	-
	17/18 PMP	902	(660)	-	-	-	-	-	-
	Chinaberry	(50)	-	-	-	-	-	-	-
	Yucaipa Blvd Fiber Optic Signal Interconnect	(120)	-	-	-	-	-	-	-
	AQMD	27	-	-	-	-	-	-	-
	SB1	394	-	200	200	200	200	200	200
	GF One-time Capital (loan to TFF)	135	-	-	-	-	-	-	-
	GF Loan (PFF closeout of Police Station/Civic Center)	330	-	-	-	-	-	-	-
	MSRC	26	-	-	-	-	-	-	-
	Traffic Safety Fund 16/17 (loan)	1,037	-	-	-	-	-	-	-
	SBCTA Measure I Arterial Fund Advance	-	660	-	-	-	-	-	-
	Wilson Creek / 14th to I-10	(1,502)	-	-	-	-	-	-	-
	TF	3,017	-	106	106	106	106	106	106
	Subtotal	11,284	11,284	11,890	12,496	13,102	13,708	14,314	14,920
	GF 1X Capital	-	-	-	-	-	-	-	-
	TF	650	-	-	-	-	-	-	-
	Subtotal	650	-	-	-	-	-	-	-
Matching funds for Federal Grant (Avenue E Sidewalk, 13th St. to Dunlap Channel)	TF	78	-	-	-	-	-	-	-
Dunlap Corridor Complete Street Plan	TF	15	-	-	-	-	-	-	-

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

TRAFFIC FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
	TF	771	-	-	-	-	-	-	-
	SB1 (Loan to TFF)	600	85	300	300	300	-	-	-
	Measure I Arterial CPNA	1,298	256	200	200	200	-	-	-
	Measure I Advanced Expenditure	1,606	-	-	-	-	-	-	-
	MSRC	380	-	-	-	-	-	-	-
¹ County Line Road Improvements (from Bryant St to I-10)	SB1/LPP Grant	1,986	-	-	-	-	-	-	-
	TF (to Oak Hills Arterial)	(106)	-	-	-	-	-	-	-
	TF (to Yucaipa Blvd., 2nd to 5th St)	(450)	-	-	-	-	-	-	-
	PMP	-	200	-	-	-	-	-	-
	Subtotal	6,085	6,626	7,126	7,626	8,126	8,126	8,126	8,126
Yucaipa Blvd., ADA Improvements Bike Lanes 2nd St. to 5th St.	TF	450	-	-	-	-	-	-	-
County Line Road and I-10 Ramps	TF	17	-	-	-	-	-	-	-
5th Street, Yucaipa Blvd to Avenue E	CDBG	871	-	-	-	-	-	-	-
	TDA	325	-	-	-	-	-	-	-
(Grant local match component, TF funds, is included in Intersection at 5th St. and Ave E Project)	TF	248	-	-	-	-	-	-	-
	Measure I Arterial CPNA	55	-	-	-	-	-	-	-
	Subtotal	1,499	-	-	-	-	-	-	-
	GF IX Capital	400	-	-	-	-	-	-	-
	YPAC	(400)	-	-	-	-	-	-	-
	PAA Advance Reimb 15-16	0	-	-	-	-	-	-	-
	TF Unall Est Balance 16-17	20	-	-	-	-	-	-	-
	Excess TF Revs 15-16	(0)	-	-	-	-	-	-	-
	TF (from County Line Rd Imp)	0	-	-	-	-	-	-	-
	TF	-	-	50	50	50	50	50	50
	Subtotal	20	20	70	120	170	220	270	320
5th Street at Wildwood Canyon Road	TF	-	-	-	-	-	-	-	-
	TF	685	-	-	-	-	-	-	-
	Measure I CPNA	270	-	-	-	-	-	-	-
	Toll Revenue Credits - CalTrans	100	-	-	-	-	-	-	-
County Line Road and Ave H ATP Project (ATP Funding - \$460 for County Line and \$412 for Avenue H)	ATP	872	-	-	-	-	-	-	-
	PMP	260	-	-	-	-	-	-	-
	Calimesa Fair Share Contribution	344	-	-	-	-	-	-	-
	Subtotal	2,531	-	-	-	-	-	-	-

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

TRAFFIC FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
	TF	1,558	-	50	50	50	-	-	-
	Measure I Arterial CPNA	2,454	-	250	250	250	250	250	250
Avenue E Street and Sidewalk Improvements, Bryant Street to 5th Street (includes intersections at Bryant St, 2nd St, 3rd St, 4th St, and 5th St) (Total Project cost-\$14,000,000)	SB1 (Loan to TFF) SBCIA	968	100	100	100	100	100	100	100
	Measure I Arterial Fund Advance (2nd, 3rd and 5th Sts)	1,500	-	-	-	-	-	-	-
	Subtotal	6,480	6,580	6,980	7,380	7,780	8,130	8,480	8,830
Avenue E, 12th to 13th	TF	75	-	-	-	-	-	-	-
Oak Glen Road Widening, Colorado Street to I-10 Freeway	TF	430	-	-	-	-	-	-	-
	Subtotal	430							
Chinaberry Street Improvements - Phase I	Yucaipa Blvd/ 15th to I-10	50							
5th Street at County Line Road Water Infrastructure and Street Rehabilitation	PMP	161							
Utility Distribution Underground, Oak Glen Road	TF	-	-	220	200	200	-	-	-
Traffic Signals:									
Yucaipa Blvd. Signal Interconnect	TF	50	-	-	-	-	-	-	-
Yucaipa Blvd. Fiber Optic (MSRC Grant) Local Match of \$120,000 is from Yucaipa Blvd, 15th to Fwy Project	MSRC	90	-	-	-	-	-	-	-
	Measure I	120	-	-	-	-	-	-	-
	Subtotal	210	210	210	210	210	210	210	210
Engineering Design of the Chapman Heights Road and 15th Street Road Extensions and Sand Canyon Road Improvements	TF	155	-	-	-	-	-	-	-
	HSIP Grant	330	-	-	-	-	-	-	-
Oak Glen Road at 2nd Street	PMP	45	-	-	-	-	-	-	-
	Subtotal	375							
Traffic Signal Modification (Left Turn Phasing at various locations)	TF	85							
Other Costs:									
Indirect Cost Allocation	TF	305	61	61	61	61	61	61	61
² Reimbursement Expenses	TF	256	10	10	10	10	10	10	10
(Total Outstanding GF Debt - \$556,981 6-30-18) (\$1,037k to Fund 17)	TF	-	-	-	-	-	-	-	-

CITY OF YUCAIPA
CAPITAL IMPROVEMENT PROGRAM

TRAFFIC FACILITIES (in thousands of dollars)

Project Description	Funding Source	Prior Allocation Funding	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
TRAFFIC CIRCULATION SUMMARY									
		Estimated Balance July 1, 2020	Year 20/21	Year 21/22	Year 22/23	Year 23/24	Year 24/25	Year 25/26	Year 26/27
<i>Allocations: Local TF</i>		-	250	697	677	677	427	427	427
<i>Measure-I (CPNA, Advance Expenditure)</i>			2,656	750	750	750	550	550	550
<i>SB1</i>			435	600	600	600	300	300	300
<i>Other (TDA, CDBG, Etc.)</i>			(460)	100	100	100	100	100	100
Revenue:									
<i>Measure I CPNA (Major Streets)</i>		-	2,656	750	750	750	550	550	550
<i>Other Revenue Sources</i>		-	-	1	2	3	4	5	6
<i>*Local</i>		-	258	450	450	450	450	450	450
<i>SB1</i>		-	435	600	600	600	300	300	300
<i>Other (TDA, CDBG, Etc.)</i>		-	(460)	100	100	100	100	100	100
TF Balance		(5)	3	(243)	(468)	(691)	(664)	(636)	(607)

TF Transportation Funds revenues based on SFRU permits and share of Measure I funds. See the projected revenues table for fund amount criteria.

TF Traffic Fees - Revenues based on \$9,409.20 per SFRU.

SLTPP State/Local Transportation Partnership Program ¹City of Calimesa will participate in this project.

SWFF Solid Waste Franchise Fee ² Ten Percent (10%) of the total funds collected in prior year are set aside for developer reimbursement expenses.

TEA Transportation Enhancement Act

HBP Highway Bridge Program

PMP Pavement Management Program

AQMD Air Quality Management District

TDA Transportation Demand Act

*See Funding Level Assumptions

General Fund Loan/Advance Amount Outstanding as of 6-30-2020

Project Description	Amount
Yucaipa Blvd. 15th to I-10 Freeway	\$ 135,000
Yucaipa Blvd. 15th to I-10 Freeway	103,306
Yucaipa Blvd. 15th to I-10 Freeway	226,211
Subtotal Loan Amount Outstanding (General Fund)	\$ 464,517
Yucaipa Blvd. 15th to I-10 Freeway (to Fund 17--Traffic Safety)	1,037,430
Total Loan Amount Outstanding--Traffic Facilities Fund	\$ 1,501,947

APPENDIX "A"

This document summarizes the various capital improvement projects and their budgets for Traffic Circulation Facilities, Drainage Facilities, Sidewalks/Trails, Public Facilities, Fire Facilities and Parks Facilities proposed for the next seven years. The following pages list all projects for which funding is needed.

Sources utilized historically to compile the information herein include:

1. City of Yucaipa, California, "Six Year Capital Improvement Program", prepared by BSI Consultants, Inc., March, 1991.
2. City of Yucaipa, California, "Capital Improvement Program 1990/91 to Buildout", prepared by Kadie-Jensen, Johnson & Bodnar, October, 1990.
3. City of Yucaipa, California, "Development Impact Fee Study", prepared by Kadie-Jensen, Johnson & Bodnar, October, 1990.
4. City of Yucaipa, California, "Drainage Facilities", prepared by CM Engineering Associates, Inc., for Kadie-Jensen, Johnson & Bodnar, October, 1990.
5. City of Yucaipa, California, "Interim Road Fee Program Traffic Assessment", prepared by Robert Kahn & Associates, Inc. for Kadie-Jensen, Johnson & Bodnar, October, 1990.
6. City of Yucaipa, California, "Update to CSDP-5, Master Plan of Drainage Facilities", prepared by Boyle Engineering Corporation, June, 1993.
7. City of Yucaipa, California, "Final Report, City Wide Traffic Analysis and Mitigation Study", prepared by Wilbur Smith Associates, April, 1993.
8. City of Yucaipa "Drainage and Traffic Impact Fee Assessment Update and Evaluation", prepared by RBF Consulting July 2010, revised August 2011.
9. City of Yucaipa, California, "Annual Adjustment of Development Impact Fees", prepared by Paul Toomey, Community Development Director, November 13, 2017.
10. Master Plan of Drainage Update dated January 9, 2012.
11. City of Yucaipa, Seven Year Capital Improvement Program for Fiscal Years 2020-21 through 2026-27.

APPENDIX "A"

DRAINAGE FUNDING LEVEL ASSUMPTIONS

Funding levels for years FY2020-21 to FY 2026-27 have been determined based upon the following assumptions and historical data:

1. Drainage Facilities Fees (DFF) are adjusted annually by the City Council pursuant to the change in the Consumer Price Index. This adjustment typically occurs in October of each year and any fee adjustment becomes effective in December. Fees effective January 2020 equal \$13,417.09 per acre for residential, commercial and industrial developments. This represents an increase of 4.6% from the previous year. The fees collected average approximately \$3,080.14 for a 10,000 square foot lot. Fees for the prior three years were adopted at the rate of \$13,355.87, \$12,865.26, and \$11,646.22. For the purpose of this document, revenues for fiscal year 2020-21 are estimated at approximately \$3,080.14 per SFRU. The revenue estimates for FY2020-21 may include certain developer fee credits, as appropriate.
2. In addition to any anticipated increase related to the annual change in the CPI, other revisions have been incorporated into the calculation of fees to accurately reflect the number of units/acres that have already been developed, as well as the funds that have already been collected, deferred, or spent. This has been done in order to ensure that the fees remaining to be collected will be sufficient to cover the projected costs of the facilities remaining to be built. Actual cost estimates have also been adjusted to more accurately reflect projects to be included in the development impact fee program. This action was approved by the City Council on November 13, 2019. As a result of the variables adjusted, the overall percentage adjustment by fee category may vary.
3. Previous Drainage Facilities Fees (DFF) of \$7,380.90 per acre were collected and averaged \$3,690.50 for a 20,000 square foot lot. These fees were based upon "Drainage Facilities", prepared by CM Engineering Associates, Inc., for Kadie-Jensen, Johnson & Bodnar, October, 1990, adopted February, 1991, and are part of the Conditions of Approval for all Tracts and Parcels begun at the City after February, 1991. This fee has been replaced by the above, DFF93, on any building permits issued after adoption of DFF93.
4. Projects that were conditioned prior to March 1991 were not conditioned to fund drainage facilities.
5. 100% of the projects currently under construction contribute to Drainage Facilities by the payment of fees or through the construction of drainage improvements.
6. Revenue assumptions are based on a development density of approximately four (4) SFRU per acre.
7. It is anticipated that fees for approximately 20 units will be collected in fiscal year 2019-20 with a projected revenue estimate for 2020-21 based upon 40 SFRU.

APPENDIX "A"

DRAINAGE FACILITIES

Estimated Cost

Drainage Facilities:

Wilson Creek (Includes regional detention basins)	\$ 107,834,642
Yucaipa Creek	13,863,160
Oak Glen Creek	14,892,083
Wildwood Creek (Includes regional detention basins)	91,207,885
Dunlap Channel	10,144,765
¹ Chicken Springs Wash	23,598,177
County Line Drain	4,107,657
Development Fee Update	230,311
CLOMR/LOMR (Wildwood and Wilson Creeks)	52,700

Subtotal \$ 265,931,380

² Erosion Repairs:

Fremont Street at Wilson Creek	\$ 14,972
Oak Glen Road at Wilson Creek	459,675
¹ Chicken Springs Wash at Wilson Creek	612,025
¹ Chicken Springs Wash at Grandview Drive	387,441
¹ Yucaipa Creek at 5th Street	17,730
¹ Yucaipa Creek at 6th Street	17,730
¹ Yucaipa Creek at Wildwood Canyon Road	262,672
¹ Yucaipa Creek at 8th Street	512,210
¹ Chicken Springs Wash at 6th Street	428,155
¹ Chicken Springs Wash at 8th Street	428,155
¹ Chicken Springs Wash at 9th Street	428,155
¹ Wildwood Creek at Oak Mesa Drive	383,501
¹ Wildwood Creek at Wildwood Canyon Road	139,216
¹ Wildwood Creek at Live Oak Canyon Road	551,611

Subtotal \$ 4,643,247

Total \$ 270,574,627

¹ Indicates either interim or ultimate improvements which are within the seven (7) year scope of this document.

² Represents Non-DIF Eligible Drainage Projects

APPENDIX "A"

FIRE FACILITIES FUNDING LEVEL ASSUMPTIONS

1. Fire Facilities Fees (FFF) are adjusted annually by the City Council pursuant to the change in the Consumer Price Index. This adjustment typically occurs in October of each year and any fee adjustment becomes effective by January 1 of the following year. Fees effective in January 2020 equal \$799.89 per residential unit and \$0.4654 per square foot of new commercial and industrial developments. Fees for the prior three years were adopted at the rates of \$850.68, \$837.72, and \$785.85.
2. In addition to any anticipated increase related to the annual change in the CPI, other revisions have been incorporated into the calculation of fees to accurately reflect the number of units/acres that have already been developed, as well as the funds that have already been collected, deferred, or spent. This has been done in order to ensure that the fees remaining to be collected will be sufficient to cover the projected costs of the facilities remaining to be built. Actual cost estimates have also been adjusted to more accurately reflect projects to be included in the development impact fee program. This action was approved by the City Council on November 13, 2019. As a result of the variables adjusted, the overall percentage adjustment by fee category may vary.
3. Fire Facilities Fees 1997 (FFF97) of \$215.21 per dwelling unit and \$0.1254 per structural square foot for industrial and commercial development were adopted in the summer of 1993, and are based upon the "Development Impact Fee Summary", prepared by John McMains, Community Development Director, in August of 1993.
4. Previous Fire Facilities Fees (FFF) of \$372.38 per dwelling unit were collected from all new construction conditioned after February 1991. This fee has been replaced by the above, FFF93, for any building permits issued after adoption of FFF93.
5. It is anticipated that fees for approximately 20 units will be collected in fiscal year 2019-20 with a projected revenue estimate for 2020-21 based upon 40 SFRU.

APPENDIX "A"

FIRE FACILITIES

<u><i>Fire Facilities</i></u>	<u>Estimated Cost</u>
Land Acquisition and Site Improvements (Two acres)	\$ 474,974
Fire Engine and Equipment (Two)	2,085,867
Facilities Construction (Two Stations)	10,507,491
Furnishings	-
Communications Equipment	-
<i>Subtotal</i>	\$ 13,068,332
Contingency	798,184
<i>Total</i>	<u><u>\$ 13,866,516</u></u>

APPENDIX "A"

PARK FACILITIES FUNDING LEVEL ASSUMPTIONS

1. The Park Development Fee (PDF) is a requirement placed on residential developers to provide the City with 3.5 acres of park land per thousand people. An example of this is: a development provides new housing for 2,000 new people in the City. The developer is required to dedicate to the City 7-acres for park uses, or contribute in cash to the City the fair market value of the land. The current value of the cash contribution is \$2,873.42 per SFRU, and it can be used to fund expansion of park facilities.
2. In addition to any anticipated increase related to the annual change in the CPI, other revisions have been incorporated into the calculation of fees to accurately reflect the number of units/acres that have already been developed, as well as the funds that have already been collected, deferred, or spent. This has been done in order to ensure that the fees remaining to be collected will be sufficient to cover the projected costs of the facilities remaining to be built. Actual cost estimates have also been adjusted to more accurately reflect projects to be included in the development impact fee program. This action was approved by the City Council on November 13, 2019. As a result of the variables adjusted, the overall percentage adjustment by fee category may vary.
3. In August of 1993, Council adopted a Resolution to recover park fees (RPF) for those projects which were not previously required to mitigate impacts to park facilities. The fee currently equals \$2,873.42 per SFRU.
4. It is anticipated that fees for approximately 20 units will be collected in fiscal year 2019-20 with a projected revenue estimate for 2020-21 based upon 40 SFRU.

PUBLIC FACILITIES FUNDING LEVEL ASSUMPTIONS

1. Public Facilities Fees (PFF) are adjusted annually by the City Council pursuant to the change in the Consumer Price Index. This adjustment typically occurs in October of each year and any fee adjustment becomes effective by the following January 1. Fees effective in January 2020 equal \$1,411.44 per residential unit, \$7,621.76 per acre per commercial and industrial developments. This represents a decrease of approximately 3.3% from the previous year. Residential fees for the prior three years were adopted at the rate of \$1,458.91, \$2,007.55, and \$2,060.23 respectively. Commercial and Industrial fees were adopted at the rate of \$7,878.13, \$10,840.75, and \$11,125.23 per acre for 2019-20, 2018-19, and 2017-18, respectively. For the purpose of this document, revenues for fiscal year 2020-21 are estimated at \$1,411.44 per SFRU. The revenue estimates for 2020-21 may include certain developer fee credits as appropriate.
2. In addition to any anticipated increase related to the annual change in the CPI, other revisions have been incorporated into the calculation of fees to accurately reflect the number of units/acres that have already been developed, as well as the funds that have already been collected, deferred, or spent. This has been done in order to ensure that the fees remaining to be collected will be sufficient to cover the projected costs of the facilities remaining to be built. Actual cost estimates have also been adjusted to more accurately reflect projects to be included in the development impact fee program. This action was approved by the City Council on November 13, 2019. As a result of the variables adjusted, the overall percentage adjustment by fee category may vary.
3. Previous Public Facilities Fees (PFF) of \$572.99 per SFRU were adopted in February of 1991, and are part of the deferral agreements for a small number of units that have not yet received Certificates of Occupancy. This fee has been replaced by the above (PFF93).
4. 100% of the projects currently under construction contribute to PFF.
5. This source is used only to fund the following facilities: Civic Center Complex, Maintenance Facility, Community Aquatics Complex, Police Station, Library/Education Center and Performing Arts Center.
6. It is anticipated that fees for approximately 20 units will be collected in fiscal year 2019-20 with a projected revenue estimate for 2020-21 based upon 40 SFRU.

APPENDIX "A"

PUBLIC FACILITIES

	<u>Estimated Cost</u>
<u>Public Facilities</u>	
Civic Center	\$ 8,650,255
Recreation Facility, Pool	2,643,910
Maintenance Facility	2,346,855
Police Station Expansion	11,083,064
Library and Education Center	11,420,416
Performing Arts Center	15,807,229
Total	<u>\$ 51,951,729</u>

¹ Indicates either interim or ultimate improvements which are within the seven (7) year scope of this document.

APPENDIX "A"

TRAFFIC FACILITIES FUNDING LEVEL ASSUMPTIONS

Funding levels for years FY2020-2021 to FY2026-2027 have been determined based on the following assumptions:

1. Traffic Facilities Fees (TFF) are adjusted annually by the City Council pursuant to the change in the Consumer Price Index. This adjustment typically occurs in October of each year and any fee adjustment becomes effective by the following January 1. Fees effective in January 2020 equal \$8,603.29 per Single Family Residential Unit (SFRU), \$13,937.33 and \$13,979.56 per acre for commercial and industrial developments, respectively. This represents a decrease of approximately 4.5% from the previous year. For the purpose of this document, revenues for fiscal year 2020-21 are estimated at \$8,603.29 per SFRU. The revenue estimates for 2020-21 may include certain developer fee credits as appropriate. This may result in a lower fee collected per project.
2. In addition to any anticipated increase related to the annual change in the CPI, other revisions have been incorporated into the calculation of fees to accurately reflect the number of units/acres that have already been developed, as well as the funds that have already been collected, deferred, or spent. This has been done in order to ensure that the fees remaining to be collected will be sufficient to cover the projected costs of the facilities remaining to be built. Actual cost estimates have also been adjusted to more accurately reflect projects to be included in the development impact fee program. This action was approved by the City Council on November 13, 2019. As a result of the variables adjusted, the overall percentage adjustment by fee category may vary.
3. Previous Traffic Facilities Fees (TFF) of \$5,286.50 per Single Family Residential Unit (SFRU) were based upon the "Interim Road Fee Program Traffic Assessment", prepared by Robert Kahn, John Kain & Associates, Inc., for Kadie-Jensen, Johnson & Bodnar, October, 1990, adopted February, 1991, and are part of the Conditions of Approval of all Tracts and Parcels begun at the City after February, 1991. This fee has been replaced by TFF93 on any building permits issued after adoption of TFF93.
4. Previous Transportation Facilities Fees (TrFF) were \$949 per SFRU. These fees were adopted by the County of San Bernardino in March 1987, and applied to projects conditioned after that date and before July 1991.
5. Currently, the ratio of fees collected is 100% TFF and 0% TrFF.
6. Measure I funds of approximately \$127,600 (44% of 290,000) for FY1997-98 increased at 3% per year for subsequent years, and included in the totals for Traffic Circulation (Measure I is a 20-year program ending in the year 2009). Beginning in 1999-2000, 100% of the Measure I revenues were applied for maintenance and were no longer included in the Traffic Circulation calculation. Beginning in 2010-11, the distribution of Measure I revenues has returned to its original allocation of 56%/44% to maintenance and capital projects. For 2020-21, the City Council has allocated 100% of the funds to maintenance projects.
7. It is anticipated that fees for approximately 20 units will be collected in fiscal year 2019-20 with a projected revenue estimate for 2020-21 based upon 40 SFRU.

APPENDIX "A"

TRAFFIC FACILITIES

Estimated Cost

Major Six-Lane Divided:

Yucaipa Blvd. From Freeway Entrance to 5th Street

	\$	45,212,811
Subtotal	\$	45,212,811

Major Four-Lane Divided:

County Line Road from I-10 On-Ramp to Calimesa Blvd.

592,779

Oak Glen Road from Outer Hwy. 10 South to Colorado St.

21,641,772

Wildwood Canyon Rd. from Outer Hwy. 10 South to Calimesa Blvd.

52,641,763

Yucaipa Blvd. From 5th St. to 2nd St.

2,321,996

Subtotal	\$	77,198,310
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Secondary Four-Lane Divided:

Avenue "E" from 14th St. to Bryant St.

\$ 24,350,089

Wildwood Canyon Rd. from Colorado St. to Mesa Grande Dr.

10,526,328

Bryant St. from North City Limit to County Line Road

15,698,019

California St. from Yucaipa Blvd. to County Line Road

4,167,924

Calimesa Blvd. From Oak Glen Road to County Line Road

4,423,170

¹ County Line Road from Calimesa Blvd. To Bryant St.

2,553,965

5th St. from Oak Glen Road to County Line Road

10,850,320

¹ 14th St. from Yucaipa Blvd. To Oak Glen Road

7,452,940

Wildwood Canyon Rd. from Calimesa Blvd. to Colorado St. (interim improvements completed in FY95/96)

2,923,233

¹ Oak Glen Road from Casa Blanca Ave. to Colorado St. (interim improvements completed FY97/98, FY98/99)

19,684,212

Yucaipa Blvd. From 2nd St. to Bryant St.

261,760

College Village Collector Yucaipa Blvd. to San Canyon Rd.

865,829

Oak Hills Parkway

6,179,818

Subtotal	\$	109,937,607
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Drainage Culverts:

¹ Jefferson South of Ivy

\$ 22,472

Subtotal	\$	22,472
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Total	\$	232,371,200
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¹ Indicates either interim or ultimate improvements which are within the seven (7) year scope of this document.

APPENDIX "A"

TRAFFIC FACILITIES (continued)

	<u>Estimated Cost</u>
<u>*Traffic Signals:</u>	
¹ Live Oak at I-10 Off-Ramps (2 signals)	\$ 432,000
¹ Bryant St. at Fir (<i>Completed</i>)	216,000
¹ Wildwood Canyon Rd. at 5th St.	216,000
¹ County Line Road at 3rd St.	216,000
¹ Oak Glen Road at Colorado St.	216,000
Oak Glen Rd. at 5th St. (<i>Completed</i>)	216,000
County Line Road at Bryant St.	216,000
Yucaipa Blvd. At 13th St.	216,000
Yucaipa Blvd. At 6th St.	216,000
Yucaipa Blvd. At 16th St.	216,000
Wildwood Canyon Rd. at Bryant St.	216,000
Avenue "E" at 14th St.	216,000
Avenue "E" at 5th St.	216,000
Avenue "E" at Bryant St.	216,000
Calimesa Blvd. at Wildwood Canyon Rd.	216,000
Citywide Signal Control System (interim completed on Yucaipa Blvd. FY97/98)	3,975,912
Signal Modification for Existing Facilities, Fourteen (14) Locations	403,200
Yucaipa Blvd. at 17th St.	230,000
Total	\$ 8,065,112

***Bridge/Box Culverts:**

¹ Oak Glen Road East of Sunnyside Drive (<i>Completed FY98/99</i>)	431,760
14th Street between 14th Street and Wildwood Canyon Rd.	2,160,000
¹ Bryant at Wildwood (<i>Completed FY03/04</i>)	1,440,000
¹ Oak Glen Road through Chapman Ranch (<i>Completed FY99/2000</i>)	1,340,000
¹ Avenue "E" at Wilson Creek (<i>Completed FY03/04</i>)	1,728,000
² 5th Street at Wildwood (widen)	82,080
¹ Oak Glen at Chicken Springs Wash (<i>Completed FY97/98</i>)	359,800
Avenue "E" at Chicken Springs Wash (<i>Completed</i>)	925,200
Wildwood Canyon Road W/O Canyon Drive	12,336
California Street at County Line Road	12,336
5th Street at Oak Glen Road (<i>Completed</i>)	308,736
5th Street at Chicken Springs Wash	27,336
Yucaipa Blvd. At 17th Street	14,392
Yucaipa Blvd. At Dunlap Channel (<i>Completed</i>)	87,380
² Yucaipa Blvd. At Wilson Creek (widen) (<i>Completed</i>)	530,842
13th St. at Wilson Creek	1,800,000
Wildwood Creek @ Live Oak Canyon	1,800,000
Ave. D @ Wilson Creek	1,800,000
6th Place @ Wildwood Creek	1,800,000
Fremont @ Wilson Creek	1,800,000
Pendleton @ Oak Glen Creek	2,145,000
Total	\$ 20,605,198

² Projects which are also financed through the drainage facilities fees. Capacities need to be increased to convey projected storm discharge.

* These costs are included in the project totals listed for the Streets.

APPENDIX "B"

PAVEMENT MANAGEMENT PROGRAM

ALLOCATIONS TO STREET FUND

Funding Sources	2014-2015 Actual Revenue	2015-2016 Actual Revenue	2016-2017 Actual Revenue	2017-2018 Actual Revenue	2018-2019 Actual Revenue	2019-2020 Estimated Revenue	2020-2021 Projected Revenue
Solid Waste Franchise	\$ 387,290	\$ 401,407	\$ 401,821	\$ 417,852	\$ 437,738	\$ 366,800	\$ 366,800
*Gas Tax	***	***	***	***	***	***	***
**Measure I (Maintenance)	837,666	805,160	266,578	1,012,458	1,022,627	850,000	850,000
1 st \$200,000 from P/Y Fund Balance (General Fund)	200,000	200,000	200,000	200,000	300,000	200,000	150,000
Advance for Offset of Subvention Loss (General Fund)	79,510	65,393	64,979	56,800	56,800		
Concrete Program (GF)	100,000	100,000	100,000	100,000	100,000	200,000	-
Curb, Gutter, Sidewalk (GF)	-	-	-	-	-	10,000	10,000
General Fund for Residential Pavement Rehabilitation Program	-	-	-	-	-	-	-
AB2928 - Traffic Congestion Relief (Prop. SB1)	500,000	-	-	189,871	106,093	130,000	130,000
Inter-Agency Agreements	-	-	-	-	-	217,000	700,000
	-	-	-	-	-	30,000	40,000
Total	\$ 2,104,466	\$ 1,571,960	\$ 1,033,378	\$ 1,976,981	\$ 2,023,258	\$ 2,003,800	\$ 2,246,800

*Gas Tax portion does not include amounts available for typical street maintenance operations. However, in the event operational savings exist at year end, those savings have been transferred by the City Council to the Pavement Management Program in a subsequent fiscal year.

** Per Council authorization, beginning in Fiscal Year 2010-2011, Measure I revenue is to be allocated in an amount equal to 56% for maintenance activities and 44% to capital projects. Per Council authorization, Measure I revenue is to be allocated in an amount equal to 100% for maintenance projects beginning in 2014-2015.

*** Loss of approximately \$250,000 due to subvention revenues being calculated on actual population.

PAVEMENT MANAGEMENT PROGRAM

FUNDING LEVEL ASSUMPTIONS

SOURCES OF REVENUES:

1. The Public Works Department installed an automated Pavement Management Program (PMP) during fiscal year 1998-99 to reflect completed roadway improvements and to provide pavement rehabilitation recommendations. The PMP will identify future year budget resource requirements through the rehabilitation recommendations.
2. Gas Tax Subventions from the State of California to the City of Yucaipa amount to approximately \$805,000 per year. A small amount of growth is anticipated each year, as street miles and population increase. A large portion of the annual Gas Tax revenues is allocated for typical street related operational expenses. The balance of the funds received, if any, are allocated to capital projects in the PMP. The amount allocated to the PMP for fiscal year 1999-2000 was \$275,060. Fiscal Year 2000-01 realized a decrease of approximately \$250,000 as a result of legislation that requires State subvention revenues to be distributed on a per capita basis. Previously, subventions were calculated and distributed based upon a factor associated with the number of registered voters. It is anticipated that funds will be available from Gas Tax subventions for the 2018-19 Pavement Management Program due to an anticipated increase in the State Gas Tax imposed by the State legislature. However, in the event that operational savings are realized in each fiscal year, those savings have typically been allocated to the PMP in the subsequent fiscal year.
3. At the City Council meeting in May 1993, Council directed that revenues from the Solid Waste Franchise Fees be utilized for the annual Pavement Maintenance Program. The revenues have increased each year as the Franchise Fee grew from 7% in fiscal year 1996-97 to 10% in fiscal year 1999-2000. However, beginning in fiscal year 2010-11, the amount experienced a decrease to an annual amount of approximately \$617,000.
4. At a City Council meeting of February 1996, City Council directed that 56% of the Measure I revenues be utilized for the annual Pavement Maintenance Program. A small amount of growth is anticipated each year as sales tax generated within the City increases. Beginning in fiscal year 1999-2000, 100% of Measure I revenues are being allocated to the PMP. Beginning in fiscal year 2010-11, Council has reallocated Measure I revenue to the original 56%/44% split for maintenance and capital projects, respectively. The amount of estimated revenue for fiscal year 2013-14 is \$617,000, of which approximately \$345,520 will be allocated to maintenance activities. Beginning in 2014-15, 100% is being allocated to maintenance activities.
5. Any year-end balances in the Gas Tax and Measure I accounts are typically restricted to use for the annual Pavement Management Program, and are rolled into the Beginning Fund Balance.
6. As a result of the change in the method of calculation described in Item 2, above, the earlier decrease in State Subventions has been offset by resources allocated from the General Fund. As a result, the overall funding of the Pavement Management Program has remained intact. This has equaled the consistent amount of \$250,000 per year. An additional amount of \$50,000 was allocated beginning in 2006-07 to reflect an increase in direct project costs and a cost of living adjustment for a total annual allocation of \$300,000. A Service Level Option was included in the 2010-11 General Fund Budget to reduce the General Fund contribution to the 2010-11 PMP to reflect the results of the PQI exceeding the standard adopted by City Council, and the overall decrease in operational revenues available. The amount was subsequently decreased by \$200,000.
7. In fiscal year 2000-01, the City received funds from the State's Traffic Congestion Relief Program (TCRP) in the amount of approximately \$283,000. In fiscal year 2001-02 the amount received was approximately \$95,000. In fiscal year 2002-03 the amount received was approximately \$122,000. This funding has been allocated to the PMP. This program temporarily ceased, but was resumed in 2005-06, with reimbursements for fiscal years 2003-04 and 2004-05. No funding is anticipated for 2006-07 through 2007-08. TCRP revenues resumed in fiscal year 2008-09 and 2009-10 and Proposition 42 Highway Users' Tax continued the allocation through 2012-13.
8. Beginning in fiscal year 2015-2016, Proposition 42 funds, used as an augmentation for subvention revenues, were reduced by an amount equal to approximately \$350,000 from the average annual amount received in the previous five years. An additional reduction in the estimated amount of approximately \$125,000 was reflected in fiscal year 2016-2017.

RESOLUTION NO. 2020-41

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF YUCAIPA, STATE OF CALIFORNIA, ADOPTING THE MEASURE I, FIVE-YEAR CAPITAL IMPROVEMENT PLAN

WHEREAS, San Bernardino County voters approved passage of Measure I in November 2004, authorizing the San Bernardino County Transportation Authority to impose a one-half of one percent retail transactions and use tax applicable in the incorporated and unincorporated territory of the County of San Bernardino; and

WHEREAS, revenue from the tax can only be used for transportation improvement and traffic management programs authorized in the Expenditure Plans set forth in Ordinance No. 04-1 of the Authority; and

WHEREAS, the Strategic Plan requires each local jurisdiction applying for revenue from the Local Streets Program to annually adopt and update a Five-Year Capital Improvement Plan; and

WHEREAS, California Public Utilities Code 190300 and Ordinance No. 04-1 require each local jurisdiction to maintain General Fund expenditures for transportation-related construction and maintenance activities at the required Maintenance of Effort base year level in each fiscal year of the adopted Five-Year Capital Improvement Plan, which for the City of Yucaipa is \$175,764.

THE CITY COUNCIL OF THE CITY OF YUCAIPA HEREBY RESOLVES, FINDS, DETERMINES ORDERS AS FOLLOWS: that the Measure I Five-Year Capital Improvement Plan, attached to this resolution as Exhibit C, is hereby adopted.

PASSED AND ADOPTED by the City Council of the City of Yucaipa this 22nd day of June 2020.

DAVID AVILA
MAYOR

ATTEST:

JENNIFER CRAWFORD
ASSISTANT CITY MANAGER / CITY CLERK

MEASURE I LOCAL PASS-THROUGH FUNDS
FIVE YEAR CAPITAL IMPROVEMENT PLAN

RESOLUTION NUMBER:	2020-41
RESOLUTION APPROVAL DATE:	6/22/2020
CONTACT PERSON & TITLE:	Fermin Preciado
CONTACT PHONE:	909-797-2489 ext. 240
CONTACT EMAIL:	fpreciado@yucaipa.org

JURISDICTION	City of Yucaipa			MEASURE I ESTIMATE:	\$	800,261.00	\$	953,374.00	\$	916,955.00	\$	944,364.00	\$	973,526.00	\$4,588,480.00	Total Available (Carryover + Estimate)
CARRYOVER BALANCE:	\$24,800.00	In NMTP Plan?	ATP Component?	Estimated Total Project Cost	Nexus Project?	FY2020/2021		FY2021/2022		FY2022/2023		FY2023/2024		FY2024/2025		Total Local Street Measure I Programmed
Named Projects:		Yes/No	Type		Yes/No	Carryover Funds	Current Estimate	Carryover Funds	Current Estimate	Carryover Funds	Current Estimate	Carryover Funds	Current Estimate	Carryover Funds	Current Estimate	
					Public Share (%)	DIF Share (%)										
California Street - Avenue C to Avenue E				\$ 49,505.00			\$ 49,505.00									\$49,505.00
9th Street - 9th Street to Bodie Street				\$ 56,130.00			\$ 56,130.00									\$56,130.00
Fawn Way - Oak Glen Road to Deer Brook Rd				\$ 2,769.00			\$ 2,769.00									\$2,769.00
Adams Street - Cedar Ave to Beech Ave				\$ 24,874.00			\$ 24,874.00									\$24,874.00
Avenue G - Calimesa Blvd to 5th Street				\$ 218,672.00			\$ 218,672.00									\$218,672.00
Birch Street - Birch Ct to Avenue E				\$ 54,069.00			\$ 54,069.00									\$54,069.00
Cedarwood Ln - California St to Addison St				\$ 24,170.00			\$ 24,170.00									\$24,170.00
Comberton St - Bryant St to Date Ave				\$ 57,855.00			\$ 57,855.00									\$57,855.00
Cornell Dr - West End to Holmes St				\$ 32,998.00			\$ 32,998.00									\$32,998.00
Deborah Ct - Leah Ln to Mesa Grande Dr				\$ 29,061.00			\$ 29,061.00									\$29,061.00
Diamond St - Goldstone Ct to Onyx St				\$ 78,792.00			\$ 78,792.00									\$78,792.00
La Flora Dr - West End to Bryant St				\$ 33,400.00			\$ 33,400.00									\$33,400.00
Liberty Rd - 8th St to East End				\$ 51,590.00			\$ 51,590.00									\$51,590.00
Lincoln Dr - West End to 7th Street				\$ 26,448.00			\$ 26,448.00									\$26,448.00
Linda Ln - Sutter Ave to East End				\$ 11,172.00			\$ 11,172.00									\$11,172.00
Linn St - Mountain View St to Sunlight Dr				\$ 36,917.00			\$ 36,917.00									\$36,917.00
Manzanita St - Acropolis Dr to East End				\$ 28,291.00			\$ 28,291.00									\$28,291.00
Nicoya Ct - North End to Ave E				\$ 26,013.00			\$ 26,013.00									\$26,013.00
Pecan Ave - 3rd St to Birch Ct				\$ 53,650.00			\$ 53,650.00									\$53,650.00
Pine Mesa Ct - Oak Mountain Dr to SW End				\$ 34,220.00			\$ 34,220.00									\$34,220.00
Ranier St - Lantana Ave to Fremont St				\$ 32,763.00			\$ 32,763.00									\$32,763.00
San Leandro Ave - North End to San Carlos St				\$ 57,554.00			\$ 57,554.00									\$57,554.00
Yucaipa Blvd - 3rd St to 2nd St				\$ 33,739.00			\$ 33,739.00									\$33,739.00
17th St - Yucaipa Blvd to Dunlap Blvd				\$ 139,679.00			\$ 139,679.00									\$139,679.00
Custer St - North End to Mountain View St				\$ 5,796.00			\$ 5,796.00									\$5,796.00
Golden Gate Dr - West End to Highland Ave				\$ 149,159.00			\$ 149,159.00									\$149,159.00
Holly Ave - Adams St to East End				\$ 14,589.00			\$ 14,589.00									\$14,589.00
County Line Rd - 3rd sto Bryant St				\$ 274,617.00			\$ 274,617.00									\$274,617.00
County Line Rd - Holmes to Road Narrows				\$ 13,811.00			\$ 13,811.00									\$13,811.00
Avenue D - 16th St to 15th St				\$ 113,715.00			\$ 113,715.00									\$113,715.00
																\$0.00
18th Street - Outer Hwy 10 to City Limits				\$ 25,484.00					\$ 25,484.00							\$25,484.00
Acacia Ave 3rd St to 1st St				\$ 126,730.00					\$ 126,730.00							\$126,730.00
Adams St - Acaia Ave to Yucaipa Blvd				\$ 28,626.00					\$ 28,626.00							\$28,626.00
Amberwood Pl - 4th Strtee to Poplar St				\$ 44,103.00					\$ 44,103.00							\$44,103.00
Andes Way - Ramada Ln to East End				\$ 60,904.00					\$ 60,904.00							\$60,904.00
Avenue B - 1st St to Bryant St				\$ 122,409.00					\$ 122,409.00							\$122,409.00
Avenue D - 12th St to Windsor Dr				\$ 120,661.00					\$ 120,661.00							\$120,661.00
Beverly Ct - Leah Ln to Mesa Grande Dr				\$ 26,164.00					\$ 26,164.00							\$26,164.00
Bodie Ave - NW End to 9th St				\$ 59,463.00					\$ 59,463.00							\$59,463.00
Bryant St - Wildwood Canyon Rd to Ave G				\$ 90,366.00					\$ 90,366.00							\$90,366.00
Custer Street - Acacia Ave to Yucaipa Blvd				\$ 28,524.00					\$ 28,524.00							\$28,524.00
Custer St - North End to Ave H				\$ 35,544.00					\$ 35,544.00							\$35,544.00
Eureka Ave - Grant St to Ramada Ln				\$ 78,742.00					\$ 78,742.00							\$78,742.00
Eureka Ave - 8th St to Columbia Ave				\$ 52,444.00					\$ 52,444.00							\$52,444.00
Falling Spring Rd - East End to Wildwood Canyon Rd				\$ 9,112.00					\$ 9,112.00							\$9,112.00
Fir Ave - Bryant St to Fremont St				\$ 53,984.00					\$ 53,984.00							\$53,984.00
Golden Gate Dr - Golden Gate Dr to South End				\$ 10,435.00					\$ 10,435.00							\$10,435.00
Grant St - North End to Wildwood Canyon Road				\$ 24,288.00					\$ 24,288.00							\$24,288.00
Holmes St - Bella Vista Dr to Wildwood Canyon Rd				\$ 26,073.00					\$ 26,073.00							\$26,073.00
Kevari Ct - Jefferson St to East End				\$ 9,272.00					\$ 9,272.00							\$9,272.00
Lynd Ct - North End to Lynfall St				\$ 3,371.00					\$ 3,371.00							\$3,371.00
Medlar St - Vineyard St to Bella Vista Dr				\$ 53,366.00					\$ 53,366.00							\$53,366.00
Pleasant Grove St - 3rd St to East End				\$ 53,466.00					\$ 53,466.00							\$53,466.00
Rosemond St - Tonkin Ave to 9th Street				\$ 33,132.00					\$ 33,132.00							\$33,132.00
Santa Rosa Dr - San Leandro Ave to East End				\$ 29,664.00					\$ 29,664.00							\$29,664.00
Sunwood Pl - Fir Ave to Gemwood Ln				\$ 20,988.00					\$ 20,988.00							\$20,988.00
Sutter Ave - Linda Ln to Sierra Ln				\$ 26,264.00					\$ 26,264.00							\$26,264.00
Tennessee St - Tennessee St to Yucaipa Blvd				\$ 101,477.00					\$ 101,477.00							\$101,477.00
Verano Way - Colorado St to South End				\$ 3,219.00					\$ 3,219.00							\$3,219.00

	In NMTP Plan?	ATP Component?														
Categorical Projects Total *:	Yes/No	Type														
Annual Striping Program			\$140,000.00				\$ 20,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00	\$140,000.00
Annual Concrete Program			\$240,000.00				\$ 40,000.00		\$ 40,000.00		\$ 40,000.00		\$ 40,000.00		\$ 80,000.00	\$240,000.00
Annual Alley Rehab Program			\$300,000.00				\$ 60,000.00		\$ 60,000.00		\$ 60,000.00		\$ 60,000.00		\$ 60,000.00	\$300,000.00
Annual Traffic Calming Program			\$150,000.00				\$ 30,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00	\$150,000.00
Annual Preserving Monument Program			\$150,000.00				\$ 30,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00	\$150,000.00
Annual Under Street Drain Pipe Repair			\$150,000.00				\$ 30,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00		\$ 30,000.00	\$150,000.00
Annual AC Bern Curb Program			\$120,000.00				\$ 40,000.00		\$ -		\$ 40,000.00		\$ -		\$ 40,000.00	\$120,000.00
Annual Patching Program			\$445,000.00				\$ 95,000.00		\$ 84,000.00		\$ 86,000.00		\$ 90,000.00		\$ 90,000.00	\$445,000.00
Annual Crack Seal Program			\$237,000.00				\$ 41,000.00		\$ 49,000.00		\$ 49,000.00		\$ 49,000.00		\$ 49,000.00	\$237,000.00
Annual Local Matching Projects			\$200,000.00				\$ 40,000.00		\$ 40,000.00		\$ 40,000.00		\$ 40,000.00		\$ 40,000.00	\$200,000.00
																\$0.00
																\$0.00
	Categorical Projects Total:						\$ 426,000.00		\$ 393,000.00		\$ 435,000.00		\$ 399,000.00		\$ 479,000.00	\$2,132,000.00
	(%) Categorical Projects (cannot exceed 50%):						53%		41%		47%		42%		49%	

Total Programmed: \$ 9,008,340.56

(*) = Carryover funds may not be used on Catergorical Projects.

Total Carryover Programmed: \$ -

In Accordance with Measure I Strategic Plan Policy 40003/40012/40016:

1. If Measure I allocated to project is ≥ \$100,000, then list individually in Named Projects section.
2. There is a 50% limit on total categorical projects.
3. There is a 150% constraint on total planned expenditures to Measure I estimated revenue.
4. Expenditures of Measure I Local Street funds must be detailed in the Five Year Capital Improvement Plan and adopted by resolution of the governing body.
5. Revised Capital Improvement Plans are due to SANBAG by the end of the fiscal year along with a new resolution.

Total Estimated Programmed: \$ 9,008,340.56

Check: \$ 9,008,340.56

150% of Estimated Measure I plus carryover: \$ 6,882,720.00

Does programing amount exceed 150% limit: Yes